

DISCOVER SANTA CLARA® BOARD OF DIRECTORS MEETING AGENDA

August 17, 2023, 3:00 p.m.
Santa Clara Convention Center
5001 Great America Parkway
Santa Clara, CA 95054
Meeting Room 203/204

Attendees can participate remotely via Zoom: https://us06web.zoom.us/j/85902033094 Meeting ID: 859 0203 3094 or by phone: 1 (669) 900-6833.

CALL TO ORDER

ROLL CALL

PUBLIC COMMENT

For public comment on items on the Agenda that are within the subject matter jurisdiction of the Board.

SPECIAL ORDER OF BUSINESS

1. Introduction of DMO Board of Directors new member Lorne Ellison, Levy Restaurants.

CONSENT AGENDA

Matters listed in the Consent Agenda section will be considered routine by the Board and will be enacted by one motion. There will be no separate discussion of the items on the Consent Calendar unless the discussion is requested by a member of the Board, staff, or public. If discussion is requested, that item will be removed from the section entitled Consent Agenda and will be considered under Consent Items Pulled for Discussion.

2. Action on the FY 2022/23 May Financials.

Recommendation: Note and File the FY 2022/23 May Financials.

CONSENT ITEMS PULLED FOR DISCUSSION

PUBLIC PRESENTATIONS

This item is reserved for persons to address the Board on any matter not on the agenda that is within the subject matter jurisdiction of the Board. The law does not permit action on, or extended discussion of, any item not on the agenda except under special circumstances. The Board or staff may briefly respond to statements made or questions posed and may request staff to report back at a subsequent meeting.

GENERAL BUSINESS – ITEMS FOR DISCUSSION

3. Action on the FY 2022/23 June/Year-end Financials.

Recommendation: Note and File the FY 2022/23 June/Year-end Financials.

4. Action to Change the DMO Bank from Wells Fargo to Bridge Bank, Close the Wells Fargo Checking Account, and Apply for Company Credit Cards with Bridge Bank.

4Δ

Recommendation: Approve and authorize Treasurer Carr to close the current DMO Wells Fargo account once all outstanding expenses have cleared and in partnership with Board Chair Lentz, open an account with Bridge Bank to be used for payroll, approved recurring expenses, debit/wire transactions, and debit card payments.

4B

Recommendation: Approve and authorize the CEO to initiate and implement a business credit card program through Bridge Bank prior to the presentation and approval of the Financial SOP Packet.

5. Discussion and Action on a Request to Change The Board of Directors Meeting Time from 3:00 p.m. to 1:00 p.m.

Recommendation: Approve a Change in the DMO Board of Directors Meeting time from 3:00 p.m. to 1:00 p.m.

- 6. Chief Executive Officer Monthly Update.
 - 6A. Monthly Sales Report June
 - 6B. Staffing Update
 - 6C. Monthly Accomplishments and Priorities
- 7. Marketing Update

COMMITTEE UPDATES

8. Committee Updates

GENERAL ANNOUNCEMENTS

ADJOURNMENT

The next regularly scheduled meeting is on September 21, 2023, at 3:00 p.m.

Brown Act:

Government Code 54950 et seq (the Brown Act) requires that a brief description of each item to be transacted or discussed be posted at least 72 hours prior to a regular meeting. Action may not be taken on items not posted on the agenda. Meeting facilities are accessible to persons with disabilities. If you require special assistance to participate in the meeting, notify Beverly Corriere, BCorriere@discoversantaclara.org prior to the meeting.

Notice to Public:

The public is welcomed and encouraged to participate in this meeting. Public comment (3 minutes maximum per person) on items listed on the agenda will be heard at the meeting as noted on the agenda. Public comment on items not listed on the agenda will be heard at the meeting as noted on the agenda. Comments on controversial items may be limited and large groups are encouraged to select one or two speakers to represent the opinion of the group. The order of agenda items is listed for reference and may be taken in any order deemed appropriate by the Board of Directors. The agenda provides a general description and staff recommendation; however, the Board of Directors may take action other than what is recommended.

In accordance with the requirements of Title II of the Americans with Disabilities Act of 1990 ("ADA"), Silicon Valley/Santa Clara DMO, Inc. will not discriminate against qualified individuals with disabilities on the basis of disability in its services, programs, or activities, and will ensure that all existing facilities will be made accessible to the maximum extent feasible. Silicon Valley/Santa Clara DMO, Inc. will generally, upon request, provide appropriate aids and services leading to effective communication for qualified persons with disabilities including those with speech, hearing, or vision impairments so they can participate equally in Silicon Valley/Santa Clara DMO, Inc. programs, services, and activities. Silicon Valley/Santa Clara DMO, Inc. will make all reasonable modifications to policies and programs to ensure that people with disabilities have an equal opportunity to enjoy all its programs, services, and activities.

Agendas and other written materials distributed during a public meeting that are public record will be made available by Silicon Valley/Santa Clara DMO, Inc. in an appropriate alternative format. Contact Beverly Corriere, BCorriere@discoversantaclara.org with your request for an alternative format copy of the agenda or other written materials.

Individuals who require an auxiliary aid or service for effective communication, or any other disability-related modification of policies or procedures, or other accommodation, in order to participate in a program, service, or activity of Silicon Valley/Santa Clara DMO, Inc., should contact Beverly Corriere, BCorriere@discoversantaclara.org as soon as possible before the scheduled event.

ATTACHMENTS

			Silicon Valley	/Santa Clara	DMO, Inc.					
		M 0000	l	May 2023		V-15-56-51-5				
Report Ending Date: 05/31/2023	Dudget	May 2023 Actual	VARIANCE	%	VTD Budget	YEAR TO DATE YTD ACTUAL	VARIANCE	YTD	Annual	Annual Budget
1 .	Budget	\$109,905.71		78%	YTD Budget	\$908,183.43	\$642,434.34	59%	54%	Annual Budget
FY 2022/23 FUNDING ALLOCATION	\$140,965.26	\$109,905.71	\$31,059.55	78%	\$1,550,617.77	\$900,103.43	\$642,434.34	59%	54%	\$1,691,583.00
PERSONNEL										
Salary CEO	\$17,500.00	\$18,076.93	¢576.02	103%	\$192,500.00	\$139,077.51	\$53,422.49	72%	66%	\$210,000.00
DOM	\$17,500.00	\$7,153.86	-\$576.93 -\$7,153.86	0%	\$192,500.00	\$139,077.51	-\$7,153.86	72% 0%	0%	\$210,000.00
DOS	\$9,375.00	\$0.00	\$9,375.00	0%	\$103,125.00	\$0.00	\$103,125.00	0%	0%	\$112,500.00
SM1	\$8,125.00	\$7,307.71	\$817.29	90%	\$89,375.00	\$62,115.46	\$27,259.54	69%	64%	\$97,500.00
SM2	\$7,500.00	\$0.00	\$7,500.00	0%	\$82,500.00	\$32,355.02	\$50,144.98	39%	36%	\$90,000.00
Admin	\$10,416.67	\$9,230.78	\$1,185.89	89%	\$114,583.34	\$83,077.02	\$31,506.32	73%	66%	\$125,000.00
Salary	\$52,916.67	\$41,769.28	\$11,147.39	79%	\$582,083.34	\$323,778.87	\$258,304.47	56%	51%	\$635,000.00
Payroll Taxes										
CEO	\$2.619.29	\$1,403,55	\$1,215,74	54%	\$28.812.19	\$11.604.38	\$17.207.81	40%	37%	\$31.431.48
DOM	\$0.00	\$1,023.27	-\$1,023.27	0%	\$0.00	\$1,023.27	-\$1,023.27	0%	0%	\$0.00
DOS	\$1,406.32	\$0.00	\$1,406.32	0%	\$15.469.56	\$0.00	\$15.469.56	0%	0%	\$16.875.88
SM1	\$1,193.37	\$547.38	\$645.99	46%	\$13,127.00	\$5,822.88	\$7,304.12	44%	41%	\$14,320.36
SM2	\$1,101.56	\$0.00	\$1,101.56	0%	\$12,117.19	\$2,475.17	\$9,642.02	20%	19%	\$13,218.76
Admin	\$1,223.96	\$694.44	\$529.52	57%	\$13,463.56	\$6,859.05	\$6,604.51	51%		\$14,687.52
Payroll Taxes	\$7,544.50	\$3,668.64	\$3,875.86	49%	\$82,989.50	\$27,784.75	\$55,204.75	33%	31%	\$90,534.00
Employee Benefits										
Health Health - CEO		¢007.00	#202 0 E	4500/	#C 244 25	#E 202.00	#000 0 F	0.50/	700/	₾€ 005 00
Health - DOS	\$573.75 \$430.33	\$897.00 \$0.00	-\$323.25 \$430.33	156% 0%	\$6,311.25 \$4,733.66	\$5,382.00 \$0.00	\$929.25 \$4,733.66	85% 0%	78% 0%	\$6,885.00 \$5,164.00
Health - SM1	\$573.75	\$758.84	-\$185.09	132%	\$6,311.25	\$4,553.04	\$1,758.21	72%	66%	\$6,885.00
Health - SM2	\$573.75	\$0.00	\$573.75	0%	\$6,311.25	\$0.00	\$6,311.25	0%	0%	\$6,885.00
Health - Admin	\$573.75	\$1,224.54	-\$650.79	213%	\$6,311.25	\$7,347.24	-\$1,035.99	116%	107%	\$6,885.00
Health	\$2,725.33	\$2,880.38	-\$155.05	106%	\$29,978.66	\$17,282.28	\$12,696.38	58%	53%	\$32,704.00
401K Fee										
401K Fee - CEO	\$959.42	\$0.00	\$959.42	0%	\$10,553.58	\$0.00	\$10,553.58	0%	0%	\$11,513.00
401K Fee - DOS	\$416.67	\$0.00	\$416.67	0%	\$4,583.34	\$0.00	\$4,583.34	0%	0%	\$5,000.00
401K Fee - SM1	\$416.67	\$0.00	\$416.67	0%	\$4,583.34	\$0.00	\$4,583.34	0%	0%	\$5,000.00
401K Fee - SM2	\$416.67	\$0.00	\$416.67	0%	\$4,583.34	\$0.00	\$4,583.34	0%	0%	\$5,000.00
401K Fee - Admin	\$959.41	\$0.00	\$959.41	0%	\$10,553.58	\$0.00	\$10,553.58	0%	0%	\$11,513.00
401K Fee	\$3,168.84 \$5,894.17	\$0.00 \$2,880.38	\$3,168.84 \$3,013.79	0% 49%	\$34,857.18	\$0.00	\$34,857.18	0% 27%	0% 24%	\$38,026.00
Employee Benefits	\$5,694.1 <i>1</i>	\$2,000.30	\$3,013.79	49%	\$64,835.84	\$17,282.28	\$47,553.56	21%	24%	\$70,730.00
Employee Incentives Employee Incentive CEO	\$4,375.00	\$0.00	\$4,375.00	0%	\$48,125.00	\$0.00	\$48,125.00	0%	0%	\$52,500.00
Employee Incentive CEO	\$2,343.75	\$0.00	\$2,343.75	0%	\$25,781.25	\$0.00 \$0.00	\$25,781.25	0%	0%	\$28,125.00
Employee Incentive BOS Employee Incentive SM1	\$2,031.25	\$0.00	\$2,031.25	0%	\$22,343.75	\$0.00	\$23,761.23	0%	0%	\$24,375.00
Employee Incentive SM2	\$1,875.00	\$0.00	\$1,875.00	0%	\$20,625.00	\$0.00	\$20,625.00	0%	0%	\$22,500.00
Employee Incentives	\$10,625.00	\$0.00	\$10,625.00	0%	\$116,875.00	\$0.00	\$116,875.00	0%	0% –	\$127,500.00
Other	#40.00	# 40.00	#0.00	4000/	# 440.00	#000.00	0400.00	0.40/	E00/	#400.00
Cell Phone Stipend - CEO Cell Phone Stipend - DOS	\$40.00 \$30.00	\$40.00 \$0.00	\$0.00 \$30.00	100% 0%	\$440.00 \$330.00	\$280.00 \$0.00	\$160.00 \$330.00	64% 0%	58% 0%	\$480.00 \$360.00
Cell Phone Stipend - DOS Cell Phone Stipend - SM1	\$30.00 \$40.00	\$0.00 \$40.00	\$30.00 \$0.00	100%	\$330.00 \$440.00	\$0.00 \$320.00	\$330.00 \$120.00	73%	67%	\$360.00
Cell Phone Stipend - SM2	\$40.00	\$0.00	\$40.00	0%	\$440.00	\$160.00	\$280.00	36%	33%	\$480.00
Cell Phone Stipend - Admin	\$40.00	\$40.00	\$0.00	100%	\$440.00	\$360.00	\$80.00	82%	75%	\$480.00
Relocation Expense	\$666.67	\$0.00	\$666.67	0%	\$7,333.34	\$0.00	\$7,333.34	0%	0%	\$8,000.00
Car Allowance - CEO	\$0.00	\$500.00	-\$500.00	0%	\$0.00	\$3,500.00	-\$3,500.00	0%	0%	\$0.00
Other	\$856.67	\$620.00	\$236.67	72%	\$9,423.34	\$4,620.00	\$4,803.34	49%	45%	\$10,280.00
TOTAL PERSONNEL EXPENSE	\$77,837.01	\$48,938.30	\$28,898.71	63%	\$856,207.02	\$373,465.90	\$482,741.12	44%	40%	\$934,044.00

		May 2023					YEAR TO DATE				
Report Ending Date: 05/31/2023	Budget	Actual	VARIANCE	%		YTD Budget	YTD ACTUAL	VARIANCE	YTD	Annual	Annual Budget
FY 2022/23 FUNDING ALLOCATION	\$140,965.26	\$109,905.71	\$31,059.55	78%	•	\$1,550,617.77	\$908,183.43	\$642,434.34	59%	54%	\$1,691,583.00
PURCHASED GOODS & SERVICES											
Contract Services											
Fiscal Services	\$2,575.33	\$8,748.00	-\$6,172.67	340%		\$28,328.66	\$56,454.75	-\$28,126.09	199%	183%	\$30,904.00
Legal Services	\$2,000.00	\$660.00	\$1,340.00	33%		\$22,000.00	\$31,886.50	-\$9,886.50	145%	133%	\$24,000.00
Payroll Services	\$500.00	\$198.85	\$301.15	40%		\$5,500.00	\$1,784.15	\$3,715.85	32%	30%	\$6,000.00
Audit	\$833.33	\$0.00	\$833.33	0%		\$9,166.66	\$0.00	\$9,166.66	0%	0%	\$10,000.00
IT Professional Comitoes	\$333.33	\$278.00	\$55.33	83%		\$3,666.66	\$3,120.43	\$546.23	85%	78% 94%	\$4,000.00
Professional Services	\$11,250.00	\$10,151.56	\$1,098.44	90% 54%		\$123,750.00	\$126,920.31	-\$3,170.31	103% 14%		\$135,000.00
HR Services	\$2,500.00 \$5,005.00	\$1,343.75 \$7,218.75	\$1,156.25 -\$2,213.75	54% 144%		\$27,500.00 \$55.055.00	\$3,905.00 \$55.497.75	\$23,595.00 -\$442.75	101%	13% 92%	\$30,000.00 \$60,060.00
Staffing Marketing	\$5,005.00 \$9,166.67	\$6,600.00	-\$2,213.75 \$2,566.67	72%		\$100.833.34	\$55,497.75 \$55.002.50	-5442.75 \$45,830.84	55%	92% 50%	\$110.000.00
Website	\$9,100.07	\$6,600.00 \$910.45	\$2,566.67 \$294.55	72% 76%		\$100,833.34	\$55,002.50 \$11,800.40	\$45,830.84 \$1,454.60	89%	82%	\$110,000.00
Contract Services	\$35,368.66	\$36,109.36	-\$740.70	102%		\$389,055.32	\$346,371.79	\$42,683.53	89%	82% -	\$424,424.00
Contract Convices	ψου,σου.σο	400,100.00	ψ1 40.10	10270		4000,000.02	ψο-το,ο <i>ι</i> 1.110	4-12,000.00	0070	0270	4424,424.00
Operating Supplies											
Banking Fees	\$41.67	\$30.00	\$11.67	72%		\$458.34	\$60.00	\$398.34	13%	12%	\$500.00
Software Licenses	\$622.08	\$379.26	\$242.82	61%		\$6,842.91	\$4,052.71	\$2,790.20	59%	54%	\$7,465.00
Postage	\$25.00	\$0.00	\$25.00	0%		\$275.00	\$9.55	\$265.45	3%	3%	\$300.00
IT	\$416.67	\$7,607.52	-\$7,190.85	1826%		\$4,583.34	\$8,647.48	-\$4,064.14	189%	173%	\$5,000.00
Licenses	\$8.33	\$0.00	\$8.33	0%		\$91.66	\$71.50	\$20.16	78%	1%	\$5,000.00
Office Supplies	\$416.67	\$0.00	\$416.67	0%		\$4,583.34	\$2,207.29	\$2,376.05	48%	44%	\$5,000.00
Meeting Expenses	\$0.00	\$261.90	-\$261.90	0%		\$0.00	\$1,751.31	-\$1,751.31	0%	0%	\$0.00
Operating Supplies	\$1,530.42	\$8,278.68	-\$6,748.26	541%		\$16,834.59	\$16,799.84	\$34.75	100%	91%	\$18,365.00
Recruitment	\$41.67	\$0.00	\$41.67	0%		\$458.34	\$21,995.41	-\$21,537.07	4799%	4399%	\$500.00
Mileage Reimbursement	\$83.34	\$0.00	\$83.34	0%		\$916.68	\$54.88	\$861.80	6%	5%	\$1,000.00
Insurance											
Workers Compensation	\$154.33	\$151.17	\$3.16	98%		\$1,697.66	\$1,096.39	\$601.27	65%	59%	\$1,852.00
Business Owners Liability & Property	\$150.00	\$152.00	-\$2.00	101%		\$1,650.00	\$1,672.00	-\$22.00	101%	93%	\$1,800.00
Professional Cyber Liability	\$257.08	\$246.22	\$10.86	96%		\$2,827.91	\$2.843.21	-\$15.30	101%	92%	\$3,085.00
Management Liability	\$416.67	\$197.50	\$219.17	47%		\$4,583.34	\$2,481.18	\$2,102.16	54%	50%	\$5,000.00
Insurance	\$978.08	\$746.89	\$231.19	76%		\$10,758.91	\$8,092.78	\$2,666.13	75%	69% _	\$11,737.00
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Memberships Industry Related Expense	\$0.00	\$0.00	\$0.00	0%		\$0.00	\$270.00	-\$270.00	0%	0%	\$0.00
Destinations International	\$133.33	\$265.84	-\$132.51	199%		\$1,466.66	\$2,129.17	-\$662.51	145%	133%	\$1,600.00
PCMA	\$83.33	\$0.00	\$83.33	0%		\$916.66	\$444.62	\$472.04	49%	44%	\$1,000.00
MPI ACE/WEC	\$138.75	\$0.00	\$138.75	0%		\$1,526.25	\$710.31	\$815.94	47%	43%	\$1,665.00
CALSAE		\$0.00 \$0.00	\$138.75 \$29.17	0%			\$710.31 \$420.05		131%	43% 120%	
California Travel Association	\$29.17 \$0.00	\$0.00 \$150.00	\$29.17 -\$150.00	0%		\$320.84 \$0.00	\$420.05 \$600.00	-\$99.21 -\$600.00	0%	0%	\$350.00
San Francisco Travel Association	\$0.00	\$416.67	-\$130.00 -\$416.67	0%		\$0.00	\$833.34	-\$833.34	0%	0%	
Memberships	\$384.58	\$832.51	-\$447.93	216%		\$4,230.41	\$5,407.49	-\$1,177.08	128%	117%	\$4,615.00
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Subscription Services											
Act On	\$0.00	\$0.00	\$0.00	0%		\$0.00	\$15,500.00	-\$15,500.00	0%	0%	\$0.00
CRM	\$816.67	\$741.67	\$75.00	91%		\$8,983.34	\$8,899.98	\$83.36	99%		\$9,800.00
Knowland	\$1,099.00	\$1,154.00	-\$55.00	105%		\$12,089.00	\$15,495.50	-\$3,406.50	128%	81%	\$19,202.00
CoStar Realty Information	\$0.00	\$210.00	-\$210.00	0%		\$0.00	\$2,430.00	-\$2,430.00	0%	0%	\$0.00
CVENT	\$1,600.17	\$5,283.55	-\$3,683.38	330%		\$17,601.84	\$24,759.75	-\$7,157.91	141%	188%	\$13,188.00
Destination International EIC Subscription	\$611.67	\$584.74	\$26.93	96%		\$6,728.34	\$8,840.85	-\$2,112.51	131%	120%	\$7,340.00
Subscription Services	\$4,127.51	\$7,973.96	-\$3,846.45	193%		\$45,402.52	\$75,926.08	-\$30,523.56	167%	153%	\$49,530.00

		May 2023				YEAR TO DATE				
Report Ending Date: 05/31/2023	Budget	Actual	VARIANCE	%	YTD Budget	YTD ACTUAL	VARIANCE	YTD	Annual	Annual Budget
FY 2022/23 FUNDING ALLOCATION	\$140,965.26	\$109,905.71	\$31,059.55	78%	\$1,550,617.77	\$908,183.43	\$642,434.34	59%	54%	\$1,691,583.00
PURCHASED GOODS & SERVICES CONT.										
Conferences and Trade Shows										
IMEX North America	\$983.33	\$0.00	\$983.33	0%	\$10,816.66	\$0.00	\$10,816.66	0%		\$11,800.00
CONNECT Marketplace	\$370.83	\$0.00	\$370.83	0%	\$4,079.16	\$0.00	\$4,079.16	0%		\$4,450.00
CONNECT Medical/Tech	\$370.83	\$0.00	\$370.83	0%	\$4,079.16	\$0.00	\$4,079.16	0%		\$4,450.00
Other - Conf & Trade Shows	\$0.00	\$907.55	-\$907.55	0%	\$0.00	\$4,391.69	-\$4,391.69	0%	0%	\$0.00
Conferences and Trade Shows	\$1,724.99	\$907.55	\$817.44	53%	\$18,974.98	\$4,391.69	\$14,583.29	23%	21%	\$20,700.00
Business Development	\$4,166.67	\$1,288.58	\$2,878.09	31%	\$45,833.34	\$2,427.08	\$43,406.26	5%	5%	\$50,000.00
Travel & Entertainment										
CONNECT Medical/Tech	\$233.33	\$0.00	\$233.33	0%	\$2,566.66	\$0.00	\$2,566.66	0%	0%	\$2,800.00
IMEX North America	\$158.33	\$0.00	\$158.33	0%	\$1,741.66	\$0.00	\$1,741.66	0%	0%	\$1,900.00
CONNECT Marketplace	\$191.67	\$0.00	\$191.67	0%	\$2,108.34	\$0.00	\$2,108.34	0%	0%	\$2,300.00
Other Expense	\$0.00	\$0.00	\$0.00	0%	\$0.00	\$1,722.87	-\$1,722.87	0%	0%	\$0.00
Travel & Entertainment	\$583.33	\$0.00	\$583.33	0%	\$6,416.66	\$1,722.87	\$4,693.79	27%	25%	\$7,000.00
Advertising & Promotion	\$6,250.00	\$1,196.11	\$5,053.89	19%	\$68,750.00	\$3,876.48	\$64,873.52	6%	5%	\$75,000.00
Support Services										
Client Events	\$2,333.33	\$0.00	\$2,333.33	0%	\$25,666,66	\$0.00	\$25,666.66	0%	0%	\$28,000.00
Virutal Happy Hour	\$166.67	\$0.00	\$166.67	0%	\$1,833.34	\$0.00	\$1,833.34	0%	0%	\$2,000.00
Client Activations	\$333.33	\$0.00	\$333.33	0%	\$3,666.66	\$0.00	\$3,666.66	0%	0%	\$4,000.00
Personalized greetings	\$166.67	\$0.00	\$166.67	0%	\$1,833.34	\$0.00	\$1,833.34	0%	0%	\$2,000.00
Site Visits	\$0.00	\$0.00	\$0.00	0%	\$0.00	\$996.42	-\$996.42	0%	0%	
Support Services	\$3,000.00	\$0.00	\$3,000.00	0%	\$33,000.00	\$996.42	\$32,003.58	3%	3%	\$36,000.00
TOTAL PURCHASED GOODS & SERVICES E	\$58,239.25	\$57,333.64	\$905.61	98%	\$640,631.75	\$488,062.81	\$152,568.94	76%	70%	\$698,871.00
CONTINGENCY	\$2,936.58	\$0.00	\$2,936.58	0%	\$32,302.41	\$0.00	\$32,302.41	0%	0%	\$35,239.00
CITY ADMINISTRATIVE FEE	\$1,952.42	\$3,633.77	-\$1,681.35	186%	\$21,476.59	\$46,654.72	-\$25,178.13	217%	199%	\$23,429.00
TOTAL OPERATING EXPENSES	\$140,965.26	\$109,905.71	\$31,059.55	78%	\$1,550,617.77	\$908,183.43	\$642,434.34	59%	54%	\$1,691,583.00
SURPLUS(DEFICIT)		\$31,059.55				\$642,434.34				

FY 2022	Silicon Valley/Santa Clar (2/23 YEAR-TO-DATE (YTD) 3/22 July 2022 - May	SUMMARY BY ORG				
	FY 2022/23 Budget	YTD Budget	Actual YTD Exp	Exp vs. YTD	Expe	
FY 2022/23 FUNDING ALLOCATION	\$1,691,583	\$1,550,618	\$908,183	\$642,434	59%	54%
Personnel						
Salary	\$635,000	\$582,083	\$323,779	\$258,304	92%	519
Payroll Taxes	\$90,534	\$82,990	\$27,785	\$55,205	33%	319
Employee Benefits	\$70,730	\$64,836	\$17,282	\$47,554	27%	249
Health	\$32,704	\$29,979	\$17,282	\$12,696	58%	539
401K Fee	\$38,027	\$34,857	\$0	\$34,857	0%	09
Employee Incentives	\$127,500	\$116,875	\$0	\$116,875	0%	09
Other	\$10,280	\$9,423	\$4,620	\$4,803	49%	459
TOTAL PERSONNEL EXPENSE	\$934,044	\$856,207	\$373,466	\$482,741	44%	409
Purchased Goods and Services Expense Contract Services	\$424,424	\$389,055	\$346,372	\$42,684	89%	82%
Operating Supplies	\$18,365	\$16,835	\$16,800	\$35	100%	919
Mileage Reimbursement	\$1,000	\$917	\$55	\$862	6%	59
Recruitment	\$500	\$458	\$21,995	(\$21,537)		
Insurance	\$11,737	\$10,759	\$8,093	\$2,666	75%	69°
Memberships	\$4,615	\$4,230	\$5,407	(\$1,177)	128%	1179
Subscription Services	\$49,530	\$45,403	\$75,926	(\$30,524)	167%	1539
Conferences and Trade Shows	\$20,700	\$18,975	\$4,392	\$14,583	23%	219
Business Development	\$50,000	\$45,833	\$2,427	\$43,406	5%	5%
Travel & Entertainment	\$7,000	\$6,417	\$1,723	\$4,694		259
Advertising & Promotion	\$75,000	\$68,750	\$3,876	\$64,874	6%	5%
Support Services	\$36,000	\$33,000	\$996	\$32,004	3%	39
TOTAL PURCHASED GOODS & SERVICES EXPENSE	\$698,871	\$640,632	\$488,063	\$152,569	76%	70%
CONTINGENCY	\$35,239	\$32,302	\$0	\$32,302	0%	0%
CITY ADMINISTRATIVE FEE	\$23,429	\$21,477	\$46,655	-\$25,178.12	217%	1999
TOTAL OPERATING EXPENSES	\$1,691,583	\$1,550,618	\$908,183	\$642,434	59%	549

Silic FY 2022/23 YEAR-TO-		/alley/Santa Clara E			M	V 2023			
11 2022/20 TEAR-10-		FY 22/23 Budget		YTD Budget	IVIZ	Actual YTD Exp	Variance	Expe	nded
Budget Item						,			
CONVENTION SALES, INCENTIVES & SERVICES	\dagger							YTD	Annual
Personnel	\$	457,669.00	\$	419,529.93	\$	107,234.57	\$ 312,295.36	26%	-
Salary	\$	300,000.00	÷	275,000.00	\$	94,470.48	\$ 180,529.52	34%	31%
1.0 FTE Director of Sales	\$	112.500.00	÷	103,125.00	\$	-	\$ 103,125.00	0%	0%
1.0 FTE Sales Manager	\$	97,500.00	\$	89,375.00	\$	62,115.46	\$ 27,259.54	69%	64%
1.0 FTE Sales Manager	\$	90,000.00	\$	82,500.00	\$	32,355.02	\$ 50,144.98	39%	36%
Incentives	\$	75,000.00	\$	68,750.00	\$	-	\$ 68,750.00	0%	0%
Benefits	\$	33,934.00	\$	31,106.18	\$	4,553.04	\$ 26,553.14	15%	13%
Health	\$	18,934.00	\$	17,356.16	\$	4,553.04	\$ 12,803.12	26%	24%
401K Fee	\$	15,000.00	-	13,750.02	\$	-	\$ 13,750.02	0%	0%
Payroll Taxes	\$	44,415.00	\$		\$	7,731.05	\$ 32,982.70	19%	17%
Other-Cell Phone Stipend	\$	1,320.00	\$	1,210.00	\$	480.00	\$ 730.00	40%	36%
Other-relocation	\$	3,000.00	-	2,750.00	\$	-	\$ 2,750.00	0%	0%
Convention Sales, Incentives & Services Expenses	\$	149,605.00	\$	137,137.91	\$	51,716.94	\$ 85,420.97	38%	35%
Memberships	\$	3,015.00	\$	2,763.75	\$	1,868.75	\$ 895.00	68%	62%
Industry Related Expense	\$	-	\$	-	\$	270.00	\$ (270.00)	0%	0%
Professional Convention Management Association (PCMA)	\$	1,000.00	\$	916.66	\$	444.62	\$ 472.04	49%	44%
Meeting Professional International (MPI)	\$	1,665.00	\$	1,526.25	\$	134.08	\$ 1,392.17	9%	8%
California Society of Association Executives (Cal SAE)	\$	350.00	\$	320.84	\$	420.05	\$ (99.21)	131%	120%
California Travel Association	\$	-	\$	-	\$	600.00	\$ (600.00)	0%	0%
Mileage Reimbursement	\$	500.00	\$	458.34	\$	54.88	\$ 403.46	12%	11%
Subscription Services	\$	32,390.00	\$	29,690.84	\$	40,255.25	\$ (10,564.41)	136%	124%
CVENT	\$	19,202.00	\$	17,601.84	\$	24,759.75	\$ (7,157.91)	141%	129%
Knowland	\$	13,188.00	\$	12,089.00	\$	15,495.50	\$ (3,406.50)	128%	117%
Business Development	\$	50,000.00	\$	45,833.34	\$	2,427.08	\$ 43,406.26	5%	5%
Conferences and Tradeshows	\$	20,700.00	\$	18,974.98	\$	4,391.69	\$ 18,974.98	23%	21%
CONNECT Marketplace	\$	4,450.00	\$	4,079.16	\$	-	\$ 4,079.16	0%	0%
CONNECT Medical Tech	\$	4,450.00	\$	4,079.16	\$	-	\$ 4,079.16	0%	0%
IMEX North America	\$	11,800.00	\$	10,816.66	\$	-	\$ 10,816.66	0%	0%
Other Conf & Tradeshows	\$	-	\$	-	\$	4,391.69	\$ (4,391.69)	0%	0%
Support Services	\$	36,000.00	\$	33,000.00	\$	996.42	\$ 33,000.00	3%	3%
Virutal Happy Hour	\$	2,000.00	\$	1,833.34	\$	-	\$ 1,833.34	0%	0%
Client Activations	\$	4,000.00	\$	3,666.66	\$	-	\$ 3,666.66	0%	0%
Personalized Greetings	\$	2,000.00	\$	1,833.34	\$	-	\$ 1,833.34	0%	0%
Client Events	\$	28,000.00	\$	25,666.66	\$	-	\$ 25,666.66	0%	0%
Site Visits	\$	-	\$	-	\$	996.42	\$ (996.42)	0%	0%

	FY 22/23 Budget	Y	TD Budget	Actual YTD Exp	Variance	Exper	ded
Budget Item							
Travel & Entertainment	\$ 7,000.00	\$	6,416.66	\$ 1,722.87	\$ 4,693.79	27%	25%
CONNECT Marketplace	\$ 2,300.00	\$	2,108.34	\$ -	\$ 2,108.34	0%	0%
IMEX North America	\$ 1,900.00	\$	1,741.66	\$ -	\$ 1,741.66	0%	0%
CONNECT Medical Tech	\$ 2,800.00	\$	2,566.66	\$ -	\$ 2,566.66	0%	0%
Other Expense	\$ -	\$	-	\$ 1,722.87	\$ (1,722.87)	0%	0%
TOTAL CONVENTION SALES, INCENTIVES & SERVICES	\$ 607,274.00	\$	556,667.84	\$ 158,951.51	\$ 397,716.33	29%	26%
MARKETING & COMMUNICATIONS	·		·	·		<u> </u>	
Personnel	\$ -	\$	-	\$ 8,177.13	\$ (8,177.13)	0%	0%
Salary							
1.0 FTE Director of Marketing	\$ -	\$	-	\$ 7,153.86	\$ (7,153.86)	0%	0%
Incentives	\$ -	\$	-	\$ -	\$ -	0%	0%
Benefits	\$ -	\$	-	\$ -	\$ -	0%	0%
Health	\$ -	\$	-	\$ -	\$ -	0%	0%
401K Fee	\$ -	\$	-	\$ -	\$ -	0%	0%
Payroll Taxes	\$ -	\$	-	\$ 1,023.27	\$ (1,023.27)	0%	0%
Other-Cell Phone Stipend	\$ -	\$	-	\$ -	\$ -	0%	0%
Other-relocation	\$ -	\$	-	\$ -	\$ -	0%	0%
Marketing Expenses	\$ 203,048.00	\$	186,127.34	\$ 71,134.51	\$ 114,992.83	38%	35%
Contract Services	\$ 124,460.00	\$	114,088.34	\$ 66,802.90	\$ 47,285.44	59%	54%
Marketing Services	\$ 110,000.00	\$	100,833.34	\$ 55,002.50	\$ 45,830.84	55%	50%
Website	\$ 14,460.00	\$	13,255.00	\$ 11,800.40	\$ 1,454.60	89%	82%
Advertising & Promotions	\$ 75,000.00	\$	68,750.00	\$ 3,876.48	\$ 64,873.52	6%	5%
Software Licenses	\$ 3,588.00	\$	3,289.00	\$ 455.13	\$ 106,815.70	43%	13%
TOTAL MARKETING & COMMUNICATIONS	\$ 203,048.00	\$	186,127.34	\$ 79,311.64	\$ 106,815.70	43%	39%
ADMINISTRATION							
Personnel	\$ 476,375.00	\$	436,677.09	\$ 258,054.20	\$ 178,622.89	59%	54%
Salary	\$ 335,000.00	\$	307,083.34	\$ 222,154.53	\$ 84,928.81	72%	66%
1.0 FTE CEO	\$ 210,000.00	\$	192,500.00	\$ 139,077.51	\$ 53,422.49	72%	66%
1.0 FTE Administrative Assistant	\$ 125,000.00	\$	114,583.34	\$ 83,077.02	\$ 31,506.32	73%	66%
Incentives	\$ 52,500.00	\$	48,125.00	\$ -	\$ 48,125.00	0%	0%
Benefits	\$ 36,796.00	\$	33,729.66	\$ 12,729.24	\$ 21,000.42	38%	35%
Health	\$ 13,770.00	\$	12,622.50	\$ 12,729.24	\$ (106.74)	101%	92%
401K Fee	\$ 23,026.00	\$	21,107.16	\$ -	\$ 21,107.16	0%	0%
Payroll Taxes	\$ 46,119.00	\$	42,275.75	\$ 19,030.43	\$ 23,245.32	45%	41%
Other-Cell Phone Stipend	\$ 960.00	\$	880.00	\$ 640.00	\$ 240.00	73%	67%
Other-Car Allowance	\$ -	\$	-	\$ 3,500.00	\$ (3,500.00)	0%	0%
Other - Relocation	\$ 5,000.00	\$	4,583.34	\$ -	\$ 4,583.34	0%	0%

	FY 22/23 Budget	\	YTD Budget	Actual YTD Exp	Variance	Expe	nded
Budget Item				-			
Administrative Expenses	\$ 346,218.00	\$	317,366.50	\$ 365,211.36	\$ (47,844.86)	115%	105%
Contract Services	\$ 299,964.00	\$	274,966.98	\$ 279,568.89	\$ (4,601.91)	102%	93%
Human Resources	\$ 30,000.00	\$	27,500.00	\$ 3,905.00	\$ 23,595.00	14%	13%
Fiscal	\$ 30,904.00	\$	28,328.66	\$ 56,454.75	\$ (28,126.09)	199%	183%
Legal	\$ 24,000.00	\$	22,000.00	\$ 31,886.50	\$ (9,886.50)	145%	133%
Payroll	\$ 6,000.00	\$	5,500.00	\$ 1,784.15	\$ 3,715.85	32%	30%
Professional Services	\$ 135,000.00	\$	123,750.00	\$ 126,920.31	\$ (3,170.31)	103%	94%
IT	\$ 4,000.00	\$	3,666.66	\$ 3,120.43	\$ 546.23	85%	78%
Audit	\$ 10,000.00	\$	9,166.66	\$ -	\$ 9,166.66	0%	0%
Staffing Services	\$ 60,060.00	\$	55,055.00	\$ 55,497.75	\$ (442.75)	101%	92%
Operating Supplies	\$ 14,777.00	\$	13,545.59	\$ 16,344.71	\$ (2,799.12)	121%	111%
Bank Fees	\$ 500.00	\$	458.34	\$ 60.00	\$ 398.34	13%	12%
Office supplies	\$ 5,000.00	\$	4,583.34	\$ 3,958.60	\$ 624.74	86%	79%
Licenses	\$ 100.00	\$	91.66	\$ 71.50	\$ 20.16	78%	72%
Software Licenses	\$ 3,877.00	\$	3,553.91	\$ 3,597.58	\$ (43.67)	101%	93%
Postage	\$ 300.00	\$	275.00	\$ 9.55	\$ 265.45	3%	3%
IT (Computers and Hardware)	\$ 5,000.00	\$	4,583.34	\$ 8,647.48	\$ (4,064.14)	189%	173%
Insurance	\$ 11,737.00	\$	10,758.91	\$ 8,092.78	\$ 2,666.13	75%	69%
Workers Comp	\$ 1,852.00	\$	1,697.66	\$ 1,096.39	\$ 601.27	65%	59%
Business Owners Liability & Property	\$ 1,800.00	\$	1,650.00	\$ 1,672.00	\$ (22.00)	101%	93%
Professional Cyber Liability	\$ 3,085.00	\$	2,827.91	\$ 2,843.21	\$ (15.30)	101%	92%
Management Liability	\$ 5,000.00	\$	4,583.34	\$ 2,481.18	\$ 2,102.16	54%	50%
Memberships	\$ 1,600.00	\$	1,466.66	\$ 3,538.74	\$ (2,072.08)	241%	221%
Destinations International	\$ 1,600.00	\$	1,466.66	\$ 3,538.74	\$ (2,072.08)	241%	221%
Mileage Reimbursement	\$ 500.00	\$	458.34	\$ -	\$ 458.34	0%	0%
Recruitment	\$ 500.00	\$	458.34	\$ 21,995.41	\$ (21,537.07)	4799%	4399%
Subscription Services	\$ 17,140.00	\$	15,711.68	\$ 35,670.83	\$ (19,959.15)	227%	208%
Act On	\$ -	\$	-	\$ 15,500.00	\$ (15,500.00)	0%	0%
CRM System (Simpleview)	\$ 9,800.00	\$	8,983.34	\$ 8,899.98	\$ 83.36	99%	91%
CoStar Realty Information	\$ -	\$	-	\$ 2,430.00	\$ (2,430.00)	0%	0%
Destinations International EIC Subscription	\$ 7,340.00	\$	6,728.34	\$ 8,840.85	\$ (2,112.51)	131%	120%
TOTAL ADMINISTRATION	\$ 822,593.00	\$	754,043.59	\$ 623,265.56	\$ 130,778.03	83%	76%
Contingency	\$ 35,239.00	\$	32,302.41	\$ -	\$ 32,302.41	0%	0%
City Administration Fee	\$ 23,429.00	_	•	\$ 46,654.72	\$ (25,178.13)	217%	199%
TOTAL OPERATING BUDGET	\$ 1,691,583.00	\$	1,550,617.77	\$ 908,183.43	\$ 642,434.34	59%	54%

Silicon Valley/Santa Clara DMO Inc. Budget vs. Actuals FY 2022/2023 July 2022 - May 2023

	Annual Budget	YTD Budget	YTD ACTUAL	VARIANCE	EXP YTD	EXP Ann.
FY 2022/23 FUNDING ALLOCATION	\$1,691,583	\$1,550,618	\$908,183	\$642,434	59%	54%
Personnel						
Salary						
CEO	\$210,000	\$192,500	\$139,078	\$53,422	72%	669
DOM	\$0	\$0	\$7,154	(\$7,154)	0%	
DOS	\$112,500	\$103,125	\$0	\$103,125	0%	09
SM1	\$97,500	\$89,375	\$62,115	\$27,260	69%	649
SM2	\$90,000	\$82,500	\$32,355	\$50,145	39%	369
Admin	\$125,000	\$114,583	\$83,077	\$31,506	73%	669
Salary	\$635,000	\$582,083	\$323,779	\$258,304	56%	519
Payroll Taxes						
CEO	\$31,431	\$28,812	\$11,604	\$17,208	40%	379
DOM	\$0	\$0	\$1,023	(\$1,023)	0%	
DOS	\$16,876	\$15,470	\$0	\$15,470	0%	09
SM1	\$14,320	\$13,127	\$5,823	\$7,304	44%	419
SM2	\$13,219	\$12,117	\$2,475	\$9,642	20%	199
Admin	\$14,688	\$13,464	\$6,859	\$6,605	51%	479
Payroll Taxes	\$90,534	\$82,990	\$27,785	\$55,205	33%	319
Employee Benefits						
Health						
Health - CEO	\$6,885	\$6,311	\$5,382	\$929	85%	789
Health - DOS	\$5,164	\$4,734	\$0	\$4,734	0%	09
Health - SM1	\$6,885	\$6,311	\$4,553	\$1,758	72%	669
Health - SM2	\$6,885	\$6,311	\$0	\$6,311	0%	09
Health - Admin	\$6,885	\$6,311	\$7,347	(\$1,036)	116%	1079
Health	\$32,704	\$29,979	\$17,282	\$12,696	58%	539
401K Fee						
401K Fee - CEO	\$11,513	\$10,554	\$0	\$10,554	0%	09
401K Fee - DOS	\$5,000	\$4,583	\$0	\$4,583	0%	09
401K Fee - SM1	\$5,000	\$4,583	\$0	\$4,583	0%	09
401K Fee - SM2	\$5,000	\$4,583	\$0	\$4,583	0%	09
401K Fee - Admin	\$11,513	\$10,554	\$0	\$10,554	0%	09
401K Fee	\$38,026	\$34,857	\$0	\$34,857	0%	09
Employee Benefits	\$70,730	\$64,836	\$17,282	\$47,554	27%	24
Employee Incentives						
Employee Incentive CEO	\$52,500	\$48,125	\$0	\$48,125	0%	09
Employee Incentive DOS	\$28,125	\$25,781	\$0	\$25,781	0%	09
Employee Incentive SM1	\$24,375	\$22,344	\$0	\$22,344	0%	0
Employee Incentive SM2	\$22,500	\$20,625	\$0	\$20,625	0%	0
Employee Incentive Admin	\$0	\$0	\$0	\$0	0%	0'
Employee Incentives	\$127,500	\$116,875	\$0	\$116,875	0%	0

	Annual Budget	YTD Budget	YTD ACTUAL	VARIANCE	EXP YTD	EXP Ann.
Other						
Cell Phone Stipend - CEO	\$480	\$440	\$280	\$160	64%	58%
Cell Phone Stipend - DOS	\$360	\$330	\$0	\$330	0%	0%
Cell Phone Stipend - SM1	\$480	\$330 \$440	\$320	\$120	73%	67%
Cell Phone Stipend - SM2	\$480			\$280	36%	33%
Cell Phone Stipend - Admin	\$480	\$440 \$440	\$160 \$260	\$80	82%	75%
Cell Filotie Superid - Admin	\$400	\$440	\$360	φου	02 /0	7570
Relocation Expense - CSIS	\$3,000	\$2,750	\$0	\$2,750	0%	0%
Relocation Expense - ADMIN	\$5,000	\$4,583	\$0	\$4,583	0%	0%
Car Allowance - CEO	\$0	\$0	\$3,500	(\$3,500)	0%	0%
Other	\$10,280	\$9,423	\$4,620	\$4,803	49%	45%
TOTAL PERSONNEL EXPENSE	\$934,044	\$856,207	\$373,466	\$482,741	44%	40%
PURCHASED GOODS & SERVICES						
Contract Services						
Fiscal Services	\$30,904	\$28,329	\$56,455	(\$28,126)	199%	183%
Legal Services	\$24,000	\$22,000	\$31,887	(\$9,887)	145%	133%
Payroll Services	\$6,000	\$5,500	\$1,784	\$3,716	32%	30%
Audit	\$10,000	\$9,167	\$0	\$9,167	0%	0%
IT	\$4,000	\$3,667	\$3,120	\$546	85%	78%
Professional Services	\$135,000	\$123,750	\$126,920	(\$3,170)	103%	94%
HR Services	\$30,000	\$27,500	\$3,905	\$23,595	14%	13%
Staffing	\$60,060	\$55,055	\$55,498	(\$443)	101%	92%
Marketing	\$110,000	\$100,833	\$55,003	\$45,831	55%	50%
Website	\$14,460		\$11,800	\$1,455	89%	82%
Contract Services	\$424,424	\$389,055	\$346,372	\$42,684	89%	82%
Operating Supplies Banking Fees	\$500	\$450	***	\$398	13%	12%
		\$458	\$60			54%
Software Licenses	\$7,465	\$6,843	\$4,053	\$2,790	59%	
Postage	\$300	\$275	\$10	\$265	3%	3%
IT 	\$5,000	\$4,583	\$8,647	(\$4,064)	189%	173%
Licenses	\$100		\$72	\$20	78%	72%
Office Supplies	\$5,000	. ,	\$3,959	\$625	86%	79%
Operating Supplies	\$18,365	\$16,835	\$16,800	\$35	100%	91%
<u>Recruitment</u>	\$500	\$458	\$21,995	(\$21,537)	4799%	4399%
Insurance						
Workers Compensation	\$1,852	\$1,698	\$1,096	\$601	65%	59%
Business Owners Liability & Property	\$1,800	\$1,650	\$1,672	(\$22)	101%	93%
Professional Cyber Liability	\$3,085	\$2,828	\$2,843	(\$15)	101%	92%
Management Liability	\$5,000	\$4,583	\$2,481	\$2,102	54%	50%
Insurance	\$11,737	\$10,759	\$8,093	\$2,666	75%	69%
<u>Memberships</u>						
Industry Related Expense		\$0	\$270	(\$270)	0%	0%
Destinations International	\$1,600	\$1,467	\$2,129	(\$663)	145%	133%
PCMA	\$1,000	\$917	\$445	\$472	49%	44%
MPI ACE/WEC	\$1,665	\$1,526	\$710	\$816	47%	43%
CALSAE	\$350	\$321	\$420	(\$99)	131%	120%
California Travel Association		\$0	\$600	(\$600)	0%	0%
San Francisco Travel Association		\$0	\$833	(\$833)	0%	0%
Memberships	\$4,615	\$4,230	\$5,407	(\$1,177)	128%	117%

	Annual Budget	YTD Budget	YTD ACTUAL	VARIANCE	EXP YTD	EXP Ann.			
Mileage Reimbursement	\$1,000	\$917	\$55	\$862	6%	5%			
Subscription Services									
Act On		\$0	\$15,500	(\$15,500)	0%	0%			
CRM	\$9,800	\$8,983	\$8,900	\$83	99%	91%			
CVENT	\$13,188	\$17,602	\$24,760	(\$7,158)	141%	1889			
Knowland	\$19,202	\$12,089	\$15,496	(\$3,407)	128%	819			
CoStar Realty Information		\$0	\$2,430	(\$2,430)	0%	09			
Destination International EIC Subscription	\$7,340	\$6,728	\$8,841	(\$2,113)	131%	1209			
Subscription Services	\$49,530	\$45,403	\$75,926	(\$30,524)	167%	153%			
Conferences and Trade Shows									
IMEX North America	\$11,800	\$10,817	\$0	\$10,817	0%	0%			
CONNECT Marketplace	\$4,450	\$4,079	\$0	\$4,079	0%	09			
CONNECT Medical/Tech	\$4,450	\$4,079	\$0	\$4,079	0%	09			
Conferences and Trade Shows Other		\$0	\$4,392	(\$4,392)	0%	09			
Conferences and Trade Shows	\$20,700	\$18,975	\$4,392	\$14,583	23%	219			
Business Development	\$50,000	\$45,833	\$2,427	\$43,406	5%	5'			
Travel & Entertainment									
CONNECT Medical/Tech	\$2,800	\$2,567	\$0	\$2,567	0%	09			
IMEX North America	\$1,900	\$1,742	\$0	\$1,742	0%	09			
CONNECT Marketplace	\$2,300	\$2,108	\$0	\$2,108	0%	09			
Travel & Entertainment other		\$0	\$1,723	(\$1,723)	0%	09			
Travel & Entertainment	\$7,000	\$6,417	\$1,723	\$4,694	27%	25			
Advertising & Promotion	\$75,000	\$68,750	\$3,876	\$64,874	6%	5'			
Support Services									
Client Events	\$28,000	\$25,667	\$0	\$25,667	0%	0,			
Virutal Happy Hour	\$2,000	\$1,833	\$0	\$1,833	0%	09			
Client Activations	\$4,000	\$3,667	\$0	\$3,667	0%	09			
Personalized greetings	\$2,000	\$1,833	\$0	\$1,833	0%	0			
Site Visits	\$0	\$0	\$996	(\$996)	0%	0			
Support Services	\$36,000	\$33,000	\$996	\$32,004	3%	3'			
OTAL PURCHASED GOODS & SERVICES EXPENSE	\$698,871	\$640,632	\$488,063	\$152,569	76%	70			
ONTINGENCY	\$35,239	\$32,302	\$0	\$32,302	0%	0			
CITY ADMINISTRATIVE FEE	\$23,429	\$21,477	\$46,655	(\$25,178)	217%	199			
OTAL OPERATING EXPENSES	\$1,691,583	\$1,550,618	\$908,183	\$642,434	59%	54			
URPLUS(DEFICIT)			\$642,434						

Variances

Personnel May 79% YTD 56% Annual 51%

Ceo Salary -overage of 3% May due to higher than expected expense - 52% YTD 39% Annual Employee benefits - 6% overage due to higher than expected monthly benefit cost Added DOM under marketing to the P&L

Contract Services May 102% YTD 89% Annual 82%

Fiscal Services - 240% overage for May but on vtd Higher Maze expenses 185% YTD 154% Annual

Legal Services - 0% Overage in May higher than anticipated legal expense and increased legal fees in 145% YTD 133% Annual Professional Services - 0 % overage 103%ytd and 94% Annual

Staffing Services - 44% overage for May higher than anticipated expense 101% YTD 92% Annual

Operating Supplies May 541% YTD 100% Annual 91%

Computer purchase in IT supplies

Recruitment May 0% YTD 4799% Annual 4399%

Recruitment - Only 500 total budget for FY22 DOS Recritment

Memberships May 216% YTD 128% Annual 117%

No Budget for 22/23 CTA & SFTA (continuing exp)

Increased Dest international membership cost

Subscription Services May 193% YTD 167% Annual 153%

CoStar Realty Info -not included in 22/23 budget

YTD and Annual budget variance for Sub Services is due to Adjusting Journal Entry in Aug 2022 based on prepaid expense reconciliation.

New user to CVENT for 1.5 month \$3409

City Admin Fee May 186% YTD 217% Annual 199%

Over budget due to higher than anticipated TID receipts.



Silicon Valley/Santa Clara DMO, Inc.

Balance Sheet

As of May 31, 2023

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
1005 City - TID Account	2,319,563.35
1010 Checking-Operating-Wells	183,687.23
1070 Current Year Reserves	678,001.00
Total Bank Accounts	\$3,181,251.58
Accounts Receivable	
13100 TID Receivable	363,376.66
13101 Refunds	0.00
13110 Contributions Receivable	0.00
Total Accounts Receivable	\$363,376.66
Other Current Assets	
14100 Prepaid Expenses	7,056.50
14110 Prepaid Insurance	3,831.37
14120 Prepaid Annualized Software	4,800.20
14130 Prepaid Memberships	8,369.59
14150 Sales Tax on Purchases	0.00
14200 Employee Benefits	289.80
Total Other Current Assets	\$24,347.46
Total Current Assets	\$3,568,975.70
TOTAL ASSETS	\$3,568,975.70
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
30000 Accounts Payable (A/P)	40,288.91
Total Accounts Payable	\$40,288.91
Other Current Liabilities	
30100 Accrued Expenses	22,947.99
30200 Deferred Revenue	0.00
Total Other Current Liabilities	\$22,947.99
Total Current Liabilities	\$63,236.90
Total Liabilities	\$63,236.90
Equity	
• •	2,015,185.25
30300 Change in Net Assets	
30300 Change in Net Assets Net Income	1,490,553.55
	1,490,553.55 \$3,505,738.80

			Silicon Valley	Santa Clai	ra DMO, Inc.					
				Jun-23						
Description Details 2000000	5 1 /	Jun-23	\/ABIANGE	0/		YEAR TO DATE	\/ABIANIGE	VCED		
Report Ending Date: 06/30/2023	Budget	Actual	VARIANCE	%	YTD Budget	YTD ACTUAL	VARIANCE	YTD	Annual	Annual Budget
FY 2022/23 FUNDING ALLOCATION	\$140,965.25	\$232,892.83	-\$91,927.58	165%	\$1,691,583.00	\$1,141,076.26	\$550,506.74	67%	67%	\$1,691,583.00
PERSONNEL										
Salary	#47.500.00	#00.040.04	040 540 04	4000/	#040.000.00	0407.000.70	440,000,00	000/	000/	#040.000.00
CEO DOM	\$17,500.00 \$0.00	\$28,019.21 \$15,005.13	-\$10,519.21 -\$15,005.13	160% 0%	\$210,000.00 \$0.00	\$167,096.72 \$22.158.99	\$42,903.28 -\$22.158.99	80% 0%	80% 0%	\$210,000.00 \$0.00
DOS	\$9,375.00	\$13,003.13	\$9,375.00	0%	\$112,500.00	\$0.00	\$112,500.00	0%	0%	\$112,500.00
SM1	\$8,125.00	\$11,326.94	-\$3,201.94	139%	\$97,500.00	\$73,442.40	\$24,057.60	75%	75%	\$97,500.00
SM2	\$7,500.00	\$0.00	\$7,500.00	0%	\$90.000.00	\$32.355.02	\$57,644.98	36%	36%	\$90,000.00
Admin	\$10,416.66	\$14,307.69	-\$3,891.03	137%	\$125,000.00	\$97,384.71	\$27,615.29	78%	78%	\$125,000.00
Salary	\$52,916.66	\$68,658.97	-\$15,742.31	130%	\$635,000.00	\$392,437.84	\$242,562.16	62%	62%	\$635,000.00
Payroll Taxes										
CEO	\$2,619.29	\$2,155.34	\$463.95	82%	\$31,431.48	\$13,759.72	\$17,671.76	44%	44%	\$31,431.48
DOM	\$0.00	\$4,889.42	-\$4,889.42	0%	\$0.00	\$5,912.69	-\$5,912.69	0%	0%	\$0.00
DOS	\$1,406.32	\$0.00	\$1,406.32	0%	\$16,875.88	\$0.00	\$16,875.88	0%	0%	\$16,875.88
SM1	\$1,193.37	\$849.02	\$344.35	71%	\$14,320.36	\$6,671.90	\$7,648.46	47%	47%	\$14,320.36
SM2	\$1,101.56	\$0.00	\$1,101.56	0%	\$13,218.76	\$2,475.17	\$10,743.59	19%	19%	\$13,218.76
Admin Payroll Taxes	\$1,223.96 \$7,544.50	\$1,076.97 \$8.970.75	\$146.99 - \$1.426.25	88% 119%	\$14,687.52 \$90,534.00	\$7,936.02 \$36,755.50	\$6,751.50 \$53,778.50	54% 41%	54% 41%	\$14,687.52 \$90,534.00
Payroll Taxes	φ <i>1</i> ,544.50	\$0,970.75	-\$ 1,426.25	11970	\$90,534.00	\$30, <i>1</i> 55.50	\$53, <i>11</i> 6.50	4170	4170	\$50,554.00
Employee Benefits										
Health	\$570.75	#4.004.54	#050.70	0400/	#0.00F.00	#0.000.54	0070 40	000/	000/	#C 005 00
Health - CEO Health - DOS	\$573.75 \$430.34	\$1,224.54	-\$650.79	213% 0%	\$6,885.00 \$5,164.00	\$6,606.54 \$0.00	\$278.46	96% 0%	96% 0%	\$6,885.00 \$5.164.00
Health - SM1	\$430.34 \$573.75	\$0.00 \$758.84	\$430.34 -\$185.09	132%	\$5,164.00 \$6,885.00	\$0.00 \$5,311.88	\$5,164.00 \$1,573.12	77%	77%	\$5,164.00 \$6,885.00
Health - SM2	\$573.75 \$573.75	\$0.00	\$573.75	0%	\$6,885.00	\$0.00	\$6,885.00	0%	0%	\$6,885.00
Health - Admin	\$573.75	\$897.00	-\$323.25	156%	\$6.885.00	\$8,244.24	-\$1,359.24	120%	120%	\$6,885.00
Health - DOM	\$0.00	\$2,318.14	-\$2,318.14	0%	\$0.00	\$2,318.14	-\$2,318.14	0%	0%	\$0.00
Health	\$2,725.34	\$5,198.52	-\$2,473.18	191%	\$32,704.00	\$22,480.80	\$12,541.34	69%	69%	\$32,704.00
401K Fee										
401K Fee - CEO	\$959.42	\$0.00	\$959.42	0%	\$11,513.00	\$0.00	\$11,513.00	0%	0%	\$11,513.00
401K Fee - DOS	\$416.66	\$0.00	\$416.66	0%	\$5,000.00	\$0.00	\$5,000.00	0%	0%	\$5,000.00
401K Fee - SM1	\$416.66	\$0.00	\$416.66	0%	\$5,000.00	\$0.00	\$5,000.00	0%	0%	\$5,000.00
401K Fee - SM2	\$416.66	\$0.00	\$416.66	0%	\$5,000.00	\$0.00	\$5,000.00	0%	0%	\$5,000.00
401K Fee - Admin	\$959.42	\$0.00	\$959.42	0%	\$11,513.00	\$0.00	\$11,513.00	0%	0%	\$11,513.00
401K Fee	\$3,168.82 \$5,894.16	\$0.00 \$5,198.52	\$3,168.82	0% 88%	\$38,026.00	\$0.00 \$22,480.80	\$38,026.00	0% 32%	0% 32%	\$38,026.00
Employee Benefits	\$5,894.16	\$5,196.52	\$695.64	88%	\$70,730.00	\$22,480.80	\$50,567.34	32%	32%	\$70,730.00
Employee Incentives										
Employee Incentive CEO	\$4,375.00	\$0.00	\$4,375.00	0%	\$52,500.00	\$0.00	\$52,500.00	0%	0%	\$52,500.00
Employee Incentive DOS	\$2,343.75	\$0.00	\$2,343.75	0%	\$28,125.00	\$0.00	\$28,125.00	0%	0%	\$28,125.00
Employee Incentive SM1	\$2,031.25	\$0.00	\$2,031.25	0%	\$24,375.00	\$0.00	\$24,375.00	0%	0% 0%	\$24,375.00
Employee Incentive SM2	\$1,875.00	\$0.00	\$1,875.00	0% 0%	\$22,500.00	\$0.00	\$22,500.00	0% 0%		\$22,500.00
Employee Incentive Admin Employee Incentives	\$0.00 \$10,625.00	\$0.00 \$0.00	\$0.00 \$10.625.00	0% 0%	\$0.00 \$127.500.00	\$0.00 \$0.00	\$0.00 \$127.500.00	0% 0%	0% 0%	\$0.00 \$127,500.00
	,*=*	*****	****,*==****	_	* ,	*****	**==,			*****
Other										
Cell Phone Stipend - CEO	\$40.00	\$40.00	\$0.00	100%	\$480.00	\$320.00	\$160.00	67%	67%	\$480.00
Cell Phone Stipend - DOS	\$30.00	\$0.00	\$30.00	0%	\$360.00	\$0.00	\$360.00	0% 75%	0%	\$360.00
Cell Phone Stipend - SM1 Cell Phone Stipend - SM2	\$40.00 \$40.00	\$40.00 \$0.00	\$0.00 \$40.00	100% 0%	\$480.00 \$480.00	\$360.00 \$160.00	\$120.00 \$320.00	75% 33%	75% 33%	\$480.00 \$480.00
Cell Phone Stipend - SMZ Cell Phone Stipend - Admin	\$40.00 \$40.00	\$0.00 \$40.00	\$40.00 \$0.00	100%	\$480.00 \$480.00	\$400.00	\$80.00	83%	33% 83%	\$480.00 \$480.00
Cell Phone Stipend - Admin	\$0.00	\$40.00	-\$40.00	0%	\$0.00	\$40.00	-\$40.00	0%	0%	\$0.00
Relocation Expense	\$666.67	\$0.00	\$666.67	0%	\$8,000.00	\$0.00	\$8,000.00	0%	0%	\$8,000.00
Car Allowance - CEO	\$0.00	\$500.00	-\$500.00	0%	\$0.00	\$4,000.00	-\$4,000.00	0%	0%	\$0.00
Other	\$856.67	\$660.00	\$196.67	77%	\$10,280.00	\$5,280.00	\$5,000.00	51%	51%	\$10,280.00
TOTAL PERSONNEL EXPENSE	\$77,836.99	\$83,488.24	-\$5,651.25	107%	\$934,044.00	\$456,954.14	\$477,089.86	49%	49%	\$934,044.00

Processors Services Contract Services Contract Services Sources Contract Services Sources Sour			Jun-23				YEAR TO DATE				
## Contract Services \$2,000.00 \$40.00 \$32,000.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00 \$40.00	Report Ending Date: 06/30/2023	Budget	Actual	VARIANCE	%	YTD Budget	YTD ACTUAL	VARIANCE	YTD	Annual	Annual Budget
Contract Services \$2,575.34 \$2,651.85 \$-376.51 103% \$30,904.00 \$59,006.60 \$-526,202.60 191% 191% \$30,904.00 \$51,000.00 \$51,000.00 \$51,000.00 \$51,000.00 \$51,000.00 \$52,726.30 \$52,726.30 \$53,51.50 \$52,726.30 \$53,51.50 \$50,000.00 \$51,000.00 \$51,000.00 \$51,000.00 \$52,726.30 \$50,000.00 \$60,000 \$51,000.00 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,000 \$60,0	FY 2022/23 FUNDING ALLOCATION	\$140,965.25	\$232,892.83	-\$91,927.58	165%	\$1,691,583.00	\$1,141,076.26	\$550,506.74	67%	67%	\$1,691,583.00
Face Services \$2,076.34 \$2,661.65 \$76.51 103% \$33,904.00 \$32,725.00 \$317.50 \$333,904.00 \$32,725.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.00 \$387.											
Lagal Services \$2,000.00 \$344.00 \$1,160.00 \$42% \$24,000.00 \$3,982.705 \$0 \$8,725.50 \$10% \$15% \$34,600.00 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,000 \$4,											
Payrol Services											\$30,904.00
Audit	•										\$24,000.00
Professional Services											\$6,000.00
Professional Services											\$10,000.00
HR Services \$2,500.00 \$12,2875 \$12/1.25 49% \$30,000.00 \$5,133.75 \$24,866.25 17% 17% 17% \$30,000.00 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$	• •										\$4,000.00
Staffring	Professional Services										\$135,000.00
Markerling											\$30,000.00
Website	Staffing	\$5,005.00	\$9,741.24	-\$4,736.24	195%	\$60,060.00	\$65,238.99	-\$5,178.99	109%		\$60,060.00
Contract Services	Marketing	\$9,166.66	\$16,836.39	-\$7,669.73	184%	\$110,000.00	\$71,838.89	\$38,161.11	65%	65%	\$110,000.00
Operating Supplies	Website	\$1,205.00	\$910.45	\$294.55	76%	\$14,460.00	\$12,710.85	\$1,749.15			\$14,460.00
Banking Fees	Contract Services	\$35,368.68	\$45,354.09	-\$9,985.41	128%	\$424,424.00	\$391,725.88	\$32,698.12	92%	92%	\$424,424.00
Banking Fees	Operating Supplies										
Postage \$25.00 \$0.00 \$25.00 \$0.00 \$30.00 \$9.055 \$29.045 3% 3% \$30 \$17 \$2416.66 \$10.458.66 \$510.042.00 \$257.00 \$50.000 \$19.106.14 \$241,06.14 \$32% \$32% \$50.00 \$10.000 \$171.50 \$28.50 72% 1% \$50.000 \$10.000 \$171.50 \$28.50 72% 1% \$50.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.0000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.000 \$10.0000 \$	Banking Fees	\$41.66	\$0.00	\$41.66	0%	\$500.00	\$60.00	\$440.00	12%	12%	\$500.00
Postage \$25.00 \$0.00 \$25.00 \$0.00 \$35.50 \$300.00 \$35.55 \$20.45 \$3% \$3% \$300 \$17.50 \$25.00 \$1.47 \$1.61.44 \$32.45 \$32.50 \$1.47 \$1.61.44 \$32.45 \$32.50 \$1.61.45 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$1.47 \$	Software Licenses	\$622.09	\$992.08	-\$369.99	159%	\$7,465.00	\$5,044.79	\$2,420.21	68%	68%	\$7,465.00
IT											\$300.00
Licenses \$8.34 \$0.00 \$8.34 0% \$100.00 \$71.50 \$28.50 72% 1% \$5.00	IT										\$5,000.00
Office Supplies											\$5,000.00
Paper Supplies S0.00											\$5,000.00
Business Cards S0.00 \$11,644.40 \$11,444.00 \$1.00 \$1.974.42 \$1.974.42 \$0.90 \$1.974.42 \$0.90 \$1.974.42 \$0.90 \$1.974.42 \$0.90 \$1.974.42 \$0.90 \$1.974.42 \$0.90 \$0.90 \$0.90 \$0.90 \$0.90 \$1.974.42 \$0.90 \$0.90 \$0.90 \$0.90 \$1.974.42 \$0.90 \$0.90 \$0.90 \$0.90 \$1.90 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900 \$1.900											\$0.00
Meeling Expenses											\$0.00
Professional Liability S41.67 S44.62 S45.82 S47.82 S47											\$0.00
Nileage Reimbursement \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.0											\$18,365.00
Insurance Workers Compensation \$154.34 \$151.17 \$3.17 98% \$1,852.00 \$1,247.56 \$604.44 67% 67% \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00 \$1,855.00	Recruitment	\$41.67	\$34,605.65	-\$34,563.98	83047%	\$500.00	\$56,601.06	-\$56,101.06	11320%	11320%	\$500.00
Workers Compensation	Mileage Reimbursement	\$0.00	\$0.00	\$0.00		\$500.00	\$0.00	\$500.00	0%	0%	\$1,000.00
Workers Compensation											
Business Owners Liability & Property \$150.00 \$152.00 \$20.0 \$101% \$1,800.00 \$1,824.00 \$-\$24.00 \$101% \$1,800 Professional Liability \$257.08 \$246.22 \$10.86 \$96% \$3,085.00 \$3,089.43 \$-\$4.43 \$100% \$100% \$3,085 \$1,000 \$3,089.43 \$-\$4.43 \$100% \$100% \$3,085 \$1,000 \$3,089.43 \$-\$4.43 \$100% \$100% \$3,085 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,000 \$1,		0454.04	0454.47	00.47	000/	#4.050.00	04.047.50	0004.44	070/	070/	64.050.00
Professional Liability \$257.08 \$246.22 \$10.86 96% \$3,085.00 \$3,089.43 .\$44.3 100% 100% \$3,081 Management Liability \$416.67 \$2,567.50 .\$2,150.83 616% \$5,000.00 \$5,048.68 .\$48.68 101% 101% 101% Insurance \$978.09 \$3,116.89 .\$2,138.80 319% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,737.00 \$11,209.67 \$527.33 96% 96% \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209.67 \$11,209											
Management Liability											\$1,800.00
Insurance											\$3,085.00
Memberships Subscription Services Subscription Su											\$5,000.00
Industry Related Expense	Insurance	\$978.09	\$3,116.89	-\$2,138.80	319%	\$11,737.00	\$11,209.67	\$527.33	96%	96%	\$11,737.00
Destinations International											
PCMA \$83.34 \$0.00 \$83.34 0% \$1,000.00 \$444.62 \$555.38 44% 44% \$1,000 MPI ACE/WEC \$138.75 \$0.00 \$138.75 0% \$1,665.00 \$710.31 \$954.69 43% 43% \$1,666 CALSAE \$29.16 \$0.00 \$29.16 0% \$350.00 \$420.05 -\$70.05 120% \$356 California Travel Association \$0.00 \$150.00 -\$150.00 0% \$0.00 \$750.00 -\$750.00 0% San Francisco Travel Association \$0.00 \$416.67 -\$416.67 0% \$0.00 \$1,250.01 -\$1,250.01 0% Memberships \$384.59 \$832.51 -\$447.92 216% \$4,615.00 \$6,240.00 -\$1,625.00 135% \$4,615.00 Subscription Services Act On \$0.00 \$5,376.00 -\$5,376.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% \$4,615.00 \$6,240.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% </td <td></td> <td>\$0.00</td>											\$0.00
MPI ACE/WEC \$138.75 \$0.00 \$138.75 0% \$1,665.00 \$710.31 \$954.69 43% 43% \$1,666 CALSAE \$29.16 \$0.00 \$29.16 0% \$350.00 \$420.05 -\$70.05 120% 120% \$356 California Travel Association \$0.00 \$150.00 -\$150.00 0% \$0.00 \$750.00 -\$750.00 0% \$356 San Francisco Travel Association \$0.00 \$416.67 -\$416.67 0% \$0.00 \$1,250.01 0% 0% Memberships \$384.59 \$832.51 -\$447.92 216% \$4,615.00 \$6,240.00 -\$1,625.00 135% 135% \$4,615 Subscription Services Act On \$0.00 \$5,376.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% \$4,615.00 \$6,240.00 0% \$6,240.00 0% \$6,240.00 0% \$6,240.00 0% \$6,240.00 0% \$6,240.00 0% \$6,240.00 0% \$6,240.00 0% \$6,240.00											\$1,600.00
CALSAE \$29.16 \$0.00 \$29.16 0% \$350.00 \$420.05 -\$70.05 120% 120% \$350.00 \$350.00 \$420.05 -\$70.05 120% 120% \$350.00 \$350.00 \$40.00 \$50.00 \$750.00 0% 0% \$350.00 \$350.00 \$750.00 0% 0% \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00 \$350.00	PCMA	\$83.34	\$0.00	\$83.34	0%	\$1,000.00	\$444.62	\$555.38	44%	44%	\$1,000.00
California Travel Association \$0.00 \$150.00 -\$150.00 0% \$0.00 \$750.00 -\$750.00 0% 0% San Francisco Travel Association \$0.00 \$416.67 -\$416.67 0% \$0.00 \$1,250.01 -\$1,250.01 0% 0% Memberships \$384.59 \$832.51 -\$447.92 216% \$4,615.00 \$6,240.00 -\$1,625.00 135% 135% \$4,611 Subscription Services Act On \$0.00 \$5,376.00 -\$5,376.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% \$6 CRM \$816.66 \$741.67 \$74.99 91% \$9,800.00 \$9,641.65 \$158.35 98% \$9,800 Knowland \$1,099.00 \$1,154.00 -\$55.00 105% \$13,188.00 \$16,649.50 -\$3,461.50 126% 87% \$19,200 CoStar Realty Information \$0.00 \$210.00 -\$210.00 0% \$0.00 \$2,640.00 -\$2,640.00 0% \$1,818.00 \$1,250.01	MPI ACE/WEC	\$138.75	\$0.00	\$138.75	0%	\$1,665.00	\$710.31	\$954.69	43%	43%	\$1,665.00
San Francisco Travel Association \$0.00 \$416.67 -\$416.67 0% \$0.00 \$1,250.01 -\$1,250.01 0% 0% Memberships \$384.59 \$832.51 -\$447.92 216% \$4,615.00 \$6,240.00 -\$1,250.01 0% 0% \$4,615.00 Subscription Services Act On \$0.00 \$5,376.00 -\$5,376.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% \$0 CRM \$816.66 \$741.67 \$74.99 91% \$9,800.00 \$9,641.65 \$158.35 98% \$9,800 Knowland \$1,099.00 \$1,154.00 -\$55.00 105% \$13,188.00 \$16,649.50 -\$3,461.50 126% 87% \$19,200 CoStar Realty Information \$0.00 \$210.00 -\$210.00 0% \$0.00 \$2,640.00 -\$2,640.00 0% \$13,188 CVENT \$1,600.16 \$1,873.71 -\$273.55 \$17% \$19,202.00 \$26,400.00 -\$7,431.46 139% 202% \$13,188 Destination In	CALSAE	\$29.16	\$0.00	\$29.16	0%	\$350.00	\$420.05	-\$70.05	120%	120%	\$350.00
San Francisco Travel Association \$0.00 \$416.67 -\$416.67 0% \$0.00 \$1,250.01 -\$1,250.01 0% 0% Memberships \$384.59 \$832.51 -\$447.92 216% \$4,615.00 \$6,240.00 -\$1,250.01 0% 0% \$4,615.00 Subscription Services Act On \$0.00 \$5,376.00 -\$5,376.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% \$0 CRM \$816.66 \$741.67 \$74.99 91% \$9,800.00 \$9,641.65 \$158.35 98% \$9,800 Knowland \$1,099.00 \$1,154.00 -\$55.00 105% \$13,188.00 \$16,649.50 -\$3,461.50 126% 87% \$19,200 CoStar Realty Information \$0.00 \$210.00 -\$210.00 0% \$0.00 \$2,640.00 -\$2,640.00 0% \$13,188 CVENT \$1,600.16 \$1,873.71 -\$273.55 \$17% \$19,202.00 \$26,400.00 -\$7,431.46 139% 202% \$13,188 Destination In	California Travel Association	\$0.00	\$150.00	-\$150.00	0%	\$0.00	\$750.00	-\$750.00	0%	0%	
Memberships \$384.59 \$832.51 -\$447.92 216% \$4,615.00 \$6,240.00 -\$1,625.00 135% 135% \$4,615 Subscription Services Act On \$0.00 \$5,376.00 -\$5,376.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% \$0.00 \$1,000 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	San Francisco Travel Association				0%				0%	0%	
Act On \$0.00 \$5,376.00 -\$5,376.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% \$0 CRM \$816.66 \$741.67 \$74.99 91% \$9,800.00 \$9,641.65 \$158.35 98% 98% \$9,800 Knowland \$1,099.00 \$1,154.00 -\$55.00 105% \$13,188.00 \$16,49.50 -\$3,461.50 126% 87% \$19,200 CoStar Realty Information \$0.00 \$210.00 -\$210.00 0% \$0.00 \$2,640.00 -\$2,640.00 0% \$13,188 CVENT \$1,600.16 \$1,873.71 -\$273.55 117% \$19,202.00 \$26,640.00 -\$7,431.46 139% 202% \$13,188 Destination International EIC Subscription \$611.66 \$584.74 \$26.92 96% \$7,340.00 \$9,425.59 -\$2,085.59 128% 128% \$7,340		\$384.59			216%	\$4,615.00			135%	135%	\$4,615.00
Act On \$0.00 \$5,376.00 -\$5,376.00 0% \$0.00 \$20,876.00 -\$20,876.00 0% \$0 CRM \$816.66 \$741.67 \$74.99 91% \$9,800.00 \$9,641.65 \$158.35 98% 98% \$9,800 Knowland \$1,099.00 \$1,154.00 -\$55.00 105% \$13,188.00 \$16,49.50 -\$3,461.50 126% 87% \$19,200 CoStar Realty Information \$0.00 \$210.00 -\$210.00 0% \$0.00 \$2,640.00 -\$2,640.00 0% \$13,188 CVENT \$1,600.16 \$1,873.71 -\$273.55 117% \$19,202.00 \$26,640.00 -\$7,431.46 139% 202% \$13,188 Destination International EIC Subscription \$611.66 \$584.74 \$26.92 96% \$7,340.00 \$9,425.59 -\$2,085.59 128% 128% \$7,340	Subscription Services										
CRM \$816.66 \$741.67 \$74.99 91% \$9,800.00 \$9,641.65 \$158.35 98% 98% \$9,800 Knowland \$1,099.00 \$1,154.00 -\$55.00 105% \$13,188.00 \$16,649.50 -\$3,461.50 126% 87% \$19,200 CoStar Realty Information \$0.00 \$210.00 0% \$0.00 \$2,640.00 -\$2,640.00 0% 0% \$13,188.00 \$1,600.10 \$1,873.71 -\$273.55 117% \$19,202.00 \$26,640.00 -\$2,640.00 0% \$3,188 Destination International EIC Subscription \$611.66 \$584.74 \$26.92 96% \$7,340.00 \$9,425.59 -\$2,085.59 128% 128% \$7,340		\$0.00	\$5,376,00	-\$5 376 00	0%	\$0.00	\$20 876 00	-\$20 876 00	0%	0%	\$0.00
Knowland \$1,099.00 \$1,154.00 -\$55.00 105% \$13,188.00 \$16,649.50 -\$3,461.50 126% 87% \$19,20% CoStar Realty Information \$0.00 \$210.00 -\$210.00 0% \$0.00 \$2,640.00 -\$2,640.00 0% \$13,188 CVENT \$1,600.16 \$1,873.71 -\$273.55 117% \$19,202.00 \$26,633.46 -\$7,431.46 139% 202% \$13,188 Destination International EIC Subscription \$611.66 \$584.74 \$26.92 96% \$7,340.00 \$9,425.59 -\$2,085.59 128% 128% \$7,340											\$9,800.00
CoStar Realty Information \$0.00 \$210.00 -\$210.00 0% \$0.00 \$2,640.00 -\$2,640.00 0% \$1,600.00 \$1,873.71 -\$273.55 117% \$19,202.00 \$26,633.46 -\$7,431.46 139% 202% \$13,180 Destination International EIC Subscription \$611.66 \$584.74 \$26.92 96% \$7,340.00 \$9,425.59 -\$2,085.59 128% 128% \$7,340											\$19.202.00
CVENT \$1,600.16 \$1,873.71 -\$273.55 \$117% \$19,202.00 \$26,633.46 -\$7,431.46 \$139% 202% \$13,18 Destination International EIC Subscription \$611.66 \$584.74 \$26.92 96% \$7,340.00 \$9,425.59 -\$2,085.59 128% 128% \$7,340											\$0.00
Destination International EIC Subscription \$611.66 \$584.74 \$26.92 96% \$7,340.00 \$9,425.59 \$2,085.59 128% 128% \$7,340											
											\$7,340.00 \$49,530.00

		Jun-23				YEAR TO DATE				
Report Ending Date: 06/30/2023	Budget	Actual	VARIANCE	%	YTD Budget	YTD ACTUAL	VARIANCE	YTD	Annual	Annual Budget
FY 2022/23 FUNDING ALLOCATION	\$140,965.25	\$232,892.83	-\$91,927.58	165%	\$1,691,583.00	\$1,141,076.26	\$550,506.74	67%	67%	\$1,691,583.00
PURCHASED GOODS & SERVICES CONT.										
Conferences and Trade Shows										
IMEX North America	\$983.34	\$17,145.23	-\$16,161.89	1744%	\$11,800.00	\$17,145.23	-\$5,345.23	145%	145%	\$11,800.00
CONNECT Marketplace	\$370.84	\$0.00	\$370.84	0%	\$4,450.00	\$0.00	\$4,450.00	0%	0%	\$4,450.00
CONNECT Medical/Tech	\$370.84	\$0.00	\$370.84	0%	\$4,450.00	\$0.00	\$4,450.00	0%	0%	\$4,450.00
Other - Conf & Trade Shows	\$0.00	\$0.00	\$0.00	0%	\$0.00	\$4,391.69	-\$4,391.69	0%	0%	\$0.00
Conferences and Trade Shows	\$1,725.02	\$17,145.23	-\$15,420.21	994%	\$20,700.00	\$21,536.92	-\$836.92	104%	104%	\$20,700.00
Business Development	\$4,166.67	\$0.00	\$4,166.67	0%	\$50,000.00	\$2,427.08	\$47,572.92	5%	5%	\$50,000.00
Travel & Entertainment										
Destination International Annual Conv	\$0.00	\$49.85	-\$49.85	0%	\$0.00	\$49.85	-\$49.85	0%	0%	\$0.00
CONNECT Medical/Tech	\$233.34	\$0.00	\$233.34	0%	\$2,800.00	\$0.00	\$2,800.00	0%	0%	\$2,800.00
IMEX North America	\$158.33	\$866.24	-\$707.91	547%	\$1,900.00	\$866.24	\$1,033.76	46%	46%	\$1,900.00
CONNECT Marketplace	\$191.67	\$0.00	\$191.67	0%	\$2,300.00	\$0.00	\$2,300.00	0%	0%	\$2,300.00
Other Expense	\$0.00	\$15.00	-\$15.00	0%	\$0.00	\$1,737.87	-\$1,737.87	0%	0%	\$0.00
Mileage Reimbursement	\$83.32	\$0.00	\$83.32	0%	\$500.00	\$54.88	\$445.12	11%	0%	
Travel & Entertainment	\$666.66	\$931.09	-\$264.43	140%	\$7,500.00	\$2,708.84	\$4,791.16	36%	39%	\$7,000.00
Advertising & Promotion	\$6,250.00	\$2,217.34	\$4,032.66	35%	\$75,000.00	\$6,093.82	\$68,906.18	8%	8%	\$75,000.00
Support Services										
Client Events	\$2,333.33	\$0.00	\$2,333.33	0%	\$28,000.00	\$0.00	\$28,000.00	0%	0%	\$28,000.00
Virutal Happy Hour	\$166.67	\$0.00	\$166.67	0%	\$2,000.00	\$0.00	\$2,000.00	0%	0%	\$2,000.00
Client Activations	\$333.33	\$0.00	\$333.33	0%	\$4,000.00	\$0.00	\$4,000.00	0%	0%	\$4,000.00
Personalized greetings	\$166.67	\$0.00	\$166.67	0%	\$2,000.00	\$0.00	\$2,000.00	0%	0%	\$2,000.00
Site Visits	\$0.00	\$5,274.98	-\$5,274.98	0%	\$0.00	\$6,271.40	-\$6,271.40	0%	0%	
Support Services	\$3,000.00	\$5,274.98	-\$2,274.98	176%	\$36,000.00	\$6,271.40	\$29,728.60	17%	17%	\$36,000.00
TOTAL PURCHASED GOODS & SERVICES EX	\$58,239.27	\$145,770.82	-\$87,531.55	250%	\$698,871.00	\$633,833.63	\$65,037.37	91%	91%	\$698,871.00
CONTINGENCY	\$2,936.59	\$0.00	\$2,936.59	0%	\$35,239.00	\$0.00	\$35,239.00	0%	0%	\$35,239.00
CITY ADMINISTRATIVE FEE	\$1,952.41	\$3,633.77	-\$1,681.36	186%	\$23,429.00	\$50,288.49	-\$26,859.49	215%	215%	\$23,429.00
TOTAL OPERATING EXPENSES	\$140,965.26	\$232,892.83	-\$91,927.57	165%	\$1,691,583.00	\$1,141,076.26	\$550,506.74	67%	67%	\$1,691,583.00
SURPLUS(DEFICIT)		-\$91,927.57				\$550,506.74				

	July 2022 - Ju	ne 2023				
	FY 2022/23 Budget	YTD Budget	Actual YTD Exp	Exp vs. YTD	Expended Ann	
FY 2022/23 FUNDING ALLOCATION	\$1,691,583	\$1,691,583	\$1,141,076	\$550,507	67%	67%
Personnel						
Salary	\$635,000	\$635,000	\$392,438	\$242,562	100%	62%
Payroll Taxes	\$90,534	\$90,534	\$36,756	\$53,779	41%	41%
Employee Benefits	\$70,730	\$70,730	\$22,481	\$48,249	32%	32%
Health	\$32,704	\$32,704	\$22,481	\$10,223	69%	69%
401K Fee	\$38,027	\$38,026	\$0	\$38,026	0%	0%
Employee Incentives	\$127,500	\$127,500	\$0	\$127,500	0%	0%
Other	\$10,280	\$10,280	\$5,280	\$5,000	51%	51%
TOTAL PERSONNEL EXPENSE	\$934,044	\$934,044	\$456,954	\$477,090	49%	49%
Purchased Goods and Services Expense						
Contract Services	\$424,424	\$424,424	\$391,726	\$32,698	92%	92%
Operating Supplies	\$18,365	\$18,365	\$43,153	(\$24,788)	235%	235%
Mileage Reimbursement	\$1,000	\$500	\$0	\$500	0%	0%
Recruitment	\$500	\$500	\$56,601	(\$56,101)	11320%	11320%
Insurance	\$11,737	\$11,737	\$11,210	\$527	96%	96%
Memberships	\$4,615	\$4,615	\$6,240	(\$1,625)	135%	135%
Subscription Services	\$49,530	\$49,530	\$85,866	(\$36,336)	173%	173%
Conferences and Trade Shows	\$20,700	\$20,700	\$21,537	(\$837)	104%	104%
Business Development	\$50,000	\$50,000	\$2,427	\$47,573	5%	5%
Travel & Entertainment	\$7,000	\$7,500	\$2,709	\$4,791	36%	39%
Advertising & Promotion	\$75,000	\$75,000	\$6,094	\$68,906	8%	8%
Support Services	\$36,000	\$36,000	\$6,271	\$29,729	17%	17%
TOTAL PURCHASED GOODS & SERVICES EXPENSE	\$698,871	\$698,871	\$633,834	\$65,037	91%	91%
CONTINGENCY	\$35,239	\$35,239	\$0	\$35,239	0%	0%
CITY ADMINISTRATIVE FEE	\$23,429	\$23,429	\$50,288	-\$26,859.48	215%	215%
TOTAL OPERATING EXPENSES	\$1,691,583	\$1,691,583	\$1,141,076	\$550,507	67%	67%

Silic	on V	alley/Santa Clara	DM	IO, Inc.						
FY 2022/23 YEAR-TO-I					JL					
	F	Y 22/23 Budget	ì	TD Budget		Actual YTD Exp		Variance	Exper	nded
Budget Item										
CONVENTION SALES, INCENTIVES & SERVICES									YTD	Annual
Personnel	\$	457,669.00	\$	457,669.00	\$	120,776.37	\$	336,892.63	26%	26%
Salary	\$	300,000.00	\$	300,000.00	\$	105,797.42	\$	194,202.58	35%	35%
1.0 FTE Director of Sales	\$	112,500.00	\$	112,500.00	\$	-	\$	112,500.00	0%	0%
1.0 FTE Sales Manager	\$	97,500.00	\$	97,500.00	\$	73,442.40	\$	24,057.60	75%	75%
1.0 FTE Sales Manager	\$	90,000.00	\$	90,000.00	\$	32,355.02	\$	57,644.98	36%	36%
Incentives	\$	75,000.00	\$	75,000.00	\$	-	\$	75,000.00	0%	0%
Benefits	\$	33,934.00	\$	33,934.00	\$	5,311.88	\$	28,622.12	16%	16%
Health	\$	18,934.00	\$	18,934.00	\$	5,311.88	\$	13,622.12	28%	28%
401K Fee	\$	15,000.00	\$	15,000.00	\$	-	\$	15,000.00	0%	0%
Payroll Taxes	\$	44,415.00	\$	44,415.00	\$	9,147.07	\$	35,267.93	21%	21%
Other-Cell Phone Stipend	\$	1,320.00	\$	1,320.00	\$	520.00	\$	800.00	39%	39%
Other-relocation	\$	3,000.00	\$	3,000.00	\$	-	\$	3,000.00	0%	0%
Convention Sales, Incentives & Services Expenses	\$	149,605.00	\$	149,605.00	\$	78,469.06	\$	71,135.94	52%	52%
Operating Supplies			\$	=	\$	223.11	\$	(223.11)	0%	0%
Memberships	\$	3,015.00	\$	3,015.00	\$	2,018.75	\$	996.25	67%	67%
Industry Related Expense	\$	-	\$	-	\$	270.00	\$	(270.00)	0%	0%
Professional Convention Management Association (PCMA)	\$	1,000.00	\$	1,000.00	\$	444.62	\$	555.38	44%	44%
Meeting Professional International (MPI)	\$	1,665.00	\$	1,665.00	\$	134.08	\$	1,530.92	8%	8%
California Society of Association Executives (Cal SAE)	\$	350.00	\$	350.00	\$	420.05	\$	(70.05)	120%	120%
California Travel Association	\$	-	\$	-	\$	750.00	\$	(750.00)	0%	0%
Mileage Reimbursement	\$	500.00	\$	-	\$	-	\$	-	0%	0%
Subscription Services	\$	32,390.00	\$	32,390.00	\$	43,282.96	\$	(10,892.96)	134%	134%
CVENT	\$	19,202.00	\$	19,202.00	\$	26,633.46	\$	(7,431.46)	139%	139%
Knowland	\$	13,188.00	\$	13,188.00	\$	16,649.50	\$	(3,461.50)	126%	126%
Business Development	\$	50,000.00	\$	50,000.00	\$	2,427.08	\$	47,572.92	5%	5%
Conferences and Tradeshows	\$	20,700.00	\$	20,700.00	\$	21,536.92	\$	3,554.77	104%	104%
CONNECT Marketplace	\$	4,450.00	\$	4,450.00	\$	-	\$	4,450.00	0%	0%
CONNECT Medical Tech	\$	4,450.00	\$	4,450.00	\$	-	\$	4,450.00	0%	0%
IMEX North America	\$	11,800.00	\$	11,800.00	\$	17,145.23	\$	(5,345.23)	145%	145%
Other Conf & Tradeshows	\$	-	\$	-	\$	4,391.69	\$	(4,391.69)	0%	0%
Support Services	\$	36,000.00	\$	36,000.00	\$	6,271.40	\$	36,000.00	17%	17%
Virutal Happy Hour	\$	2,000.00	\$	2,000.00	\$	-	\$	2,000.00	0%	0%
Client Activations	\$	4,000.00	\$	4,000.00	\$	-	\$	4,000.00	0%	0%
Personalized Greetings	\$	2,000.00	\$	2,000.00	\$	-	\$	2,000.00	0%	0%
Client Events	\$	28,000.00	\$	28,000.00	\$	-	\$	28,000.00	0%	0%
Site Visits	\$	_	\$	-	\$	6,271.40	\$	(6,271.40)	0%	0%

	FY 22/23 Budget	Y	TD Budget		Actual YTD Exp	Variance	Exper	nded
Budget Item					,			
Travel & Entertainment	\$ 7,000.00	\$	7,500.00	\$	2,708.84	\$ 4,791.16	36%	39%
Destination International Annual Convention	\$ _	\$	-	\$	49.85			
CONNECT Marketplace	\$ 2,300.00	\$	2,300.00	\$	-	\$ 2,300.00	0%	0%
IMEX North America	\$ 1,900.00	\$	1,900.00	\$	866.24	\$ 1,033.76	46%	46%
CONNECT Medical Tech	\$ 2,800.00	\$	2,800.00	\$	-	\$ 2,800.00	0%	0%
Other Expense	\$ -	\$	-	\$	1,737.87	\$ (1,737.87)	0%	0%
Mileage Reimbursement	\$ -	\$	500.00	\$	54.88			
TOTAL CONVENTION SALES, INCENTIVES & SERVICES	\$ 607,274.00	\$	607,274.00	\$	199,245.43	\$ 408,028.57	33%	33%
MARKETING & COMMUNICATIONS	·				·			
Personnel	\$ -	\$	-	\$	30,429.82	\$ (30,429.82)	0%	0%
Salary								
1.0 FTE Director of Marketing	\$ -	\$	-	\$	22,158.99	\$ (22,158.99)	0%	0%
Incentives	\$ -	\$	-	\$	-	\$ -	0%	0%
Benefits	\$ -	\$	-	\$	-	\$ -	0%	0%
Health	\$ -	\$	-	\$	2,318.14	\$ (2,318.14)	0%	0%
401K Fee	\$ -	\$	-	\$	-	\$ -	0%	0%
Payroll Taxes	\$ -	\$	-	\$	5,912.69	\$ (5,912.69)	0%	0%
Other-Cell Phone Stipend	\$ -	\$	-	\$	40.00	\$ (40.00)	0%	0%
Other-relocation	\$ -	\$	-	\$	-	\$ -	0%	0%
Marketing Expenses	\$ 203,048.00	\$	203,048.00	\$	91,098.69	\$ 111,949.31	45%	45%
Contract Services	\$ 124,460.00	\$	124,460.00	\$	84,549.74	\$ 39,910.26	68%	68%
Marketing Services	\$ 110,000.00	\$	110,000.00	\$	71,838.89	\$ 38,161.11	65%	65%
Website	\$ 14,460.00	\$	14,460.00	\$	12,710.85	\$ 1,749.15	88%	88%
Advertising & Promotions	\$ 75,000.00	\$	75,000.00	\$	6,093.82	\$ 68,906.18	8%	8%
Software Licenses	\$ 3,588.00	\$	3,588.00	\$	455.13	\$ 81,519.49	60%	13%
TOTAL MARKETING & COMMUNICATIONS	\$ 203,048.00	\$	203,048.00	\$	121,528.51	\$ 81,519.49	60%	60%
ADMINISTRATION	•		·		·	·		
Personnel	\$ 476,375.00	\$	476,375.00	\$	305,747.95	\$ 170,627.05	64%	64%
Salary	\$ 335,000.00	\$	335,000.00	\$	264,481.43	\$ 70,518.57	79%	79%
1.0 FTE CEO	\$ 210,000.00	\$	210,000.00	\$	167,096.72	\$ 42,903.28	80%	80%
1.0 FTE Administrative Assistant	\$ 125,000.00	\$	125,000.00	_	97,384.71	\$ 27,615.29	78%	78%
Incentives	\$ 52,500.00	\$	52,500.00	\$	-	\$ 52,500.00	0%	0%
Benefits	\$ 36,796.00	\$	36,796.00	\$	14,850.78	\$ 21,945.22	40%	40%
Health	\$ 13,770.00	\$	13,770.00	\$	14,850.78	\$ (1,080.78)	108%	108%
401K Fee	\$ 23,026.00	\$	23,026.00	\$, -	\$ 23,026.00	0%	0%
Payroll Taxes	\$ 46,119.00	\$	46,119.00	\$	21,695.74	\$ 24,423.26	47%	47%
Other-Cell Phone Stipend	\$ 960.00	\$	960.00	\$	720.00	\$ 240.00	75%	75%
Other-Car Allowance	\$ -	\$	-	\$	4,000.00	\$ (4,000.00)	0%	0%
Other - Relocation	\$ 5,000.00	\$	5,000.00	\$	-	\$ 5,000.00	0%	0%

	FY 22/23 Budget)	YTD Budget	Actual YTD Exp	Variance	Expe	nded
Budget Item							
Administrative Expenses	\$ 346,218.00	\$	346,218.00	\$ 464,265.88	\$ (118,047.88)	134%	134%
Contract Services	\$ 299,964.00	\$	299,964.00	\$ 307,176.14	\$ (7,212.14)	102%	102%
Human Resources	\$ 30,000.00	\$	30,000.00	\$ 5,133.75	\$ 24,866.25	17%	17%
Fiscal	\$ 30,904.00	\$	30,904.00	\$ 59,106.60	\$ (28,202.60)	191%	191%
Legal	\$ 24,000.00	\$	24,000.00	\$ 32,726.50	\$ (8,726.50)	136%	136%
Payroll	\$ 6,000.00	\$	6,000.00	\$ 1,983.00	\$ 4,017.00	33%	33%
Professional Services	\$ 135,000.00	\$	135,000.00	\$ 139,866.87	\$ (4,866.87)	104%	104%
IT	\$ 4,000.00	\$	4,000.00	\$ 3,120.43	\$ 879.57	78%	78%
Audit	\$ 10,000.00	\$	10,000.00	\$ -	\$ 10,000.00	0%	0%
Staffing Services	\$ 60,060.00	\$	60,060.00	\$ 65,238.99	\$ (5,178.99)	109%	109%
Operating Supplies	\$ 14,777.00	\$	14,777.00	\$ 42,474.52	\$ (27,697.52)	287%	287%
Bank Fees	\$ 500.00	\$	500.00	\$ 60.00	\$ 440.00	12%	12%
Office supplies	\$ 5,000.00	\$	5,000.00	\$ 18,637.67	\$ (13,637.67)	373%	373%
Licenses	\$ 100.00	\$	100.00	\$ 71.50	\$ 28.50	72%	72%
Software Licenses	\$ 3,877.00	\$	3,877.00	\$ 4,589.66	\$ (712.66)	118%	118%
Postage	\$ 300.00	\$	300.00	\$ 9.55	\$ 290.45	3%	3%
IT (Computers and Hardware)	\$ 5,000.00	\$	5,000.00	\$ 19,106.14	\$ (14,106.14)	382%	382%
Insurance	\$ 11,737.00	\$	11,737.00	\$ 11,209.67	\$ 527.33	96%	96%
Workers Comp	\$ 1,852.00	\$	1,852.00	\$ 1,247.56	\$ 604.44	67%	67%
Business Owners Liability & Property	\$ 1,800.00	\$	1,800.00	\$ 1,824.00	\$ (24.00)	101%	101%
Professional Liability	\$ 3,085.00	\$	3,085.00	\$ 3,089.43	\$ (4.43)	100%	100%
Management Liability	\$ 5,000.00	\$	5,000.00	\$ 5,048.68	\$ (48.68)	101%	101%
Memberships	\$ 1,600.00	\$	1,600.00	\$ 4,221.25	\$ (2,621.25)	264%	264%
Destinations International	\$ 1,600.00	\$	1,600.00	\$ 4,221.25	\$ (2,621.25)	264%	264%
Mileage Reimbursement	\$ 500.00	\$	500.00	\$ -	\$ 500.00	0%	0%
Recruitment	\$ 500.00	\$	500.00	\$ 56,601.06	\$ (56,101.06)	11320%	11320%
Subscription Services	\$ 17,140.00	\$	17,140.00	\$ 42,583.24	\$ (25,443.24)	248%	248%
Act On	\$ -	\$	-	\$ 20,876.00	\$ (20,876.00)	0%	0%
CRM System (Simpleview)	\$ 9,800.00	\$	9,800.00	\$ 9,641.65	\$ 158.35	98%	98%
CoStar Realty Information	\$ _	\$	-	\$ 2,640.00	\$ (2,640.00)	0%	0%
Destinations International EIC Subscription	\$ 7,340.00	\$	7,340.00	\$ 9,425.59	\$ (2,085.59)	128%	128%
TOTAL ADMINISTRATION	\$ 822,593.00	\$	822,593.00	\$ 770,013.83	\$ 52,579.17	94%	94%
Contingency	\$ 35,239.00	\$	35,239.00	\$ -	\$ 35,239.00	0%	0%
City Administration Fee	\$ 23,429.00	\$	23,429.00	\$ 50,288.49	\$ (26,859.49)	215%	215%
TOTAL OPERATING BUDGET	\$ 1,691,583.00	\$	1,691,583.00	\$ 1,141,076.26	\$ 550,506.74	67%	67%

Silicon Valley/Santa Clara DMO Inc. Budget vs. Actuals FY 2022/2023

July 2022 - June 2023

	Annual Budget	YTD Budget	YTD ACTUAL	VARIANCE	EXP YTD	EXP Ann.
FY 2022/23 FUNDING ALLOCATION	\$1,691,583	\$1,691,583	\$1,141,076	\$550,507	67%	67%
Personnel	4					
Salary						
CEO	\$210,000	\$210,000	\$167,097	\$42,903		80%
DOM	\$0	\$0	\$22,159	(\$22,159)	0%	0%
DOS	\$112,500	\$112,500	\$0	\$112,500	0%	0%
SM1	\$97,500	\$97,500	\$73,442	\$24,058		75%
SM2	\$90,000	\$90,000	\$32,355	\$57,645		36%
Admin	\$125,000	\$125,000	\$97,385	\$27,615	78%	78%
Salary	\$635,000	\$635,000	\$392,438	\$242,562	62%	62%
Payroll Taxes						
CEO	\$31,431	\$31,431	\$13,760	\$17,672	44%	44%
DOM	\$0	\$0	\$5,913	(\$5,913)	0%	0%
DOS	\$16,876	\$16,876	\$0	\$16,876	0%	0%
SM1	\$14,320	\$14,320	\$6,672	\$7,648	47%	47%
SM2	\$13,219	\$13,219	\$2,475	\$10,744	19%	19%
Admin	\$14,688	\$14,688	\$7,936	\$6,752	54%	54%
Payroll Taxes	\$90,534	\$90,534	\$36,756	\$53,779	41%	41%
Employee Benefits						
Health						
Health - CEO	\$6,885	\$6,885	\$6,607	\$278	96%	96%
Health - DOS	\$5,164	\$5,164	\$0	\$5,164	0%	0%
Health - SM1	\$6,885	\$6,885	\$5,312	\$1,573	77%	77%
Health - SM2	\$6,885	\$6,885	\$0	\$6,885	0%	0%
Health - Admin	\$6,885	\$6,885	\$8,244	(\$1,359)	120%	120%
Health - DOM	\$0	\$0	\$2,318	(\$2,318)	0%	0%
Health	\$32,704	\$32,704	\$22,481	\$10,223	69%	69%
401K Fee						
401K Fee - CEO	\$11,513	\$11,513	\$0	\$11,513	0%	0%
401K Fee - DOS	\$5,000	\$5,000	\$0	\$5,000	0%	0%
401K Fee - SM1	\$5,000	\$5,000	\$0	\$5,000	0%	0%
401K Fee - SM2	\$5,000	\$5,000	\$0	\$5,000	0%	0%
401K Fee - Admin	\$11,513	\$11,513	\$0	\$11,513	0%	0%
401K Fee	\$38,026	\$38,026	\$0	\$38,026	0%	0%
Employee Benefits	\$70,730	\$70,730	\$22,481	\$48,249	32%	32%
Employee Incentives						
Employee Incentive CEO	\$52,500	\$52,500	\$0	\$52,500	0%	0%
Employee Incentive DOS	\$28,125	\$28,125	\$0	\$28,125	0%	0%
Employee Incentive SM1	\$24,375	\$24,375	\$0	\$24,375	0%	0%
Employee Incentive SM2	\$22,500	\$22,500	\$0	\$22,500	0%	0%
Employee Incentive Admin	\$0	\$0	\$0	\$0	0%	0%
Employee Incentives	\$127,500	\$127,500	\$0	\$127,500	0%	0%

	Annual Budget	YTD Budget	YTD ACTUAL	VARIANCE	EXP YTD	EXP Ann.
Other						
Call Phone Stinand CEO	¢490	* 400	***	¢160	679/	67%
Cell Phone Stipend - CEO	\$480	\$480	\$320	\$160	67%	
Cell Phone Stipend - DOS	\$360	\$360	\$0	\$360	0%	0%
Cell Phone Stipend - SM1	\$480	\$480	\$360	\$120	75%	75%
Cell Phone Stipend - SM2	\$480	\$480	\$160	\$320	33%	33%
Cell Phone Stipend - Admin	\$480	\$480	\$400	\$80	83%	83%
Cell Phone Stipend - DOM	\$0	\$0	\$40	(\$40)	0%	0%
Relocation Expense - CSIS	\$3,000	\$3,000	\$0	\$3,000	0%	0%
Relocation Expense - ADMIN	\$5,000	\$5,000	\$0	\$5,000	0%	0%
Car Allowance - CEO	\$0	\$0	\$4,000	(\$4,000)	0%	0%
Other	\$10,280	\$10,280	\$5,280	\$5,000	51%	51%
TOTAL PERSONNEL EXPENSE	\$934,044	\$934,044	\$456,954	\$477,090	49%	49%
PURCHASED GOODS & SERVICES						
Contract Services						
Fiscal Services	\$30,904	\$30,904	\$59,107	(\$28,203)	191%	191%
Legal Services	\$24,000	\$24,000	\$32,727	(\$8,727)	136%	136%
Payroll Services	\$6,000	\$6,000	\$1,983	\$4,017	33%	33%
Audit	\$10,000	\$10,000	\$0	\$10,000	0%	0%
IT	\$4,000	\$4,000	\$3,120	\$880	78%	78%
Professional Services	\$135,000	\$135,000	\$139,867	(\$4,867)	104%	104%
HR Services	\$30,000	\$30,000	\$5,134	\$24,866	17%	17%
Staffing	\$60,060	\$60,060	\$65,239	(\$5,179)	109%	109%
Marketing	\$110,000	\$110,000	\$71,839	\$38,161	65%	65%
Website	\$14,460	\$14,460	\$12,711	\$1,749	88%	88%
Contract Services	\$424,424	\$424,424	\$391,726	\$32,698	92%	92%
Operating Supplies						
Banking Fees	\$500	\$500	\$60	\$440	12%	12%
Software Licenses	\$7,465	\$7,465	\$5,045	\$2,420	68%	68%
	\$300	•	•	\$290	3%	3%
Postage IT	\$5,000	\$300	\$10 \$40,400	(\$14,106)	382%	382%
	\$100	\$5,000	\$19,106	(\$14,100) \$29	72%	72%
Licenses		\$100	\$72	(\$13,861)	377%	377%
Office Supplies Operating Supplies	\$5,000 \$18,365	\$5,000 \$18,365	\$18,861 \$43,153	(\$13,001) (\$24,788)	235%	235%
Recruitment	\$500	\$500	\$56,601	(\$56,101)	11320%	
Insurance		****	***,***	(, ,		
Workers Compensation	\$1,852	\$1,852	\$1,248	\$604	67%	67%
Business Owners Liability & Property	\$1,800	\$1,800	\$1,824	(\$24)	101%	101%
Professional Liability	\$3,085	\$3,085	\$3,089	(\$4)	100%	100%
Management Liability	\$5,000	\$5,000	\$5,049	(\$49)	101%	101%
Insurance	\$11,737	\$11,737	\$11,210	\$527	96%	96%
<u>Memberships</u>		•	•			
Industry Related Expense	\$0	\$0	\$270	(\$270)	0%	0%
Destinations International	\$1,600	\$1,600	\$2,395	(\$795)	150%	150%
PCMA	\$1,000	\$1,000	\$445	\$555	44%	44%
MPI ACE/WEC	\$1,665	\$1,665	\$710	\$955	43%	43%
CALSAE	\$350	\$350	\$420	(\$70)	120%	120%
California Travel Association	\$0	\$0	\$750	(\$750)	0%	0%
San Francisco Travel Association	\$0	\$0	\$1,250	(\$1,250)	0%	0%
Memberships	\$4,615	\$4,615	\$6,240	(\$1,625)	135%	135%

	Annual Budget	YTD Budget	YTD ACTUAL	VARIANCE	EXP YTD	EXP Ann.
Mileage Reimbursement	\$1,000	\$500	\$0	\$500	0%	0%
Subscription Services						
Act On	\$0	\$0	\$20,876	(\$20,876)	0%	0%
CRM	\$9,800	\$9,800	\$9,642	\$158	98%	98%
CVENT	\$13,188	\$19,202	\$26,633	(\$7,431)	139%	202%
Knowland	\$19,202	\$13,188	\$16,650	(\$3,462)	126%	87%
CoStar Realty Information	\$0	\$0	\$2,640	(\$2,640)	0%	0%
Destination International EIC Subscription	\$7,340	\$7,340	\$9,426	(\$2,086)	128%	128%
Subscription Services	\$49,530	\$49,530	\$85,866	(\$36,336)	173%	173%
Conferences and Trade Shows						
IMEX North America	\$11,800	\$11,800	\$17,145	(\$5,345)	145%	145%
CONNECT Marketplace	\$4,450	\$4,450	\$0	\$4,450	0%	0%
CONNECT Medical/Tech	\$4,450	\$4,450	\$0	\$4,450	0%	0%
Conferences and Trade Shows Other	\$0	\$0	\$4,392	(\$4,392)	0%	0%
Conferences and Trade Shows	\$20,700	\$20,700	\$21,537	(\$837)	104%	104%
Business Development	\$50,000	\$50,000	\$2,427	\$47,573	5%	5%
Travel & Entertainment						
Destination International Annual Convention	\$0	\$0	\$50	(\$50)	0%	0%
CONNECT Medical/Tech	\$2,800	\$2,800	\$0	\$2,800	0%	0%
IMEX North America	\$1,900	\$1,900	\$866	\$1,034	46%	46%
CONNECT Marketplace	\$2,300	\$2,300	\$0	\$2,300	0%	0%
Travel & Entertainment other	\$0	\$0	\$1,738	(\$1,738)	0%	0%
Mileage Reimbursement	\$0	\$500	\$55	\$445	11%	0%
Travel & Entertainment	\$7,000	\$7,500	\$2,709	\$4,791	36%	39%
Advertising & Promotion	\$75,000	\$75,000	\$6,094	\$68,906	8%	8%
Support Services						
Client Events	\$28,000	\$28,000	\$0	\$28,000	0%	0%
Virutal Happy Hour	\$2,000	\$2,000	\$0	\$2,000	0%	0%
Client Activations	\$4,000	\$4,000	\$0	\$4,000	0%	0%
Personalized greetings	\$2,000	\$2,000	\$0	\$2,000	0%	0%
Site Visits	\$0	\$0	\$6,271	(\$6,271)	0%	0%
Support Services	\$36,000	\$36,000	\$6,271	\$29,729	17%	17%
OTAL PURCHASED GOODS & SERVICES EXPENSE	\$698,871	\$698,871	\$633,834	\$65,037	91%	91%
CONTINGENCY	\$35,239	\$35,239	\$0	\$35,239	0%	0%
CITY ADMINISTRATIVE FEE	\$23,429	\$23,429	\$50,288	(\$26,859)	215%	215%
TOTAL OPERATING EXPENSES	\$1,691,583	\$1,691,583	\$1,141,076	\$550,507	67%	67%
SURPLUS(DEFICIT)			\$550,507			

Variances

Personnel June 107% YTD 49% 49% Annual 3 pay periods in June put salaries at 130% in june Employee benefits - 6% overage due to higher than expected monthly benefit cost DOM position added **Contract Services** 128% YTD 92% June Annual 92% Fiscal Services - 3% overage for June Professional Services - 15 % overage in june Marketing Staffing Services - 44% overage for June higher than anticipated expense 101% YTD 92% Annual **Operating Supplies** 1722% YTD 235% June Annual 235% Equipment purchase, large supply purchase, software license purchases Recruitment June 83047% YTD 11320% Annual 11320% Recruitment - Only 500 total budget for FY22 DOS Recritment **Memberships** June 216% YTD 135% Annual 135% No Budget for 22/23 CTA & SFTA (continuing exp) Increased Dest international membership cost 173% **Subscription Services** 241% YTD 173% June Annual CoStar Realty Info -not included in 22/23 budget YTD and Annual budget variance for Sub Services is due to Adjusting Journal Entry in Aug 2022 based on prepaid expense reconciliation. **Conferences & Tradeshows** 104% June 994% YTD Annual 104% Imex booth purchase 140% YTD Travel & Entertainment June 36% Annual 39% Travel spend above budget for period **Support Services** 176% YTD 17% 17% June Annual Increased site visits expenses **City Admin Fee** June 186% YTD 215% Annual 215% Over budget due to higher than anticipated TID receipts.



Silicon Valley/Santa Clara DMO, Inc.

Balance Sheet

As of June 30, 2023

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
1005 City - TID Account	2,269,813.06
1010 Checking-Operating-Wells	89,705.44
1070 Current Year Reserves	678,001.00
Total Bank Accounts	\$3,037,519.50
Accounts Receivable	
13100 TID Receivable	545,064.99
13101 Refunds	0.00
13110 Contributions Receivable	0.00
Total Accounts Receivable	\$545,064.99
Other Current Assets	
14100 Prepaid Expenses	7,056.50
14110 Prepaid Insurance	10,028.48
14120 Prepaid Annualized Software	10,053.35
14130 Prepaid Memberships	6,952.34
14150 Sales Tax on Purchases	0.00
14200 Employee Benefits	1,119.46
Total Other Current Assets	\$35,210.13
Total Current Assets	\$3,617,794.62
TOTAL ASSETS	\$3,617,794.62
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
30000 Accounts Payable (A/P)	129,027.14
Total Accounts Payable	\$129,027.14
Other Current Liabilities	
30100 Accrued Expenses	31,728.32
30110 Accrued Payroll Liability	2,504.86
Total 30100 Accrued Expenses	34,233.18
30200 Deferred Revenue	0.00
Total Other Current Liabilities	\$34,233.18
Total Current Liabilities	\$163,260.32
Total Liabilities	\$163,260.32



Silicon Valley/Santa Clara DMO, Inc.

Balance Sheet As of June 30, 2023

	TOTAL
Equity	
30300 Change in Net Assets	2,015,185.25
Net Income	1,439,349.05
Total Equity	\$3,454,534.30
TOTAL LIABILITIES AND EQUITY	\$3,617,794.62

STAFF REPORT TO THE BOARD OF DIRECTORS

DATE: August 17, 2023

TO: Board of Directors

FROM: Christine Lawson, CEO

SUBJECT: PROPOSED DMO BANK CHANGE FROM WELLS FARGO TO BRIDGE BANK AND

APPROVAL TO IMPLEMENT DMO CREDIT CARD PROGRAM

BACKGROUND

The City currently serves as the fiscal sponsor for the DMO. Under the Amended and Restated Fiscal Sponsorship Agreement Between the City of Santa Clara, California, and Silicon Valley/Santa Clara DMO, Inc. (the "Agreement"), the DMO submits payment requests to the City for eligible expenses and upon review and approvals as required, the City releases SCTID funds for the payment of the DMO's invoices. Processes for DMO payroll activity is not included under the current Agreement.

The DMO manages its own payroll and benefits system and has an established account with Wells Fargo Bank for the purpose of issuing employee paychecks and other operational expenses that require an alternate form of payment (i.e. credit/debit card is the only acceptable form of payment or required for reoccurring monthly expenses such as Microsoft Office and Adobe) or when time is of the essence and the regular process of issuing a check cannot be done in a timely manner.

Over the past several years, the DMO has evolved in terms of staffing and the need for additional financial resources. As the DMO looks to create a credit card program, it has become apparent that Wells Fargo is not able to provide the resources that the DMO needs currently.

The action that the Board is being asked to consider is to change banks so that the DMO can initiate and implement an effective credit card program.

DISCUSSION

Currently, the City of Santa Clara serves as the DMO's fiscal sponsor. The City processes a majority of the DMO's invoices; however, the DMO is advanced funds for the DMO to process payroll, budgeted recurring expenses, and time-sensitive debit card transactions.

In fiscal year 2022, Treasurer Carr set out to secure a credit card arrangement with Wells Fargo Bank. Regrettably, the request was met with a formidable hurdle, as Wells Fargo's policy necessitated a personal credit check of both the Board Chair and Treasurer meaning the credit card program implementation would be based upon the personal credit scores of these two Board members vs. that of the DMO for any business credit card application.

This not only introduced complexities but also placed the onus of liability on the employee seeking a credit card for official business transactions. Consequently, after thoughtful consideration, both the Treasurer and Chair arrived at a strategic decision and opted for a debit card to facilitate DMO purchases. While this choice has helped with smaller purchases and expenses, this solution comes with its own set of limitations and does not address the need to support team travel and client entertainment. The debit card's daily spending cap stands at \$5,000.00, a threshold that regrettably falls short of accommodating certain high value needs like tradeshow/conference registration and associated expenditures. In trying to navigate these circumstances, it has become clear that while the DMO strives to fulfill its organizational goals, the existing infrastructure imposes constraints that necessitate a solution to bridge the gap between operational needs and available financial options.

Securing business credit cards for the DMO team is imperative to effectively manage our promotional efforts. As the DMO travel and entertainment schedule kicks-off, the need for a flexible financial solution becomes increasingly evident. By equipping team members with business credit cards, we streamline expense management, eliminating the burden of using personal credit cards for business-related costs. This not only ensures financial convenience but also offers a more sophisticated approach to tracking and reimbursing expenses. These cards empower the team to showcase Santa Clara seamlessly to clients, underscoring the critical necessity for their swift implementation.

As the DMO puts the finishing touches on filling key revenue generating positions, travel, client entertainment and marketing expenses necessitate the need for DMO credit cards for business purposes. The debit card has been used for time sensitive purchases; however, a full travel schedule is projected for FY 2023/24, and the frequency of travel will increase. Team members who will be traveling must have immediate access to a business credit card to pay for business expenses and take advantage of better pricing opportunities (e.g., early registration discounts, airfare, etc.). Additionally, employees should not be required to maintain balances on their personal credit cards for business-related travel expenses.

In 2023, the DMO conducted additional credit card options through American Express, Capital One, Bridge Bank, and Wells Fargo. In our research, we found that Wells Fargo, along with American Express and Capital One, confirmed they required a personal guarantee for cardholders; however, we were referred by another DMO to Bridge Bank, a division of Western Alliance Bancorporation. Bridge Bank offers business credit cards to nonprofit bank clients because they are a community bank with all the benefits of a large bank allowing them to provide innovative solutions through responsive relationship banking. Bridge Bank only approves credit cards for clients of their bank that qualify based upon carrying an account with the bank and on the business profile, and they do not require a personal guarantee for company credit cards.

Founded in Silicon Valley in 2001, the headquarters for Bridge Bank is in San José and is an FDIC member. They are part of Western Alliance Bancorporation, which has more than \$65 billion in assets and ranked #1 among top-performing large banks with assets greater than \$50 billion in 2021 by both American Banker and Bank Director. Bridge Bank delivers relationship banking through its tailored business banking solutions. Upon DMO staff speaking to the Bridge Bank team, it appears that the Bridge Bank team is confident that the DMO will receive approval for business credit cards if we move our account from the Wells Fargo Bank to Bridge Bank.

While the DMO is working diligently to finalize a draft of Financial Standard Operating Procedures (SOPs) for future Board approval, including a proposed Travel and Expense (T+E) Policy, it is anticipated that this comprehensive process might extend for a couple more months. In anticipation of an increase in travel and client entertainment activities commencing in early October, proactive measures are necessary, such as expediting the acquisition of business credit cards, and at this time it is recommended that the Board approve the DMO to close the Wells Fargo account and open an account with Bridge Bank in order to initiate and implement a credit card program. This approach ensures preparedness for upcoming travel needs, while simultaneously allowing the larger Financial SOP process to progress unhindered.

The suggested credit card purchasing limits and interim policies are as follows. While they are based on those that are outlined in the T&E Policy that will be included in the DMO's financial SOP Packet for Board approval, we are requesting an interim approval until the finalization of such policies.

The corporate credit cards for the DMO may be used for the purchase of emergency non-recurring business expenses. The maximum dollar amount allowable per the monthly transaction credit cards statement cycle are as follows and may be increased in case of an emergency.

Purchases may not be split to avoid these spending requirements. Employees that are found to be knowingly violating the limitation requirements will have card privileges revoked indefinitely.

Proposed Corporate Credit Card Limit						
Position	Amount					
CEO	\$30,000					
Director of Sales	\$15,000					
Director of Marketing	\$10,000					
Sales Manager, Marketing Manager & Manager, Data &	\$5,000					
Strategy						

In advance of the Financial SOP Packet review, the DMO will manage the review and reconciliation of the credit card program as follows.

Corporate credit card purchases may be used for the following transactions noted below.

- Purchase of necessary goods, materials, and supplies
- Authorized classes and training
- Authorized Travel expenses such as conferences/tradeshows, sales trips, seminar reservations, travel costs, hotel, and rental car expenses. (More information regarding these types of expenses will be outlined in the "Travel and Entertainment" Policy once presented with the Financial SOP Packet.

Business credit cards cannot be used to purchase or pay for the following transactions noted below:

- Goods and services for personal use
- Consultants
- Professional services
- Temporary employee services
- Unauthorized equipment purchases
- Unauthorized classes or training
- Unauthorized travel expenses
- Cash advances
- Personal expenses
- Gift cards

I. CREDIT CARD MANAGEMENT

Business credit card holders are required to substantiate all transactions shown on monthly billing statements with itemized receipts (unless unavailable), therefore, all corporate credit card transactions by the cardholder must keep all receipts and supporting documents of the purchase. Cardholders will receive the corporate credit card statements monthly to reconcile the statements to the receipts and provide the reconciled statements to the DMO's Administrative Services Manager for processing.

The DMO's Administrative Services Manager must ensure the cardholder's monthly transactions are within the transaction limits and all transactions are allowable before the cardholder can continue using the corporate credit card. If the cardholder has not submitted a reconciled statement for the month to finance, the transaction limit on the card will be set to zero until the information is received.

II. RETURNS AND DISPUTES

Any returns, billing errors, or disputes are the cardholder's responsibility and should be resolved accordingly by the cardholder. The cardholder is responsible for communicating with vendors to process returns, correct billing errors, and ensure that the proper credit has been issued. Any disputed charges should be handled by the cardholder and communicated to finance once a resolution has been reached.

III. APPROVAL PROCESS

Before using the corporate credit card, the cardholder must obtain prior approval for the expenses from their immediate supervisor, who will verify that the purchase is necessary and complies with the Silicon Valley/Santa Clara DMO's policies and procedures. The supervisor must sign off on the purchase request before the cardholder can proceed with the transaction.

IV. REPORTING OF LOST OR STOLEN CREDIT CARDS

In case of loss or theft of the Silicon Valley/Santa Clara DMO business credit card, the cardholder must immediately notify the Silicon Valley/Santa Clara DMO's Administrative Services Manager and the corporate credit card issuer. The Administrative Services Manager must then take steps to ensure that the card is canceled to prevent any unauthorized use.

V. MONTHLY STATEMENTS REVIEW

The Silicon Valley/Santa Clara DMO's Accounting Firm, Krisch & Company will review each cardholder's monthly statement to ensure that all transactions are within policy and in compliance with the Silicon Valley/Santa Clara DMO's financial policies and procedures. Any discrepancies or unauthorized charges must be reported to the cardholder for explanation and resolution.

VI. AUDITING OF CREDIT CARD EXPENSES

The Silicon Valley/Santa Clara DMO's Administrative Services Manager will partner with the DMO's Accounting Firm Krisch & Company to conduct bi-annual reviews of business credit card transactions to ensure that they comply with the Silicon Valley/Santa Clara DMO's policies and procedures. Any discrepancies found during the audit will be reported to the appropriate parties for explanation and resolution.

VII. LIMITATION OF CREDIT CARD USE

The Silicon Valley/Santa Clara DMO's business credit card may not be used for personal expenses or for expenses that are not related to Silicon Valley/Santa Clara DMO's business. The cardholder must ensure that all charges are legitimate and directly related to the Silicon Valley/Santa Clara DMO's business activities. Absent a legitimate reason (such as expenses that cannot be paid by credit card, the corporate card was declined, etc.), failure to use the corporate credit card as required may result in disciplinary action up to and including termination. Issuance of corporate cards is determined by business needs and will be approval of the CEO and Board Treasurer.

VIII. CONSEQUENCES OF VIOLATIONS

Violations of the Silicon Valley/Santa Clara DMO's business credit card policy may result in disciplinary action, up to and including termination of employment. The Silicon Valley/Santa Clara DMO will take any necessary actions to recover any unauthorized charges made by the cardholder.

By authorizing this action prior to the comprehensive review and approval of the DMO's Financial SOP presentation we ensure the seamless continuation of essential business activities without any disruption, enabling our authorized team members to effectively represent the company and uphold its strategic interests.

FINANCIAL IMPACT

The transition of our current Wells Fargo bank account to Bridge Bank and the adoption of business credit card program is projected to have no financial implications for the DMO. Moreover, the adoption of these cards offers substantial benefits in terms of enhanced transparency of business expenditures and streamlining the accounting procedures, contributing to a more efficient financial management process for the DMO.

RECOMMENDATIONS

- Authorize Treasurer Carr to close the current DMO Wells Fargo account once all outstanding expenses have cleared and in partnership with Board Chair Lentz, open an account with Bridge Bank to be used for payroll, approved recurring expenses, debit/wire transactions, and debit card payments.
- 2. Approve and authorize the CEO to initiate and implement a business credit card program through Bridge Bank prior to the presentation and approval of the Financial SOP Packet.

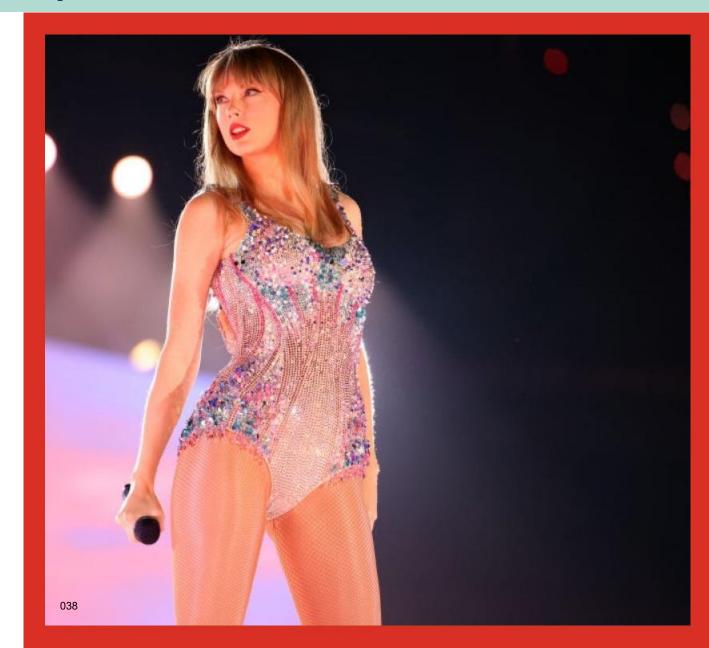


DMO Board Meeting August 17, 2023



CEO Update

- June Sales Activity Report.
- Staffing Update.
- Monthly Accomplishments + Priorities



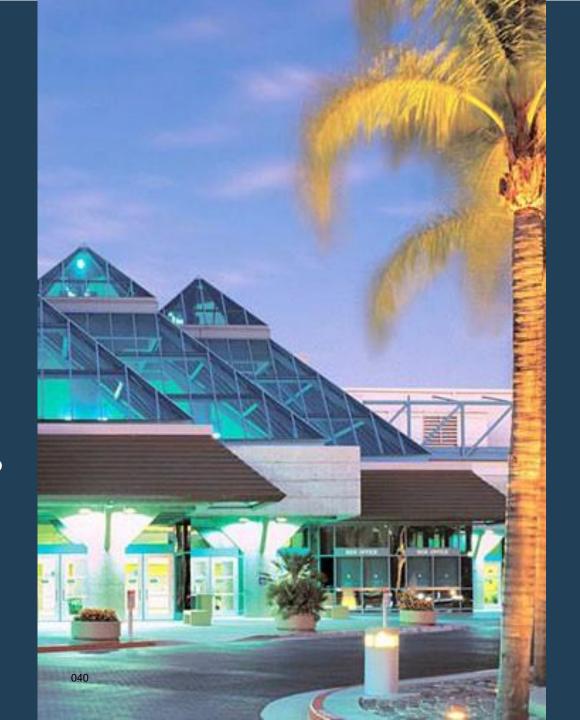


Sales Activity Report June 2023

SANTA CLARA®

JUNE 2023
SALES ACTIVITY RECAP

UPDATED: 07-14-2023





Monthly Totals by Event Priority Type

	P1-P2	P 3	P 4	P 5
Current Active Prospects	53	154	171	386
June	P1-P2	P 3	P 4	P 5
Actively Researching	269	0	0	0
New Prospects	8	12	17	36
New Tentatives	3	3	3	13
New Definites	0	3	5	14



Key Performance Indicators (KPIs)

Silicon Valley/Santa Clara DMO Inc.				
Performance Measures				
	2022/23 Target	YTD	June	NOTES
1. Event Mix (Consumed)				
Percent of P1 Events	1%	0%	0%	
Number of P1 Events	3	0	0	
Percent of P2 Events	2%	0%	0%	
Number of P2 Events	6	0	0	
2. Number of Definite Events Booked (booked in the year for future year	(s)			
Number of P1 Events	5	0	0	
Number of P2 Events	11	1	0	
3. Convention Center Gross Revenue (P1& P2)	\$2,580,000	\$0	\$0	
4. Number of Room Nights Booked (for future years)	16,438	750	0	
5. Number of Room Nights Consumed	9,375	0	0	
6. Number of Weeks Impacted (Consumed)	9	4	0	Reported at year-end
7. Customer Service Survey Results (overall satisfaction)	85%		-	Reported at year-end
8. Number of Prospects (active) (non-cumulative P1 & P2)	300	53	53	
9. Economic Impact (Consumed P1 and P2 events)	\$6,031,943	\$0	\$0	



June Dashboard

														Total	Month	Annual	3 Year
SCCC	Beg	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Avg	Avg	Pace
Researching	151	39	57	20	23	0	0	0	5	0	0	0	0	295	12	144	58
																	3
Prospects	31	7	7	6	7	2	1	2	6	3	5	5	6	88	5	57	202

Meeting & Convention Sales

Incremental Booked Business*	Current Month	Year to Date	Goal	% to Goal
Priority 1 (P1)				
Number of Groups	-	0	2	0%
Priority 2 (P2)				
Number of Groups	-	1	4	25%

Convention Center Revenue from Bookings	Current Month	Year to Date	Goal	% to Goal
Overall	-	\$0	\$2,580,000	0%

Notable P1/P2 Bookings for June	Rent	F&B	Total Room Nights
Notable P1/P2 Lost Leads for June	Rent	F&B	Total Room Nights

Glossary of Terms & Definitions:

Prospect: A group who will fit in the SCCC, fit the overall parameters of the SCCC.

Tentative: A group who has agreed to the overall parameters required and space is being held at SCCC.

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P1 Mid-Week (700+ on Peak / \$650k+)

P1 Weekend (250+ on peak / \$250k+)

P2 Mid-Week (350-699 on peak / \$400k - \$649,999k)

P2 Weekend (150-249 on peak / \$100k)



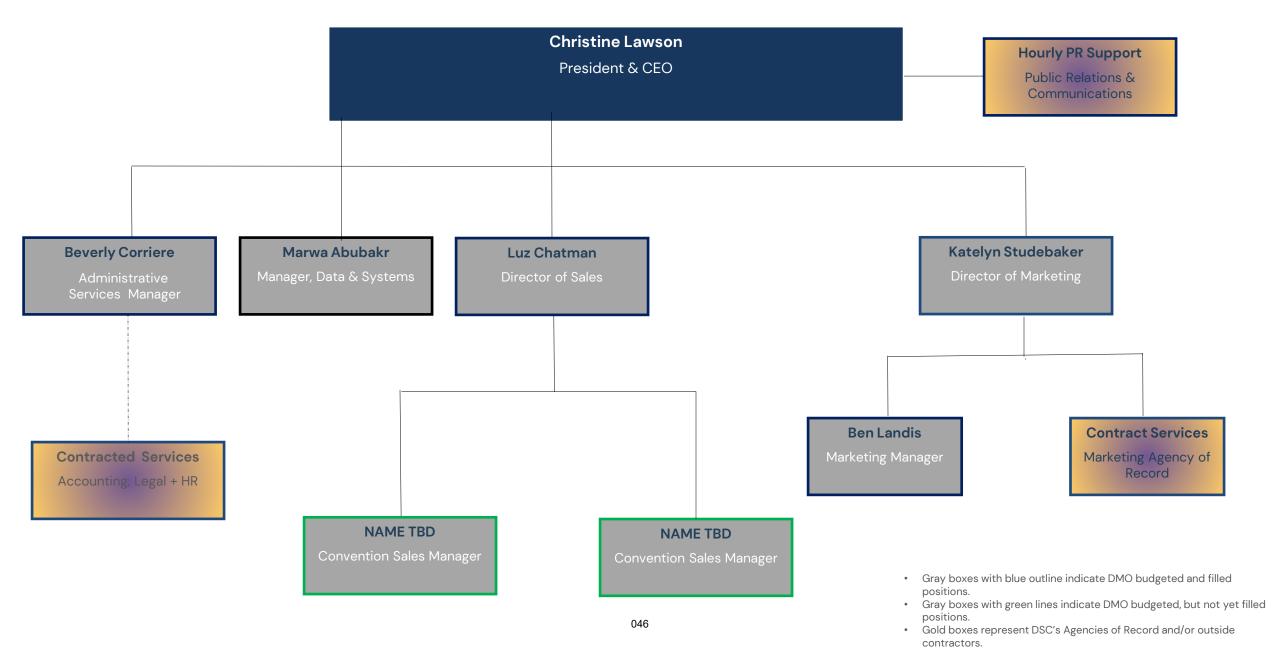
Staffing Update





Welcome Luz Chatman Director of Sales

FY 2023/24 ADOPTED ORGANIZATIONAL STRUCTURE



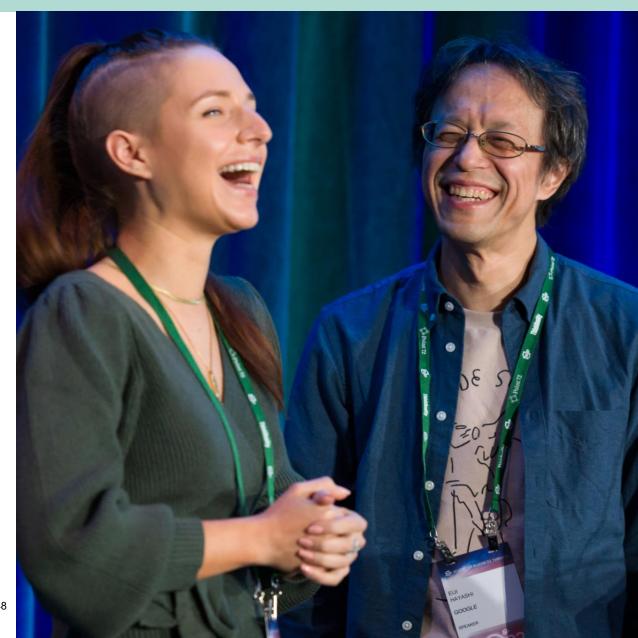


Monthly Accomplishments and Priorities



Accomplishments + Priorities I Sales

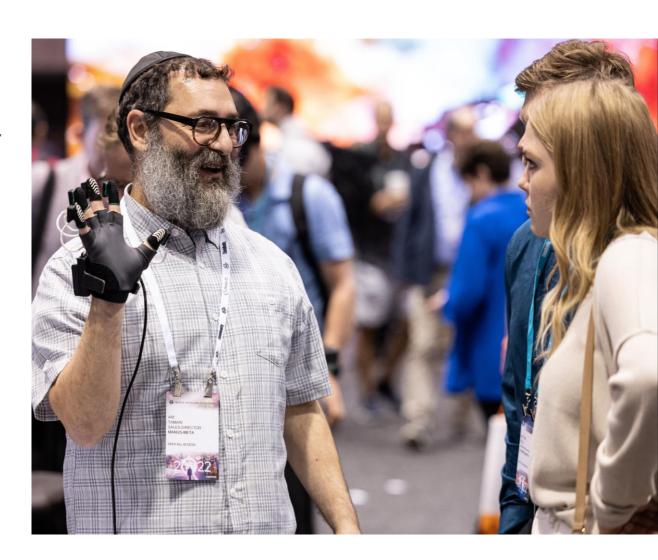
- New hires.
- Director of Sales onboarding & SCTID introductory meetings.
- Working on development of sales deployment model and target account list.
- Sales Manager candidate interviews.
- Registered and organizing market specific sales sheets and appointments for TEAMS + IMEX tradeshows in October.
 - Team collaboration on booth look + feel, pop-up banners, giveaways and market specific sales sheets.





Accomplishments + Priorities I Sales

- Scheduled team offsite to align on strategy and approach for FY 2023/24.
- Sales & Marketing partnered with City on Taylor Swift campaign and media.
- Conducted Cvent training for DMO, OVG and Levy teams.
- CEO attended Destination International Conference in Dallas and Smart Meetings Conference in New York.
- Director attended the NorCal MPI reception in San Francisco to network with new board members.





Accomplishments + Priorities I Administration

- Completed FY 2022/23 Annual Report. Approved by the Board of Directors via Special Meeting on August 10th.
- Completed soft close of the 2022/23 fiscal year.
- Ended partnership with former accounting partner.
 Conducted official introductory meeting with new accounting partner, Kirsch & Company and aligned on cadence of monthly review of financials.
- Worked with the accounting firm of the Santa Clara Chamber of Commerce to reconcile the past three years of revenue.
 - The final revenue numbers were reviewed with the City and approved for tax preparation and processing.





Accomplishments + Priorities I Administration

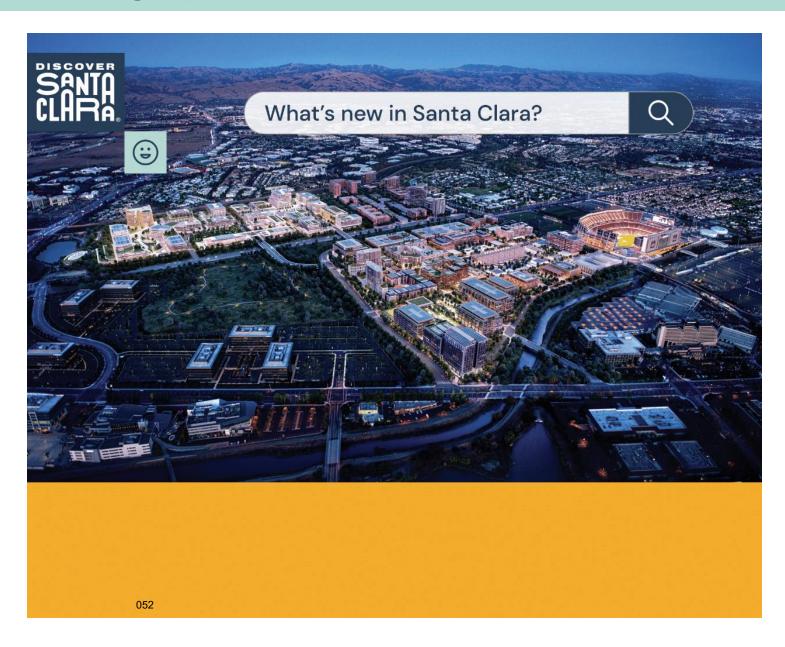
- Launched 401K Program for DMO.
- Continued development of Financial SOP's draft.
- Working on finalizing draft of team review format and process.
- Development and design of incentive plans, goal setting, and performance management process to supports and award achievement of KPIs.
- Researched and identified bank partner to obtain DMO credit cards for travel and entertainment purposes.





Marketing Update

- Introducing Ben
- A Look Inside Swiftie Clara
- Social Media
- Collateral
- Tradeshows







Introducing... Ben Landis Marketing Manager



A Look Inside Swiftie Clara



Marketing Update | A Look Inside Swiftie Clara

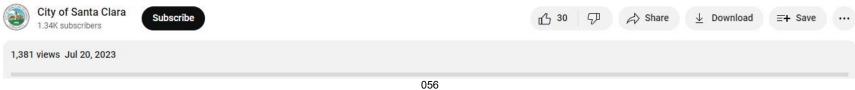
- Worked with the city to rename Santa Clara to "Swiftie Clara" and name Taylor honorary Mayor on July 28 &
- Hired a videographer to film Mayor Gillmor's announcement for socials
- Launched a joint press release with the City of Santa Clara, announcing the activations.
- Worked closely with the City's communications department to field interviews with multiple press outlets, which resulted in ample positive coverage.
- Created "Man on the Street" content outside of Levi's Stadium at the July 28 Show and covered hotel activations on Instagram.



Marketing Update | A Look Inside Swiftie Clara



Mayor Lisa M. Gillmor | Taylor Swift Proclamation | July 2023



SANTA CLARA®

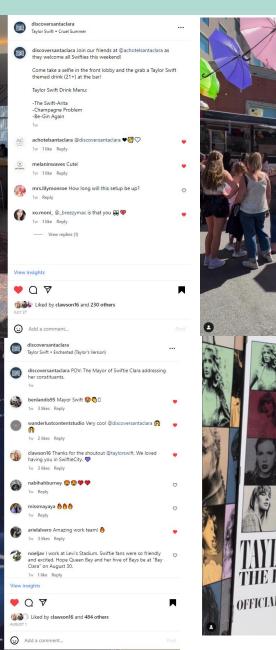
YOU KNOW THEY

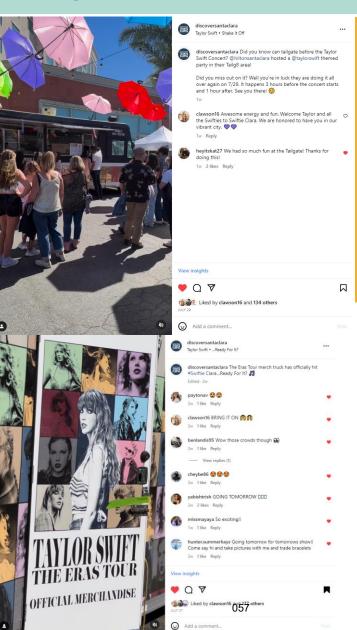
SANTA CLARA TO SWIFTIE

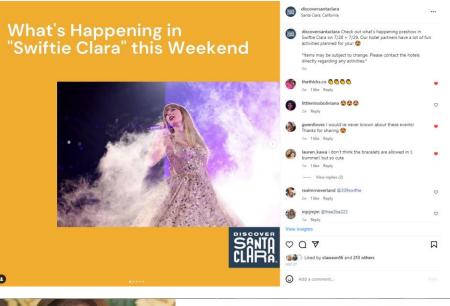
CHANGED

CLARA?

Marketing Update | A Look Inside Swiftie Clara











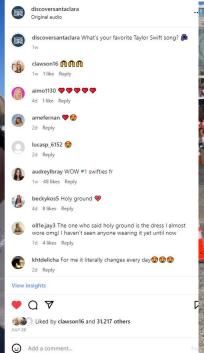
Marketing Update | A Look Inside Swiftie Clara

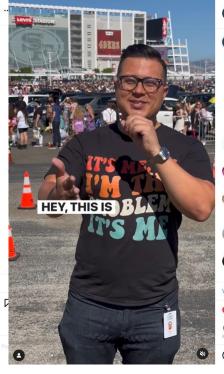




Add a comment.











Marketing Update | A Look Inside Swiftie Clara

©CBS BAYAREA NEWS → WEATHER → SPORTS → VIDEO MORE → 4 65° Q

Santa Clara businesses and hotels prepare for flood of Taylor Swift fans

Lawson sent KPIX 5 a list of events going on at hotels:

- The Santa Clara Marriott will have a friendship bracelet station in the lobby and specialty cocktails. Candy bars will be provided to all guests with custom Taylor Swift wrappers.
- · Delta Hotel by Marriott Santa Clara will be offering two signature drinks
- Hilton Santa Clara will be hosting a tailgate party with free admission to the public each day of the concert. It starts three hours pre-concert and one hour post-concert.
- Hyatt Regency Santa Clara will have a Taylor Swift pop-up shop in the lobby, complete with a Midnights
 coffee much, Eras Tour tee-shirts, and Lavender Haze candles.

Hotels are pretty much booked up for upcoming Taylor Swift concerts in Santa Clara



 $SANTA\ CLARA,\ Calif.\ (KGO) --\ Santa\ Clara\ hotels\ are\ pretty\ much\ booked\ for\ the\ nights\ of\ Taylor\ Swift's\ concerts,\ though\ there\ are\ still\ some\ rooms\ available.$

Christine Lawson, the CEO of Discover Santa Clara, said hotel occupancy rates for Friday, July 28 and Saturday, July 29 when Swift will perform at Levi's Stadium, range from 98 to 100%.





Hotels are jumping on the bandwagon

Businesses in cities where Swift is scheduled to appear now eagerly anticipate her arrival, along with the throng of her fans, all eager to spend money. In late July, as Swift headed for Santa Clara, Calif., local hotels took full advantage.

Some hotels, booked to capacity with "Swiftles," arranged tailgate parties before the concert at Levi Stadium. Tourism officials were ecstatic.

"The Taylor Swift effect, it's even bigger than I anticipated," Christine Lawson, CEO of Discover Santa Clara, told KTVU-TV.

Lawson said that hotel occupancy in Santa Clara was at nearly 100% the week of the concert, at a time when rooms normally go begging.

050

= The Alercury News

Music | Santa Clara makes Taylor Swift honorary mayor,...



Santa Clara makes Taylor Swift honorary mayor, renames the city 'Swiftie Clara'

Taylor Swift comes to Levi's Stadium on July 28 and 29 for her 'Eras Tour'

Christine Lawson, the CEO of Discover Santa Clara — the city's destination marketing organization — remarked on the importance of 'The Eras Tour' making a stop in the Bay Area, especially in light of recent estimates that her tour could have a \$5 billion economic impact worldwide.

"Her coming back to Santa Clara is really important for us," Lawson said. "It showcases the city in a really positive way to a unique audience, a diverse audience of individuals that will be at the show and be introduced to the city."

Taylor Swift mania gives boost to South Bay economy

By Jesse Gary | Published July 27, 2023 | Economy | KTVU FOX 2 |





Social Media



Marketing Update | Social Media

Top 3 Performing Posts

Tonight, history was made at the Santa Clara City...

III Taylor Swift · Blank Space July 18 · Duration 1:29

20782

711

1123

@theshawarmaji HAS LANDED IN SANTA CLARA!...

🛍 loudluxury - OUT JUNE 23 🖺 July 21 · Duration 0:13

269622

6552

8602

5320

Reach (i)

17,659 Accounts reached

3,326 Followers •



14,333 Non-followers

249,615 Accounts reached





What's your favorite Taylor Swift song? 1

III discoversantaclara · Original audio July 29 · Duration 0:12

267654

247

1546

Reach ①

260,569

Accounts reached

2,150 Followers •





Tradeshow Preparations



Marketing Update | Tradeshow Preparations

- Finalized Tradeshow Backwall Design and Cabinet Graphic for IMEX.
- Ordered a selection of 6ft & 8ft Logoed Scuba Stretch linens for the DMO
- Finalizing the selection of branded tradeshow giveaways for IMEX and TEAMS



















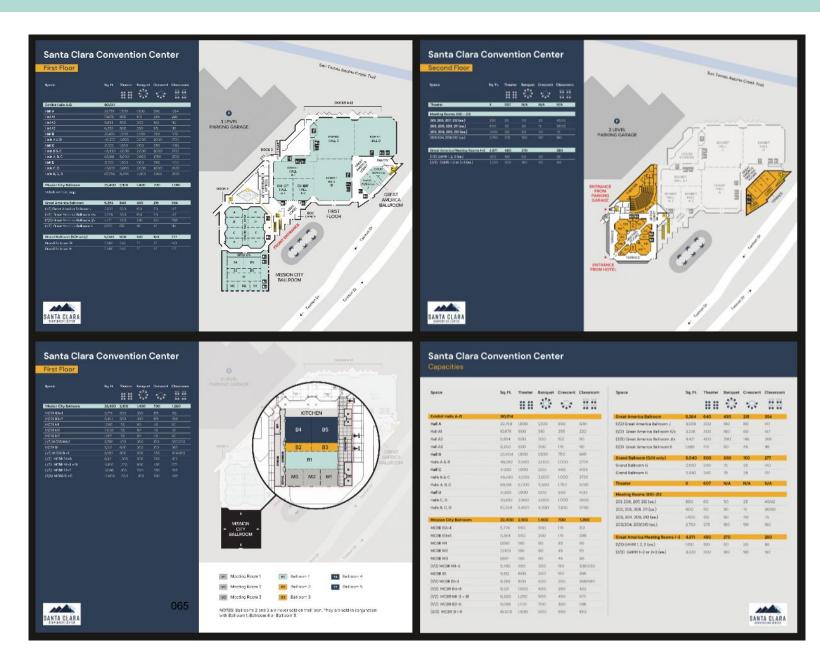


Collateral and Branding



Marketing Update | Collateral & Branding

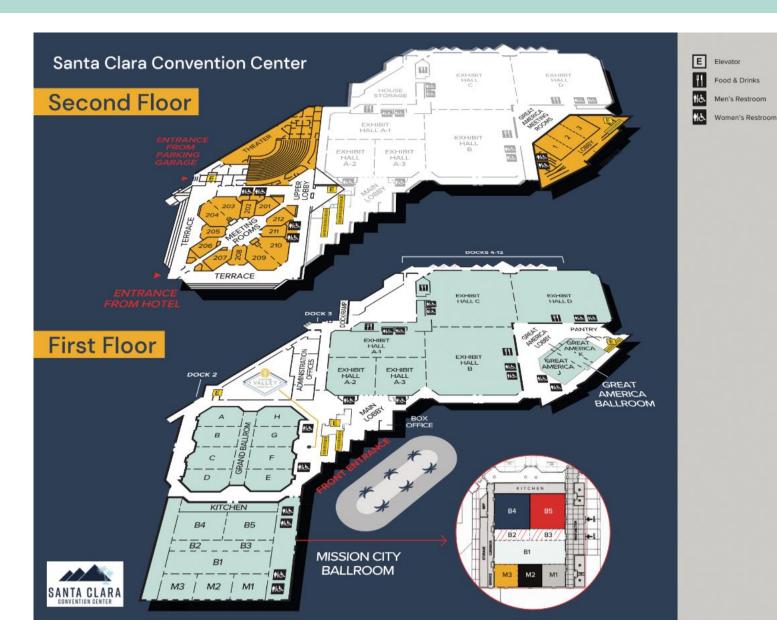
- Santa Clara Convention Center 2D Floor Plan Updates
 - Conducted 6 rounds of edits and additions to SCCC floorplans to create the most useful version of this tool for clients and salespeople.





Marketing Update | Collateral & Branding

- Santa Clara Convention Center 3D Floor Plan Additions
 - Currently working on finalizing this tool which creates sense of place for the convention enter levels.
 - Next step is 3D map showing the convention center's proximity to neighboring hotels and attractions.





Marketing Update | Photoshoots

- SneakerCon Shoot for Santa Clara Convention Center.
- Flash Memory Summit Shoot for Santa Clara Convention Center.
- Mayor Gillmor Video Shoot (Swiftie Clara Video + Educational Video Clips about Santa Clara).
- Food Shoot for Levy Restaurants scheduled for August 22nd.







Thank you



Appendix

SANTA CLARA®

JUNE 2023 SALES ACTIVITY RECAP

UPDATED: 07-14-2023





MONTHLY TOTALS BY EVENT PRIORITY TYPE

	P1-P2	P 3	P 4	P 5
Current Active Prospects	53	154	171	386
June	P1-P2	P 3	P 4	P 5
Actively Researching	269	0	0	0
New Prospects	8	12	17	36
New Tentatives	3	3	3	13
New Definites	0	3	5	14



5. Number of Room Nights Consumed

7. Customer Service Survey Results

8. Number of Active Prospects

6. Number of Consumed Weeks Impacted

9. Economic Impact of Consumed P1 & P2 Events

Silicon Valley/Santa Clara DMO Inc. P1 + P2 Performance Measures 2022/23 YTD July August September October November December January February March April Target 1. Consumed Event Mix Percent of P1 Events 1% Number of P1 Events 3 0 0 0 0 0 0 0 0 Percent of P2 Events 2% Number of P2 Events 6 0 0 0 0 0 0 0 0 0 0 2. Number of Definite Events Booked in the Year for Future Years Number of P1 Events 0 0 Number of P2 Events 11 0 0 0 0 0 0 0 0 0 0 0 3. Convention Center Gross Revenue Consumed \$2,580,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 4. Number of Room Nights Booked for Future Years 16,438 0 0 0 0 0 0 0 0 0 0 0 0 0

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53

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38

\$0

9,375

9

85%

300

\$6,031,943

0

0

53

\$0

0

0

35

\$0



Discover Santa Clara Dashboard JUNE 2023

														Total	Month	Annual	3 Year
SCCC	Beg	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Avg	Avg	Pace
Researching	151	39	57	20	23	0	0	0	5	0	0	0	0	295	12	144	583
Prospects	31	7	7	6	7	2	1	2	6	3	5	5	6	88	5	57	202

Meeting & Convention Sales

Incremental Booked Business*	Current Month	Year to Date	Goal	% to Goal
Priority 1 (P1)				
Number of Groups	-	0	2	0%
Priority 2 (P2)				
Number of Groups	-	1	4	25%

Convention Center Revenue from Bookings	Current Month	Year to Date	Goal	% to Goal
Overall	-	\$0	\$2,580,000	0%

Notable P1/P2 Bookings for June	Rent	F&B	Total Room Nights
Notable P1/P2 Lost Leads for June	Rent	F&B	Total Room Nights

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P1 Mid-Week (700+ on Peak / \$650k+)

P1 Weekend (250+ on peak / \$250k+)

P2 Mid-Week (350-699 on peak / \$400k - \$649,999k)

P2 Weekend (150-249 on peak / \$100k)



Prepared On: 07/17/2023 Prepared By: Marwa Abubakr

REDACTED DSC REPORT 1 - NEW PROSPECT LEADS

Size	Total Leads	Requested Rooms	Overall Projected Building Spend	Total SCCC Rental Cost	Total SCCC Internet Cost	Total F/B Cost	Total Audio Visual	Total Misc Revenue	Show Attendees	EEI Value
P1 Mid-Week (700+ on Peak / \$650k+)	2	3475	\$965,000.00	\$150,000.00	\$10,000.00	\$765,000.00	\$40,000.00	\$0.00	2825	\$0.00
P1 Weekend (250+ on peak / \$250k+)	1	1482	\$320,000.00	\$130,000.00	\$20,000.00	\$120,000.00	\$50,000.00	\$0.00	1200	\$0.00
P2 Mid-Week (350-699 on Peak / \$400k - \$649k)	1	1250	\$401,000.00	\$130,000.00	\$10,000.00	\$226,000.00	\$35,000.00	\$0.00	600	\$0.00
P2 Weekend (150-249 on peak / \$100k)	4	3880	\$610,593.00	\$141,843.00	\$10,000.00	\$418,750.00	\$40,000.00	\$0.00	2100	\$0.00
P3 Mid-Week: (200-349 on peak / \$250k-\$399k)	7	5440	\$1,543,167.00	\$300,667.00	\$142,500.00	\$1,000,000.00	\$55,000.00	\$45,000.00	8300	\$0.00
P3 Weekend: (50-149 on peak+ \$50k-\$100K)	5	640	\$126,788.00	\$115,628.00	\$0.00	\$4,000.00	\$5,000.00	\$2,160.00	12740	\$0.00
P4 Mid-Week: (75-199 on peak + \$150k-\$199K)	12	4796	\$759,145.00	\$144,407.60	\$86,970.00	\$481,485.29	\$56,273.42	\$0.00	12000	\$0.00
P4 Weekend: (<50 on peak + \$15k-\$49K)	5	1854	\$165,445.00	\$61,860.00	\$20,000.00	\$40,000.00	\$43,585.00	\$0.00	4900	\$0.00
P5 Mid-Week: (<75 on peak + \$149K)	9	280	\$613,684.00	\$208,925.50	\$36,000.00	\$316,250.00	\$61,500.00	\$0.00	6750	\$0.00
P5 Social: (0 on peak+ \$10k - \$49k)	1	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	350	\$0.00
P5 Weekend: (0 on peak + \$15k)	26	1063	\$143,214.00	\$47,552.00	\$4,500.00	\$75,500.00	\$16,693.77	\$50.00	8845	\$59,564.67
Grand Totals	73	24160	\$5,648,036.00	\$1,430,883.10	\$339,970.00	\$3,446,985.29	\$403,052.19	\$47,210.00	60610	\$59,564.67

ze: P1 Mic	l-Week (70	00+ on Peak /	\$650k+)													
Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
3032	13969	03/28/2025	0	0	1325	06/06/2023	P1 Mid- Week (700+ on Peak / \$650k+)	CORPORATE	EIC Tag: Tentative		\$0.00						DMO
3032	13970	09/02/2025	1450	3475	1500	06/06/2023	P1 Mid- Week (700+ on Peak / \$650k+)	CORPORATE	EIC Tag: Tentative		\$965,000.00	\$765,000.00	\$150,000.00	\$10,000.00	\$40,000.00		DMO

Size: P1 W	eekend (25	0+ on peak /	\$250k+)													
Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
3242	13960	03/24/2025	425	1482	1200	06/02/2023	P1 Weekend (250+ on peak / \$250k+)	CORPORATE	EIC Tag: Tentative		\$320,000.00	\$120,000.00	\$130,000.00	\$20,000.00	\$50,000.00		DMO
Size: D1 W	eekend (25	∩+ on neak /	\$250k±) - Subtotal													

Acco ID		Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
4909	9	14022	03/02/2025	445	1250	600	06/30/2023	P2 Mid- Week (350-699 on Peak / \$400k - \$649k)	ASSOCIATION	EIC Tag: Tentative		\$401,000.00	\$226,000.00	\$130,000.00	\$10,000.00	\$35,000.00		Levy

Size: P2 Mid-Week (350-699 on Peak / \$400k - \$649k) - Subtotal: Total Leads = 1, Requested Rooms = 1250, Overall Projected Building Spend = \$401,000.00, Total SCCC Rental Cost = \$130,000.00, Total SCCC Internet Cost = \$10,000.00, Total F/B Cost = \$226,000.00, Total Audio Visual = \$35,000.00, Total Misc Revenue = \$0.00, Show Attendees = 600, EEI Value = \$0.00

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organizatio Credit
8142	13957	05/29/2024	625	1885	625	06/02/2023	P2 Weekend (150-249 on peak /		EIC Tag: Tentative		\$468,750.00	\$318,750.00	\$100,000.00	\$10,000.00	\$40,000.00		DMO
4990	13990	04/06/2024	375	1535	375	06/15/2023	\$100k) P2 Weekend (150-249 on peak /		EIC Tag: Tentative		\$0.00						DMO
8175	13992	08/20/2024	0	0	500	06/15/2023	\$100k) P2 Weekend (150-249 on peak /	CORPORATE	EIC Tag: Tentative		\$0.00						OVG 360
8186	14001	07/12/2024	150	460	600	06/20/2023	\$100k) P2 Weekend (150-249 on peak /		EIC Tag: Tentative		\$141,843.00	\$100,000.00	\$41,843.00	\$0.00	\$0.00		OVG 360

Size: P2 Weekend (150-249 on peak / \$100k) - Subtotal:

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
6531	13963	09/30/2024	0	0	2500	06/05/2023	P3 Mid- Week: (200- 349 on peak / \$250k-\$399k)	CORPORATE	EIC Tag: Booked		\$460,000.00	\$350,000.00	\$50,000.00	\$30,000.00	\$30,000.00		Levy
5446	13977	10/29/2023	850	2650	1000	06/08/2023	P3 Mid- Week: (200- 349 on peak / \$250k-\$399k)	CORPORATE	EIC Tag: Tentative		\$312,500.00	\$250,000.00	\$50,000.00	\$2,500.00	\$10,000.00		OVG 360
8175	13989	01/08/2024	0	0	500	06/14/2023	P3 Mid- Week: (200- 349 on peak / \$250k-\$399k)	CORPORATE	EIC Tag: Tentative		\$0.00						OVG 360
3242	14013	03/11/2024	225	507	600	06/27/2023	P3 Mid- Week: (200- 349 on peak / \$250k-\$399k)		EIC Tag: Tentative		\$0.00						OVG 360

2	4544	14017	11/11/2024	430	1220	600	06/28/2023	P3 Mid- Week: (200- 349 on peak / (\$250k-\$399k)	CORPORATE	EIC Tag: Tentative	\$230,673.00	\$150,000.00	\$65,673.00	\$10,000.00	\$5,000.00		OVG 360
2	4843	14018	06/01/2024	218	556	2500		P3 Mid- Week: (200- 349 on peak / / \$250k-\$399k)	ASSOCIATION	EIC Tag: Tentative	\$277,874.00	\$50,000.00	\$92,874.00	\$90,000.00	\$0.00	\$45,000.00	OVG 360
•	6760	14020	03/10/2024	225	507	600	06/30/2023	P3 Mid- Week: (200- 349 on peak / I \$250k-\$399k)	EDUCATIONAL	EIC Tag: Tentative	\$262,120.00	\$200,000.00	\$42,120.00	\$10,000.00	\$10,000.00		OVG 360

Size: P3 Mid-Week: (200-349 on peak / \$250k-\$399k) - Subtotal:

Size: P3 Weekend: (50-149 on peak+ \$50k-\$100K)

		(+												
Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
8162	13958	07/11/2024	0	0	600	06/02/2023	P3 Weekend: (50-149 on peak+ \$50k-\$100K)	SOCIAL EVENT	EIC Tag: Tentative		\$0.00						Levy
3711	13965	03/07/2024	175	410	3000	06/05/2023	P3 Weekend: (50-149 on peak+ \$50k-\$100K)	SPORTS & ATHLETICS	EIC Tag: Tentative		\$71,574.00	\$0.00	\$71,574.00	\$0.00	\$0.00		OVG 360
4776	13973	06/03/2024	0	0	4000	06/06/2023	P3 Weekend: (50-149 on peak+ \$50k-\$100K)	SPORTS & ATHLETICS	EIC Tag: Tentative		\$0.00						OVG 360
54	13985	02/08/2024	100	230	5000	06/14/2023	P3 Weekend: (50-149 on peak+ \$50k-\$100K)	AB - ASSN/ATHLETIC/SPORTS/RECREATION	EIC Tag: Booked		\$55,214.00	\$4,000.00	\$44,054.00	\$0.00	\$5,000.00	\$2,160.00	OVG 360
8175	13993	03/13/2024	0	0	140	06/15/2023	P3 Weekend: (50-149 on peak+	CORPORATE	EIC Tag: Tentative		\$0.00						OVG 360

Size: P3 Weekend: (50-149 on peak+ \$50k-\$100K) - Subtotal:

Size: P4 Mi	d-Week: (75-199 on pe	ak + \$15	0k-\$199K))												
Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	ЕЕІ Туре	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
3472	13953	07/15/2024	0	0	500	06/01/2023	P4 Mid- Week: (75- 199 on peak + \$150k-\$199K)	CORPORATE	EIC Tag: Tentative		\$0.00						OVG 360
									076								

\$50k-\$100K)

							\$150k-\$199K)		EIC Tag: Booked						
5168	14014	05/12/2024	125	485	500	06/28/2023	P4 Mid- Week: (75- 199 on peak +	CORPORATE		\$277,202.00	\$121,485.29	\$37,474.10	\$74,470.00	\$43,773.42	Levy
±/13	14010	00/02/2024	J	U	500	00/2//2023	+ \$150k-\$199K)	CORPORATE	EIC Tag: Tentative	φυ.υυ					Levy
1715	14010	06/02/2024	0	0	500	06/27/2023	P4 Mid- Week: (75- 199 on peak	CORPORATE		\$0.00					Lova
3182	13996	02/05/2026	262	1249	500	06/16/2023	\$150k-\$199K)		EIC Tag: Tentative	\$0.00					
2402	12025	02/05/225	262	42.0	FOC	06/45/2055	P4 Mid- Week: (75- 199 on peak +			10.05					
3180	13995	05/27/2027	179	797	400	06/16/2023	199 on peak + \$150k-\$199K)		EIC Tag: Tentative	\$0.00					
							P4 Mid- Week: (75-		Tentative						
8178	13994	02/17/2024	445	1435	500	06/15/2023	Week: (75-	CORPORATE	EIC Tag:	\$319,000.00	\$250,000.00	\$49,000.00	\$10,000.00	\$10,000.00	Levy
5170	1537.6	02, 13, 202 .	323	0,0	.00	00, 00, 2023	\$150k-\$199K) P4 Mid-	0012111112111	EIC Tag: Tentative	¥155/600.00	4100/000100	450,000.00	\$2,500.00	<i>42,500.00</i>	0.000
8170	13978	02/19/2024	320	670	400	06/08/2023	P4 Mid- Week: (75- 199 on peak +	GOVERNMENT		\$155,000.00	\$100,000.00	\$50.000.00	\$2,500.00	\$2,500,00	OVG 36
8168	13972	01/18/2024	0	0	2000	06/06/2023	199 on peak + \$150k-\$199K)	CORPORATE	EIC Tag: Tentative	\$0.00					OVG 36
							\$150k-\$199K) P4 Mid- Week: (75-		Tentative						
8164	13967	02/19/2024	100	100	250	06/06/2023		CORPORATE	EIC Tag:	\$7,943.00	\$10,000.00	\$7,933.50			Levy
3164	13966	02/19/2024	20	60	250	06/06/2023	199 on peak + \$150k-\$199K)		EIC Tag: Tentative	\$0.00					Levy
							P4 Mid- Week: (75-								
213	13962	03/13/2024	0	0	1200	06/02/2023	199 on peak + \$150k-\$199K)	CORPORATE	EIC Tag: Tentative	\$0.00					OVG 36
							\$150k-\$199K) P4 Mid- Week: (75-								
1395	13956	03/14/2024	0	0	5000	06/02/2023		CORPORATE	EIC Tag: Tentative	\$0.00					OVG 36

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
7979	13984	10/02/2023	20	40	1000	06/13/2023	P4 Weekend: (<50 on peak +	CORPORATE	EIC Tag: Booked		\$91,000.00	\$30,000.00	\$11,000.00	\$20,000.00	\$30,000.00		Levy
8177	13991	01/05/2024	0	0	2000	06/15/2023	\$15k-\$49K) P4 Weekend: (<50 on peak + \$15k-\$49K)	SPORTS & ATHLETICS	EIC Tag: Tentative		\$0.00						OVG 360
988	13997	07/01/2025	274	760	800	06/16/2023	P4 Weekend: (<50 on peak +	ASSOCIATION	EIC Tag: Booked		\$25,886.00	\$0.00	\$25,886.00	\$0.00	\$0.00	\$0.00	OVG 360
5150	14003	04/13/2024	30	30	600	06/20/2023	\$15k-\$49K) P4 Weekend: (<50 on peak + \$15k-\$49K)	EDUCATIONAL	EIC Tag: Tentative		\$33,201.00	\$10,000.00	\$9,616.00	\$0.00	\$13,585.00		OVG 360
5246	14004	07/02/2025	274	1024	500	06/21/2023	P4 Weekend: (<50 on peak + \$15k-\$49K)	ASSOCIATION	EIC Tag: Booked		\$15,358.00	\$0.00	\$15,358.00	\$0.00	\$0.00		OVG 360

Size: P4 Weekend: (<50 on peak + \$15k-\$49K) - Subtotal: Total Leads = 5, Requested Rooms = 1854, Overall Projected Building Spend = \$165,445.00, Total SCCC Rental Cost = \$61,860.00, Total SCCC Internet Cost = \$20,000.00, Total F/B Cost = \$40,000.00, Total Audio Visual = \$43,585.00, Total Misc Revenue = \$0.00, Show Attendees = 4900, EEI Value = \$0.00

ize: P5 Mic	l-Week: (<	75 on peak +	\$149K)														
Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
3557	13954	02/05/2024	50	100	3600		P5 Mid- Week: (<75 on peak + \$149K)	CORPORATE	EIC Tag: Tentative		\$146,256.00	\$100,000.00	\$36,256.00	\$5,000.00	\$5,000.00		Levy
8161	13955	10/10/2023	0	0	200	06/02/2023	P5 Mid- Week: (<75 on peak + \$149K)	CORPORATE	EIC Tag: Tentative		\$14,524.00	\$10,000.00	\$2,524.50	\$1,000.00	\$1,000.00		Levy
8173	13987	01/17/2024	0	0	250	06/14/2023	P5 Mid- Week: (<75 on peak + \$149K)	CORPORATE	EIC Tag: Tentative		\$12,447.00	\$7,250.00	\$3,197.00	\$1,000.00	\$1,000.00		Levy
3274	14006	05/04/2024	0	0	1200	06/26/2023	P5 Mid- Week: (<75 on peak + \$149K)	CORPORATE	EIC Tag: Tentative		\$151,168.00	\$60,000.00	\$66,668.00	\$22,000.00	\$2,500.00		OVG 360
3672	14007	10/30/2023	55	170	600	06/27/2023	P5 Mid- Week: (<75 on peak + \$149K)	CORPORATE	EIC Tag: Tentative		\$43,443.00	\$9,000.00	\$43,434.00				OVG 360
8190	14008	10/18/2023	0	0	100	06/27/2023	P5 Mid- Week: (<75 on peak + \$149K)	CORPORATE	EIC Tag: Tentative		\$0.00						Levy
									078								

8192	14015	10/11/2023 0	0	150	P5 Mid- Week: 06/28/2023 (<75 on peak + \$149K) P5 Mid-	CORPORATE	EIC Tag: Tentative	\$65,038.00	\$15,000.00	\$48,038.00	\$1,000.00	\$1,000.00	Levy
8192	14016	11/13/2023 0	0	150	Week	CORPORATE	EIC Tag: Tentative	\$21,808.00	\$15,000.00	\$4,808.00	\$1,000.00	\$1,000.00	Levy
4496	14023	05/28/2024 5	10	500	P5 Mid- Week: 06/30/2023 (<75 on peak + \$149K)	CORPORATE	EIC Tag: Booked	\$159,000.00	\$100,000.00	\$4,000.00	\$5,000.00	\$50,000.00	Levy

Size: P5 Mid-Week: (<75 on peak + \$149K) - Subtotal:

Size: P5 Social: (0 on peak+ \$10k - \$49k)

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue	Organization Credit
4715	13983	03/20/2024	0	0	350	06/12/2023	P5 Social: (0 on peak+ \$10k - \$49k)	CORPORATE	EIC Tag: Tentative		\$0.00						Levy

Size: P5 Social: (0 on peak+ \$10k - \$49k) - Subtotal: Total Leads = 1, Requested Rooms = 0, Overall Projected Building Spend = \$0.00, Total SCCC Rental Cost = \$0.00, Total SCCC Internet Cost = \$0.00, Total F/B Cost = \$0.00, Total Audio Visual = \$0.00, Total Misc Revenue = \$0.00, Show Attendees = 350, EEI Value = \$0.00

											Overall						
Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Prospect Date	Size	Market Segment	EEI Type	EEI Value	Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Internet Cost	Audio Visual	Misc Revenue	Organization Credit
8064	13787	10/13/2023	0	0	600	06/15/2023	P5 Weekend: (0 on peak + \$15k)	NONPROFIT	EIC Tag: Tentative	\$59,564.67	\$3,063.00	\$500.00	\$1,563.00	\$500.00	\$500.00		OVG 360
8160	13952	09/18/2023	0	0	90	06/01/2023	P5 Weekend: (0 on peak + \$15k)	CORPORATE	EIC Tag: Tentative		\$0.00						Levy
8163	13959	11/18/2023	0	0	1000	06/02/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative		\$0.00						Levy
5384	13961	07/09/2023	0	0	600	06/02/2023	P5 Weekend: (0 on peak + \$15k)	CORPORATE	EIC Tag: Booked		\$4,808.00	\$0.00	\$4,808.00	\$0.00	\$0.00		OVG 360
4715	13964	11/03/2023	0	0	35	06/05/2023	P5 Weekend: (0 on peak + \$15k)	CORPORATE	EIC Tag: Tentative		\$0.00						OVG 360
4715	13968	11/03/2023	35	111	35	06/06/2023	P5 Weekend: (0 on peak + \$15k)	CORPORATE	EIC Tag: Tentative		\$0.00						OVG 360
6624	13971	09/03/2023	0	0	1000	06/06/2023	P5 Weekend: (0 on peak + \$15k)	SOCIAL EVENT	EIC Tag: Booked		\$5,339.00	\$0.00	\$5,289.00	\$0.00	\$0.00	\$50.00	OVG 360
8169	13974	10/14/2024	0	0	1000	06/07/2023	P5 Weekend:	NONPROFIT (EIC Tag:)7g entative		\$25,289.00	\$20,000.00	\$3,289.00	\$0.00	\$2,000.00		Levy

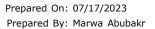
							(0 on peak + \$15k)								
4013	13975	04/27/2024	0	0	150	06/07/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$11,683.00	\$10,000.00	\$1,683.00	\$0.00	\$0.00	Levy
6576	13976	09/02/2023	0	0	0	06/07/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$2,404.00		\$2,404.00			OVG 360
4715	13979	10/02/2023	0	0	55	06/12/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$0.00					OVG 360
6652	13980	10/22/2024	130	235	200	06/12/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$0.00					OVG 360
857	13981	08/27/2025	148	507	250	06/12/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$0.00					OVG 360
4013	13982	09/09/2023	0	0	100	06/12/2023	P5 Weekend: (0 on peak + \$15k)	NONPROFIT	EIC Tag: Tentative	\$11,081.00	\$10,000.00	\$1,081.00	\$0.00	\$0.00	Levy
4013	13986	05/25/2024	0	0	100	06/14/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$0.00					Levy
8174	13988	10/28/2023	0	0	500	06/14/2023	P5 Weekend: (0 on peak + \$15k)	NONPROFIT	EIC Tag: Booked	\$2,404.00	\$0.00	\$2,404.00		\$0.00	OVG 360
8183	13998	03/22/2024	0	0	300	06/16/2023	P5 Weekend: (0 on peak + \$15k) P5	ASSOCIATION	EIC Tag: Tentative	\$30,546.00	\$20,000.00	\$6,546.00	\$2,000.00	\$2,000.00	Levy
8184	13999	12/16/2023	0	0	300	06/20/2023	Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$12,590.00	\$10,000.00	\$1,590.00	\$0.00	\$1,000.00	Levy
8185	14000	08/05/2023	0	0	100	06/20/2023	P5 Weekend: (0 on peak + \$15k)	ASSOCIATION	EIC Tag: Tentative	\$10,683.00	\$5,000.00	\$1,683.00	\$2,000.00	\$2,000.00	Levy
8186	14002	07/18/2024	100	210	250	06/20/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$0.00					OVG 360
8189	14005	08/12/2023	0	0	100	06/22/2023	P5 Weekend: (0 on peak + \$15k)	EDUCATIONAL	EIC Tag: Tentative	\$0.00					Levy
5251	14009	12/03/2023	0	0	500	06/27/2023	+ \$15k)	SPORTS & ATHLETICS	EIC Tag: Booked	\$5,917.00	\$0.00	\$2,404.00	\$0.00	\$3,513.06	OVG 360
2092	14011	09/10/2023	0	0	300	06/27/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Booked	\$2,590.00	\$0.00	\$2,590.00	\$0.00	\$0.00	OVG 360
7977	14012	09/23/2023	0	0	600	06/27/2023	P5 Weekend: (0 on peak + \$15k)		EIC Tag: Tentative	\$2,904.00	\$0.00	\$2,404.00	\$0.00	\$500.00	OVG 360
5252	14019	11/30/2023	0	0	600	06/29/2023	P5 Weekend: (0 on peak + \$15k)	SPORTS & ATHLETICS 0	EIC Tag: Booked 80	\$11,912.00	\$0.00	\$6,732.00	\$0.00	\$5,180.71	OVG 360

8193 14021 03/10/2024 0 0 80 06/30/2023 Weekend: SOCIAL EIC Tag: \$1.00 \$1,082.00 Levy

+ \$15k)

Size: P5 Weekend: (0 on peak + \$15k) - Subtotal: Total Leads = 26, Requested Rooms = 1063, Overall Projected Building Spend = \$143,214.00, Total SCCC Rental Cost = \$47,552.00, Total SCCC Internet Cost = \$4,500.00, Total F/B Cost = \$75,500.00, Total Audio Visual = \$16,693.77, Total Misc Revenue = \$50.00, Show Attendees = 8845, EEI Value = \$59,564.67

Grand Total: Total Leads = 73, Requested Rooms = 24160, Overall Projected Building Spend = \$5,648,036.00, Total SCCC Rental Cost = \$1,430,883.10, Total SCCC Internet Cost = \$339,970.00, Total F/B Cost = \$3,446,985.29, Total Audio Visual = \$403,052.19, Total Misc Revenue = \$47,210.00, Show Attendees = 60610, EEI Value = \$59,564.67





REDACTED DSC REPORT 3 - NEW TENTATIVE LEADS

Year: Request Room Block Begin	Size	Total Leads	Requested Rooms	Total SCCC Rental Cost	Total SCCC Internet Cost	Total F/B Cost	Total Audio Visual	Total Misc Revenue	Show Attendees	EEI Value
2023	P3 Mid-Week: (200-349 on peak / \$250k-\$399k)	1	2650	\$50,000.00	\$2,500.00	\$250,000.00	\$10,000.00	\$0.00	1000	\$0.00
	P4 Weekend: (<50 on peak + \$15k-\$49K)	2	90	\$26,867.00	\$30,000.00	\$60,000.00	\$35,000.00	\$0.00	2500	\$0.00
	P5 Weekend: (0 on peak + \$15k)	9	0	\$34,633.00	\$500.00	\$1,000.00	\$10,193.77	\$50.00	5130	\$0.00
Subtotal for 2023-0	1-01 00:00:00.0	12	2740	\$111,500.00	\$33,000.00	\$311,000.00	\$55,193.77	\$50.00	8630	\$0.00
2024	P2 Weekend (150-249 on peak / \$100k)	2	2345	\$141,843.00	\$10,000.00	\$418,750.00	\$40,000.00	\$0.00	1225	\$0.00
	P3 Mid-Week: (200-349 on peak / \$250k-\$399k)	1	556	\$92,874.00	\$90,000.00	\$50,000.00	\$0.00	\$45,000.00	2500	\$0.00
	P3 Weekend: (50-149 on peak+ \$50k-\$100K)	1	230	\$44,054.00	\$0.00	\$4,000.00	\$5,000.00	\$2,160.00	5000	\$0.00
	P4 Mid-Week: (75-199 on peak + \$150k-\$199K)	1	670	\$50,000.00	\$2,500.00	\$100,000.00	\$2,500.00	\$0.00	400	\$0.00
	P5 Mid-Week: (<75 on peak + \$149K)	2	220	\$95,594.00	\$22,500.00	\$65,000.00	\$5,000.00	\$0.00	3200	\$0.00
	P5 Weekend: (0 on peak + \$15k)	2	60	\$10,819.00	\$0.00	\$0.00	\$2,191.00	\$5,599.00	900	\$0.00
Subtotal for 2024-0	1-01 00:00:00.0	9	4081	\$435,184.00	\$125,000.00	\$637,750.00	\$54,691.00	\$52,759.00	13225	\$0.00
2025	P1 Weekend (250+ on peak / \$250k+)	1	1482	\$130,000.00	\$20,000.00	\$120,000.00	\$50,000.00	\$0.00	1200	\$0.00
Subtotal for 2025-03	1-01 00:00:00.0	1	1482	\$130,000.00	\$20,000.00	\$120,000.00	\$50,000.00	\$0.00	1200	\$0.00
Grand Totals		22	8303	\$676,684.00	\$178,000.00	\$1,068,750.00	\$159,884.77	\$52,809.00	23055	\$0.00

Year: Request Room Block Begin: 2023

Size: P3 Mid-Week: (200-349 on peak / \$250k-\$399k)

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
5446	13977	10/29/2023	850	2650	1000	06/08/2023	P3 Mid- Week: (200- 349 on peak / \$250k-\$399k)	CORPORATE		\$250,000.00	\$50,000.00	\$2,500.00	\$10,000.00	

Size: I	Ρ4	Weekend:	(<50	on	peak	+	\$15k-\$49K)
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Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
5142	13894	09/29/2023	50	50	1500	06/06/2023	P4 Weekend: (<50 on peak + \$15k-\$49K)	CORPORATE		\$30,000.00	\$15,867.00	\$10,000.00	\$5,000.00	
7979	13984	10/02/2023	20	40	1000	06/13/2023	P4 Weekend: (<50 on peak + \$15k-\$49K)	CORPORATE		\$30,000.00	\$11,000.00	\$20,000.00	\$30,000.00	

Size: P4 Weekend: (<50 on peak + \$15k-\$49K) - Subtotal: Total Leads = 2, Requested Rooms = 90, Total SCCC Rental Cost = \$26,867.00, Total SCCC Internet Cost = \$30,000.00, Total F/B Cost = \$60,000.00, Total Audio Visual = \$35,000.00, Total Misc Revenue = \$0.00, Show Attendees = 2500, EEI Value = \$0.00

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
671	13932	07/15/2023	0	0	30	06/01/2023	P5 Weekend: (0 on peak + \$15k)	ASSOCIATION		\$0.00	\$429.00	\$0.00	\$0.00	
8157	13949	08/03/2023	0	0	500	06/30/2023	P5 Weekend: (0 on peak + \$15k)	SPORTS & ATHLETICS		\$1,000.00	\$5,169.00	\$500.00	\$1,000.00	
5384	13961	07/09/2023	0	0	600	06/05/2023	P5 Weekend: (0 on peak + \$15k)	CORPORATE		\$0.00	\$4,808.00	\$0.00	\$0.00	
6624	13971	09/03/2023	0	0	1000	06/06/2023	P5 Weekend: (0 on peak + \$15k)	SOCIAL EVENT		\$0.00	\$5,289.00	\$0.00	\$0.00	\$50.00
8174	13988	10/28/2023	0	0	500	06/14/2023	P5 Weekend: (0 on peak + \$15k)	NONPROFIT		\$0.00	\$2,404.00		\$0.00	
8174	13988	10/28/2023	0	0	500	06/14/2023	P5 Weekend: (0 on peak + \$15k)	NONPROFIT		\$0.00	\$2,404.00		\$0.00	
5251	14009	12/03/2023	0	0	500	06/27/2023	P5 Weekend:	SPORTS & ATHLETICS		\$0.00	\$2,404.00	\$0.00	\$3,513.06	
2092	14011	09/10/2023	0	0	300	06/27/2023	P5 Weekend:			\$0.00	\$2,590.00	\$0.00	\$0.00	

						(0 on peak + \$15k)					
7977	14012	09/23/2023	0	0	600	P5 Weekend: (0 on peak + \$15k)	SOCIAL EVENT	\$0.00	\$2,404.00	\$0.00	\$500.00
5252	14019	11/30/2023	0	0	600	P5 Weekend: (0 on peak + \$15k)	SPORTS & ATHLETICS	\$0.00	\$6,732.00	\$0.00	\$5,180.71

Size: P5 Weekend: (0 on peak + \$15k) - Subtotal: Total Leads = 9, Requested Rooms = 0, Total SCCC Rental Cost = \$34,633.00, Total SCCC Internet Cost = \$500.00, Total F/B Cost = \$1,000.00, Total Audio Visual = \$10,193.77, Total Misc Revenue = \$50.00, Show Attendees = 5130, EEI Value = \$0.00

Year: Request Room Block Begin: 2023 - Subtotal: Total Leads = 12, Requested Rooms = 2740, Total SCCC Rental Cost = \$111,500.00, Total SCCC Internet Cost = \$33,000.00, Total F/B Cost = \$311,000.00, Total Audio Visual = \$55,193.77, Total Misc Revenue = \$50.00, Show Attendees = 8630, EEI Value = \$0.00

Year: Request Room Block Begin: 2024

Size: P2 Weekend (150-249 on peak / \$100k)

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
8142	13957	05/29/2024	625	1885	625	06/02/2023	P2 Weekend (150-249 on peak / \$100k)			\$318,750.00	\$100,000.00	\$10,000.00	\$40,000.00	
8186	14001	07/12/2024	150	460	600	06/20/2023	P2 Weekend (150-249 on peak / \$100k)			\$100,000.00	\$41,843.00	\$0.00	\$0.00	

Size: P2 Weekend (150-249 on peak / \$100k) - Subtotal:

Size: D3 Mid-Week:	(200 240	/ #3EOL #30OL
SIZE: D'S MICH-WEEK!	()()()= 349 on neak	/ \$250k-\$399k1

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
4843	14018	06/01/2024	218	556	2500	06/29/2023	P3 Mid- Week: (200- 349 on peak / \$250k-\$399k)	ASSOCIATION		\$50,000.00	\$92,874.00	\$90,000.00	\$0.00	\$45,000.00

Size: P3 Mid-Week: (200-349 on peak / \$250k-\$399k) - Subtotal:

Size: P3 Weekend:	(50-149 on peak+	\$50k-\$100K)
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Account Lead ID ID Room Start Peak Rooms Attendees Date Size Market Segment 084	EEI Total F/B Value Cost	Total SCCC Intern Rental Cost Cost	et Audio Misc Visual Revenue
---------------------------------------------------------------------------------	-----------------------------	------------------------------------	---------------------------------

\$50k-\$100K)

5000 06/14/2023

(50-149 on AB - peak+ ASSN)

ASSN/ATHLETIC/SPORTS/RECREATION

\$4,000.00 \$44,054.00 \$0.00

\$5,000.00 \$2,160.00

Size: P3 Weekend: (50-149 on peak+ \$50k-\$100K) - Subtotal:

Size: P4 Mid-Week: (75-199 on peak + \$150k-\$19	Size: P4	94 Mid-Week	(75-199	on peak	+ \$150k-\$199k
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13985 02/08/2024 100 230

54

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
8170	13978	02/19/2024	320	670	400	06/08/2023	P4 Mid- Week: (75- 199 on peak + \$150k-\$199K)	GOVERNMENT		\$100,000.00	\$50,000.00	\$2,500.00	\$2,500.00	

Size: P4 Mid-Week: (75-199 on peak + \$150k-\$199K) - Subtotal:

Size: P5 Mid-Week: (<75 on peak + \$149K)

Account ID	Lead ID	Room Start	Peak	Rooms		Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
1042	13670	04/07/2024	75	220	2000	06/13/2023	P5 Mid- Week: (<75 on peak + \$149K)	ASSOCIATION		\$5,000.00	\$28,926.00	\$500.00	\$2,500.00	
3274	14006	05/04/2024	0	0	1200	06/26/2023	P5 Mid- Week: (<75 on peak + \$149K)	CORPORATE		\$60,000.00	\$66,668.00	\$22,000.00	\$2,500.00	

Size: P5 Mid-Week: (<75 on peak + \$149K) - Subtotal:

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
541	13817	02/08/2024	20	40	500	06/13/2023	P5 Weekend: (0 on peak + \$15k)	SPORTS & ATHLETICS		\$0.00	\$5,530.00	\$0.00	\$2,191.00	
2532	13930	01/19/2024	20	20	400	06/12/2023	P5 Weekend: (0 on peak + \$15k)	ASSOCIATION		\$0.00	\$5,289.00	\$0.00	\$0.00	\$5,599.00

Size: P5 Weekend: (0 on peak + \$15k) - Subtotal: Total Leads = 2, Requested Rooms = 60, Total SCCC Rental Cost = \$10,819.00, Total SCCC Internet Cost = \$0.00, Total F/B Cost = \$0.00, Total Audio Visual = \$2,191.00, Total Misc Revenue = \$5,599.00, Show Attendees = 900, EEI Value = \$0.00

Year: Request Room Block Begin: 2024 - Subtotal: Total Leads = 9, Requested Rooms = 4081, Total SCCC Rental Cost = \$435,184.00, Total SCCC Internet Cost = \$125,000.00, Total F/B Cost = \$637,750.00, Total Audio Visual = \$54,691.00, Total Misc Revenue = \$52,759.00, Show Attendees = 13225, EEI Value = \$0.00

Year: Request Room Block Begin: 2025

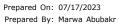
Size: P1 Weekend (250+ on peak / \$250k+)

Account ID	Lead ID	Room Start	Peak	Rooms	Attendees	Tentative Date	Size	Market Segment	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
3242	13960	03/24/2025	425	1482	1200	06/02/2023	P1 Weekend (250+ on peak / \$250k+)	CORPORATE		\$120,000.00	\$130,000.00	\$20,000.00	\$50,000.00	

Size: P1 Weekend (250+ on peak / \$250k+) - Subtotal:

Year: Request Room Block Begin: 2025 - Subtotal: Total Leads = 1, Requested Rooms = 1482, Total SCCC Rental Cost = \$130,000.00, Total SCCC Internet Cost = \$20,000.00, Total F/B Cost = \$120,000.00, Total Audio Visual = \$50,000.00, Total Misc Revenue = \$0.00, Show Attendees = 1200, EEI Value = \$0.00

Grand Total: Total Leads = 22, Requested Rooms = 8303, Total SCCC Rental Cost = \$676,684.00, Total SCCC Internet Cost = \$178,000.00, Total F/B Cost = \$1,068,750.00, Total Audio Visual = \$159,884.77, Total Misc Revenue = \$52,809.00, Show Attendees = 23055, EEI Value = \$0.00





REDACTED DSC REPORT 5 - NEW DEFINITE LEADS

Year: Request Room Block Begin	Size	Total Leads	Requested Rooms	Total SCCC Rental Cost	Total SCCC Internet Cost	Total F/B Cost	Total Audio Visual	Total Misc Revenue	Show Attendees	EEI Value
2023	P3 Weekend: (50-149 on peak+ \$50k-\$100K)	1	411	\$63,464.00	\$264.34	\$26,928.00	\$6,577.05	\$1,759.75	5000	\$0.00
	P4 Mid-Week: (75-199 on peak + \$150k-\$199K)	1	175	\$16,666.00	\$10,000.00	\$450,000.00	\$5,000.00	\$0.00	1500	\$0.00
	P4 Social: (<50 on peak+ \$50k - \$99k)	1	10	\$15,878.10	\$4,133.00	\$245,992.08	\$52,761.40	\$5,595.00	1500	\$442,643.41
	P4 Weekend: (<50 on peak + \$15k-\$49K)	1	50	\$15,867.00	\$10,000.00	\$30,000.00	\$5,000.00	\$0.00	1500	\$0.00
	P5 Weekend: (0 on peak + \$15k)	10	0	\$65,082.00	\$1,000.00	\$6,000.00	\$10,193.77	\$50.00	10630	\$0.00
Subtotal for 2023-01-01 00	:00:00.0	14	646	\$176,957.10	\$25,397.34	\$758,920.08	\$79,532.22	\$7,404.75	20130	\$442,643.41
2024	P3 Weekend: (50-149 on peak+ \$50k-\$100K)	2	427	\$112,115.00	\$0.00	\$24,000.00	\$5,000.00	\$2,160.00	9000	\$0.00
	P5 Mid-Week: (<75 on peak + \$149K)	2	317	\$101,781.00	\$70,500.00	\$305,000.00	\$42,500.00	\$0.00	2600	\$0.00
	P5 Weekend: (0 on peak + \$15k)	2	60	\$10,819.00	\$0.00	\$0.00	\$2,191.00	\$5,599.00	900	\$0.00
Subtotal for 2024-01-01 00	:00:00.0	6	804	\$224,715.00	\$70,500.00	\$329,000.00	\$49,691.00	\$7,759.00	12500	\$0.00
2025	P4 Weekend: (<50 on peak + \$15k-\$49K)	2	1784	\$41,244.00	\$0.00	\$0.00	\$0.00	\$0.00	1300	\$0.00
Subtotal for 2025-01-01 00	:00:00.0	2	1784	\$41,244.00	\$0.00	\$0.00	\$0.00	\$0.00	1300	\$0.00
Grand Totals		22	3234	\$442,916.10	\$95,897.34	\$1,087,920.08	\$129,223.22	\$15,163.75	33930	\$442,643.41

Year: Request Room Block Begin: 2023

Size: P3 Weekend: (50-149 on peak+ \$50k-\$100K)

Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms		Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
323	11208	10/09/2023	116	411	10/09/2023	0	0	5000	P3 Weekend: (50-149 on peak+ \$50k-\$100K)	SO - SMERF/HOBBY/VOCATIONAL	06/06/2023		\$26,928.00	\$63,464.00	\$264.34	\$6,577.05	\$1,759.75

Size: P3 Weekend: (50-149 on peak+ \$50k-\$100K) - Subtotal:

Size: P4 Mid-Week: (75-199 on peak + \$150k-\$199K)

Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms	Requested Rms	Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
5446	13774	10/29/2023	100	175	10/29/2023	0	0	1500	P4 Mid-Week: (75-199 on peak + \$150k-\$199K)	CORPORATE	06/06/2023		\$450,000.00	\$16,666.00	\$10,000.00	\$5,000.00	

Size: P4 Mid-Week: (75-199 on peak + \$150k-\$199K) - Subtotal:

Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms	Requested Rms	Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
5072	13929	12/06/2023	5	10	12/07/2023	0	0	1500	P4 Social: (<50 on peak+ \$50k - \$99k)	SOCIAL EVENT	06/05/2023	\$442,643.41	\$245,992.08	\$15,878.10	\$4,133.00	\$52,761.40	\$5,595.00

Size: P4 Social: (<50 on peak+ \$50k - \$99k) - Subtotal: Total Leads = 1, Requested Rooms = 10, Total SCCC Rental Cost = \$15,878.10, Total SCCC Internet Cost = \$4,133.00, Total F/B Cost = \$245,992.08, Total Audio Visual = \$52,761.40, Total Misc Revenue = \$5,595.00, Show Attendees = 1500, EEI Value = \$442,643.41

Size: D4	Weekend:	(/50 on	neak +	\$15k-\$49K)

Account ID	Lead ID	Requested Room Block Begin		Requested Rms	Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
5142	13894	09/29/2023	50	50	09/29/2023	0	0	1500	P4 Weekend: (<50 on peak + \$15k-\$49K)	CORPORATE	06/12/2023		\$30,000.00	\$15,867.00	\$10,000.00	\$5,000.00	

Size: P4 Weekend: (<50 on peak + \$15k-\$49K) - Subtotal: Total Leads = 1, Requested Rooms = 50, Total SCCC Rental Cost = \$15,867.00, Total SCCC Internet Cost = \$10,000.00, Total F/B Cost = \$30,000.00, Total Audio Visual = \$5,000.00, Total Misc Revenue = \$0.00, Show Attendees = 1500, EEI Value = \$0.00

		on peak + \$15															
Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms	Requested Rms	Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
5248	13642	10/20/2023	0	0	10/20/2023	0	0	6000	P5 Weekend: (0 on peak + \$15k)	SOCIAL EVENT	06/07/2023		\$5,000.00	\$36,164.00	\$500.00	\$500.00	
8099	13872	12/16/2023	0	0	12/16/2023	0	0	600	P5 Weekend:	SOCIAL EVENT	06/23/2023						
671	13932	07/15/2023	0	0	07/15/2023	0	0	30	P5 Weekend: (0 on peak + \$15k)	ASSOCIATION	06/12/2023		\$0.00	\$429.00	\$0.00	\$0.00	
2092	13939	08/20/2023	0	0	08/20/2023	0	0	300	P5 Weekend: (0 on peak + \$15k)		06/12/2023		\$0.00	\$1,683.00	\$0.00	\$0.00	
8157	13949	08/03/2023	0	0	08/04/2023	0	0	500	P5 Weekend: (0 on peak + \$15k)	SPORTS & ATHLETICS	06/30/2023		\$1,000.00	\$5,169.00	\$500.00	\$1,000.00	
5384	13961	07/09/2023	0	0	07/09/2023	0	0	600	P5 Weekend: (0 on peak + \$15k)	CORPORATE	06/06/2023		\$0.00	\$4,808.00	\$0.00	\$0.00	
6624	13971	09/03/2023	0	0	09/03/2023	0	0	1000	P5 Weekend: (0 on peak + \$15k)	SOCIAL EVENT	06/16/2023		\$0.00	\$5,289.00	\$0.00	\$0.00	\$50.00
8174	13988	10/28/2023	0	0	10/28/2023	0	0	500	P5 Weekend: (0 on peak + \$15k)	NONPROFIT	06/21/2023		\$0.00	\$2,404.00		\$0.00	
5251	14009	12/03/2023	0	0	12/03/2023	0	0	500	P5 Weekend: (0 on peak + \$15k)	SPORTS & ATHLETICS	06/30/2023		\$0.00	\$2,404.00	\$0.00	\$3,513.06	
5252	14019	11/30/2023	0	0	11/30/2023	0	0	600	P5 Weekend:	SPORTS & ATHLETICS	06/30/2023		\$0.00	\$6,732.00	\$0.00	\$5,180.71	

Size: P5 Weekend: (0 on peak + \$15k) - Subtotal: Total Leads = 10, Requested Rooms = 0, Total SCCC Rental Cost = \$65,082.00, Total SCCC Internet Cost = \$1,000.00, Total F/B Cost = \$6,000.00, Total Audio Visual = \$10,193.77, Total Misc Revenue = \$50.00, Show Attendees = 10630, EEI Value = \$0.00

Year: Request Room Block Begin: 2023 - Subtotal: Total Leads = 14, Requested Rooms = 646, Total SCCC Rental Cost = \$176,957.10, Total SCCC Internet Cost = \$25,397.34, Total F/B Cost = \$758,920.08, Total Audio Visual = \$79,532.22, Total Misc Revenue = \$7,404.75, Show Attendees = 20130, EEI Value = \$442,643.41

Year: Request Room Block Begin: 2024

Size: P3 Weekend: (50-149 on peak+ \$50k-\$100K)

Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms		Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost		Audio Visual	Misc Revenue
54	13801	01/05/2024	191	197	01/04/2024	0	0		P3 Weekend: (50-149 on peak+ \$50k-\$100K)	SPORTS & ATHLETICS	06/14/2023		\$20,000.00	\$68,061.00	\$0.00	\$0.00	
54	13985	02/08/2024	100	230	02/08/2024	0	0		P3 Weekend: (50-149 on peak+ \$50k-\$100K)	AB - ASSN/ATHLETIC/SPORTS/RECREATION	06/26/2023		\$4,000.00	\$44,054.00	\$0.00	\$5,000.00	\$2,160.00

Size: P3 Weekend: (50-149 on peak+ \$50k-\$100K) - Subtotal:

Size: P5 Mid-Week: (<75 on peak + \$149K)

Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms	Requested Rms	Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
1042	13670	04/07/2024	75	220	04/07/2024	0	0	2000	P5 Mid- Week: (<75 on peak + \$149K)	ASSOCIATION	06/14/2023		\$5,000.00	\$28,926.00	\$500.00	\$2,500.00	
1128	13853	04/12/2024	40	97	04/12/2024	0	0	600	P5 Mid- Week: (<75 on peak + \$149K)	CORPORATE	06/30/2023		\$300,000.00	\$72,855.00	\$70,000.00	\$40,000.00	

Size: P5 Mid-Week: (<75 on peak + \$149K) - Subtotal:

Size: P5 Weekend: (0 on peak + \$15k)

Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms	Requested Rms	Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
541	13817	02/08/2024	20	40	02/08/2024	0	0	500	P5 Weekend: (0 on peak + \$15k)	SPORTS & ATHLETICS	06/23/2023		\$0.00	\$5,530.00	\$0.00	\$2,191.00	
2532	13930	01/19/2024	20	20	01/19/2024	20	20	400	P5 Weekend: (0 on peak + \$15k)	ASSOCIATION	06/14/2023		\$0.00	\$5,289.00	\$0.00	\$0.00	\$5,599.00

Size: P5 Weekend: (0 on peak + \$15k) - Subtotal: Total Leads = 2, Requested Rooms = 60, Total SCCC Rental Cost = \$10,819.00, Total SCCC Internet Cost = \$0.00, Total F/B Cost = \$0.00, Total Audio Visual = \$2,191.00, Total Misc Revenue = \$5,599.00, Show Attendees = 900, EEI Value = \$0.00

Year: Request Room Block Begin: 2024 - Subtotal: Total Leads = 6, Requested Rooms = 804, Total SCCC Rental Cost = \$224,715.00, Total SCCC Internet Cost = \$70,500.00, Total F/B Cost = \$329,000.00, Total Audio Visual = \$49,691.00, Total Misc Revenue = \$7,759.00, Show Attendees = 12500, EEI Value = \$0.00

Year: Request Room Block Begin: 2025

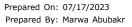
Size: P4 Weekend: (<50 on peak + \$15k-\$49K)

Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms	Requested Rms	Contract Room Block Begin	Contract Peak Rms	Contract Rms	Attendees	Size	Market Segment	Definite Date	EEI Value	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
988	13997	07/01/2025	274	760	06/29/2023	0	0	800	P4 Weekend: (<50 on peak + \$15k-\$49K)	ASSOCIATION	06/21/2023		\$0.00	\$25,886.00	\$0.00	\$0.00	\$0.00
5246	14004	07/02/2025	274	1024	07/02/2025	0	0	500	P4 Weekend: (<50 on peak + \$15k-\$49K)	ASSOCIATION	06/21/2023		\$0.00	\$15,358.00	\$0.00	\$0.00	

Size: P4 Weekend: (<50 on peak + \$15k-\$49K) - Subtotal: Total Leads = 2, Requested Rooms = 1784, Total SCCC Rental Cost = \$41,244.00, Total SCCC Internet Cost = \$0.00, Total F/B Cost = \$0.00, Total Audio Visual = \$0.00, Total Misc Revenue = \$0.00, Show Attendees = 1300, EEI Value = \$0.00

Year: Request Room Block Begin: 2025 - Subtotal: Total Leads = 2, Requested Rooms = 1784, Total SCCC Rental Cost = \$41,244.00, Total SCCC Internet Cost = \$0.00, Total F/B Cost = \$0.00, Total Audio Visual = \$0.00, Total Misc Revenue = \$0.00, Show Attendees = 1300, EEI Value = \$0.00

Grand Total: Total Leads = 22, Requested Rooms = 3234, Total SCCC Rental Cost = \$442,916.10, Total SCCC Internet Cost = \$95,897.34, Total F/B Cost = \$1,087,920.08, Total Audio Visual = \$129,223.22, Total Misc Revenue = \$15,163.75, Show Attendees = 33930, EEI Value = \$442,643.41





REDACTED DSC REPORT 7 - NEW LOST LEADS

Year: Request Room Block Begin	Size	Total Leads	Requested Rooms	SUM: Overall Projected Building Spend	Total SCCC Rental Cost	Total SCCC Internet Cost	Total F/B Cost	Total Audio Visual	Total Misc Revenue	Show Attendees	EEI Value
2023	P3 Mid-Week: (200-349 on peak / \$250k-\$399k)	1	480	\$460,000.00	\$50,000.00	\$30,000.00	\$350,000.00	\$30,000.00	\$0.00	2500	\$855,168.77
	P5 Weekend: (0 on peak + \$15k)	1	250	\$7,578.00	\$7,578.00	\$0.00	\$0.00	\$0.00	\$0.00	300	\$77,647.32
Subtotal for 2023-01-01 00:00:00.0		2	730	\$467,578.00	\$57,578.00	\$30,000.00	\$350,000.00	\$30,000.00	\$0.00	2800	\$932,816.09
Grand Totals		2	730	\$467,578.00	\$57,578.00	\$30,000.00	\$350,000.00	\$30,000.00	\$0.00	2800	\$932,816.09

Size: P3 Mid-Week: (200-349 on peak / \$250k-\$399k)																		
Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms	Requested Rms	Attendees	Lost Date	Size	Market Segment	Lost Reason	Lost Code(s)	Lost Date	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenu
6531	10805	09/30/2023	200	480	2500		P3 Mid- Week: (200- 349 on peak / \$250k-\$399k)	CORPORATE	Company decided to cancel the event due to financial impact of last fiscal year. They are looking to possibly move this to Oct. 2024 - Elaine			\$855,168.77	\$460,000.00	\$350,000.00	\$50,000.00	\$30,000.00	\$30,000.00	

Size: P3 Mid-Week: (200-349 on peak / \$250k-\$399k) - Subtotal:	

Size: P5 V	/eekend: ((0 on peak +	\$15k)															
Account ID	Lead ID	Requested Room Block Begin	Requested Peak Rms	Requested Rms	Attendees	Lost Date	Size	Market Segment	Lost Reason	Lost Code(s)	Lost Date	EEI Value	Overall Projected Building Spend	Total F/B Cost	Total SCCC Rental Cost	Total SCCC Internet Cost	Audio Visual	Misc Revenue
5246	13764	10/13/2023	100	250	300		P5 Weekend: (0 on peak + \$15k)	CORPORATE	co-hosted event with SCCC cancelled. GH contracted 10.13 - 10.15.2023, released on 6.2.2023 AA	COVID- 19 - Health Concerns		\$77,647.32	\$7,578.00	\$0.00	\$7,578.00	\$0.00	\$0.00	

Size: P5 Weekend: (0 on peak + \$15k) - Subtotal: Total Leads = 1, Requested Rooms = 250, SUM: Overall Projected Building Spend = \$7,578.00, Total SCCC Rental Cost = \$7,578.00, Total SCCC Internet Cost = \$0.00, Total F/B Cost = \$0.00, Total Audio Visual = \$0.00, Total Misc Revenue = \$0.00, Show Attendees = 300, EEI Value = \$77,647.32

Year: Request Room Block Begin: 2023 - Subtotal: Total Leads = 2, Requested Rooms = 730, SUM: Overall Projected Building Spend = \$467,578.00, Total SCCC Rental Cost = \$57,578.00, Total SCCC Internet Cost = \$30,000.00, Total F/B Cost = \$350,000.00, Total Audio Visual = \$30,000.00, Total Misc Revenue = \$0.00, Show Attendees = 2800, EEI Value = \$932,816.09

Grand Total: Total Leads = 2, Requested Rooms = 730, SUM: Overall Projected Building Spend = \$467,578.00, Total SCCC Rental Cost = \$57,578.00, Total SCCC Internet Cost = \$30,000.00, Total F/B Cost = \$350,000.00, Total Audio Visual = \$30,000.00, Total Misc Revenue = \$0.00, Show Attendees = 2800, EEI Value = \$932,816.09